

NEWS SUMMARY

GENERAL

Israelis
ready
to raid

Lebanon

Equities
easier;
Gold up
by \$3

BY GUY DE JONQUIERES

RAFEL planes had been ordered to destroy Syrian anti-aircraft batteries in Lebanon and only bad weather had prevented the task being carried out, Prime Minister Menachem Begin revealed. It would go ahead if US diplomats failed to get the 'expenses removed.'

Christians and Moslems exchanged gunfire in Beirut and Syria warned that it was strengthening its civil defences. See Page 9.

More tax staff

Some 3,500 extra civil servants will be needed to administer the land tax on unemployment benefit. Page 10; All-out strike ear. Page 9.

adder assassin

A gunman climbed a stepladder and shot dead Heinz-Heribert Karr, Economics Minister for the West German state of Hesse, as he slept. Terrorism fear, age 3.

Maze man wanes

RA hunger striker Francis Hughes was said to be slipping in and out of consciousness after 3 days. Two soldiers shot, age 6.

Tipper 'voice'

After Sutcliffe, confessing to the Yorkshire Ripper murders, told an Old Bailey jury he had "God's voice" while working as a gravedigger in Salford.

Express bomb

A bomb blast on an express train between Paris and Lyons injured four. An unknown man named after dead master-killer Messine claimed responsibility.

Nigerian strike

A general strike in Nigeria over demands to treble the minimum wage disrupted transport and trading.

Basque plot

Spanish police foiled a Basque separatist plot to free nearly 80 ETA members. Seven more were held.

Dawe accused

Financier Amos Dawe, extradited from the U.S., appeared in a Hong Kong court charged with a HK\$91m (£7.9m) fraud involving Mosbey Holdings which collapsed in 1976.

Bribes by MP

MP Samuel Flitman-Sharon was sentenced to nine months' jail for buying votes.

Funds for farms

Farmers in parts of North Yorkshire, where snow killed hundreds of lambs, will be compensated. The European Parliament declared it a disaster area.

CND to Denning

Lord Denning will hear a campaign for Nuclear Disarmament appeal after the High Court rejected its challenge to the London marches ban. Soft spots in defences. Page 8.

Inprofessional

Actor Lewis Collins of the Professionals, who fired a shotgun in his living room while two were visiting, was fined 300.

Palace coup

The Royal Wedding official menu brochure was launched earlier than customary to suit commercial publishers.

Briefly ...

Sudan's birthday was marked in South Korea by an amnesty for 650 prisoners.

South Africa's rugby team arrived in South Africa.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
French Jpe 1981	174 + 3	Treas 12pc 1884-1064 - 15
Scandin. (J.)	175 + 6	Boustead 155 - 15
Brit. Home Stores	130 + 8	Centra. Bank Sydney 320 - 30
British Sugar	325 + 10	Cymru. Bancair 274 - 24
Channel Tunnel	173 + 13	News Int'l 103 - 10
McL Bk. Australia	325 + 40	West. Laundry 650 - 225
Day Crpn.	190 + 16	St. Gobain 552 - 20
Debenham's	165 + 4	T. & G. 246 - 12
Downing (G. H.)	185 + 37	TV. and Radio 338 - 15
House of Fraser	165 + 7	
Lakehouse	325 + 5	
MDW	104 + 5	
Nichols (Vimto)	220 + 25	
Scough	325 + 17	
St. George's Laundry	114 + 15	
Sears	65 + 43	
Spear and Jackson	125 + 27	
Whitman Rv. Angel	137 + 7	
Wheeler's Restra.	350 + 20	
Woolworth	65 + 44	
RTZ	538 + 15	

New ICL managers halt talks with foreign companies

BY GUY DE JONQUIERES

A NEW senior management team was yesterday put in charge of ICL, Britain's troubled large computer manufacturer. The team immediately broke off talks about possible link-ups, which the company had been holding with a number of foreign competitors.

The management changes, which have been instituted at the behest of the Government, are intended to give ICL a chance to chart its own course to recovery and to forestall the threat of a predatory takeover by an overseas rival.

Mr. Christopher Laidlaw, aged 58, deputy chairman of British Petroleum, has been appointed full-time chairman of ICL in place of merchant banker Mr. Philip Chappell, who has resigned after only 15 months in the post.

The new managing-director is Mr. Robert Wilmet, aged 36, formerly managing director of the UK subsidiary of Texas Instruments, the big U.S. electronics manufacturer. Mr. John Gardner, aged 44, chief executive of the Laird Group, has been named as non-executive director.

Dr. Chris Wilson, ICL's outgoing managing-director, has agreed to remain on the board as an executive director in an unspecified capacity.

Mr. Laidlaw said yesterday that he aimed to restore ICL to profit within two years. The company would safeguard its customers' investment in its computers and would retain a marketing network.

Mr. Laidlaw said that ICL intended to hold talks with other companies on possible associations and partnerships. But he wanted to negotiate from a position of strength and favoured links with companies

operating in areas complementary to computers, such as data communications.

Mr. Wilmet will carry out a thorough review of ICL's operations during the next two to three months. His report will form the basis of the company's future product and marketing strategy.

Mr. Laidlaw said that he had not asked the Government for any further financial support, adding that a recent analysis of its finances had concluded that the £200m bank loan guarantee recently granted by the Government should be enough to cover its needs for the next two years.

But he indicated that he would be urging the Government to step up its aid for ICL's research and development programme and its purchases of the company's equipment.

He declined to give any undertaking that the recovery plan would avoid any further redundancies.

The new management's objectives were welcomed by Mr. Kenneth Baker, Minister of Information Technology at the Industry Department. He told the Commons that the management changes were fully endorsed by ICL's three principal shareholders.

These are the Post Office, the Superannuation Fund, the Prudential Assurance Company and Legal and General Assurance, which together own about 7 per cent of the company's shares.

Wednesday when four workers in the body plant were suspended for refusing to work to standards which they claimed were not achievable.

The code involves suspending unofficial strikers not only for the shift in which the dispute occurs but also for a further shift. As a consequence it can also lead to greater layoffs among workers not directly involved in the dispute.

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Tube Investments' £10m loss

BY CHRISTINE MOIR

TUBE INVESTMENTS lost about £10m before tax in the first quarter of this year, largely as a result of severely depressed trading conditions in bicycles and aluminium.

Sir Brian Kellett, TI chairman, unveiled the steep fall in loss at yesterday's annual meeting. The group made a profit of £10.65m at the end of last year.

TI reported second-hand profits to April 4 up from £28.62m to £29.01m after a 2.56m decline to £10.65m at the end of last year, but taxable surplus for the 53 weeks was down. Page 24.

SEARS HOLDINGS' pre-tax profits for the year to January 31 were up 7.5 per cent to £99.7m on 10 per cent higher turnover. Page 24; Lex, Back Page

CASIO COMPUTER, Japan's biggest electronic computer maker, announced record earnings and sales for the year to March 20. Net profits were up 20.9 per cent to Y14.5bn (£10m). Page 33.

holders, there were factors which made the prospect rather better than this figure suggests. These included the reduction in interest rates, the weakening of the pound, particularly against the dollar, "reasonably well maintained" consumer spending and the general seasonal effects in the rest of the year for bicycle sales.

He also referred to tight cash management which had permitted the company to weather the recession. Even taking into account the recent acquisition of King Fifth Wheel Company in the U.S. for £25m, group borrowings were still only 37 to 38 per cent of shareholders' funds, compared with 31 per cent at the year end.

Sales of assets during the year — including Bridgewater House, the London headquarters for £10m — have more than covered the cost of purchases, Lex, Back Page

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Cymru. Bancair 274 - 24		World Trade News	5
News Int'l 103 - 10		World	34
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Mitterrand win sends Bourse into depression

BY ROBERT MAUTHNER IN PARIS

THE election of M. Francois Mitterrand as President, the Socialist leader, was seen as a great victory for democracy by his supporters, but it sent the bourse and the money market into an unusual state of depression.

A CHANGE FOR EUROPE

Reluctant Gaullists a crucial factor

BY DAVID WHITE IN PARIS

USSEL is a small town of 11,000 people in the Corrèze region, deep in the heart of rural France. It boasts an old church and an aluminium foundry. Seven years ago its ballot boxes gave the edge, by 206 votes, to M. Giscard d'Estaing over M. François Mitterrand.

In the first round of voting two weeks ago, more than half the 6,034 votes cast went to Mr. Jacques Chirac, the Gaullist candidate who is also the local MP. On Sunday, in the final round, 54.5 per cent turned to M. Mitterrand.

The result at Ussel turned on what was perhaps the most crucial element of the election—the refusal of many Gaullist voters to rally round the Right and support M. Giscard, despite the backing given by M. Chirac.

In addition, it is clear that M. Mitterrand attracted the vast bulk of Ecologist Party votes—the only electoral block that did not fit into traditional left-right

patterns—and that many of the extra voters who turned up at polling stations for the second round did so for the Left.

M. Mitterrand also benefited

from solidarity among left-wing voters. He thus gained the votes of those who supported other left-wing candidates in the first round, including a disciplined Communist electorate, the 45,000 people who voted for M. Georges Marchais in the first round and whom he called out in support of M. Mitterrand in the second.

The remarkably consistent trend throughout the country was that M. Mitterrand picked up more votes than the total round and in most cases more than the sum including the Ecologists. Overall in the first round the Left had polled 46.82 per cent and the Ecologists 3.88 per cent.

In about a quarter of the departments of metropolitan France M. Mitterrand won after a first round that had given a

majority neither to the Right nor to the Left.

As M. Mitterrand gained votes, the Right totalled only 38.6 per cent in the first round. M. Giscard managed to score 41.2 per cent, catching some of the large vote that went in the first round to the city's mayor, M. Michel Crepeau, candidate of the moderate left-wing Radicals.

But even then it was less than he scored in 1974.

M. Chirac had increased the Gaullist score to 18 per cent in the first round with a Reagan-esque platform that attracted many malcontents. In the end, dissatisfaction with M. Giscard's Government carried the day with many despite M. Chirac's last minute warnings about the implications of a Mitterrand victory.

Out of 95 mainland departments, M. Giscard had, on paper, a ready-made right-wing majority. In 40 after the first round. He lost in nine of them and in all but two of the remainder his advantage was whittled down.

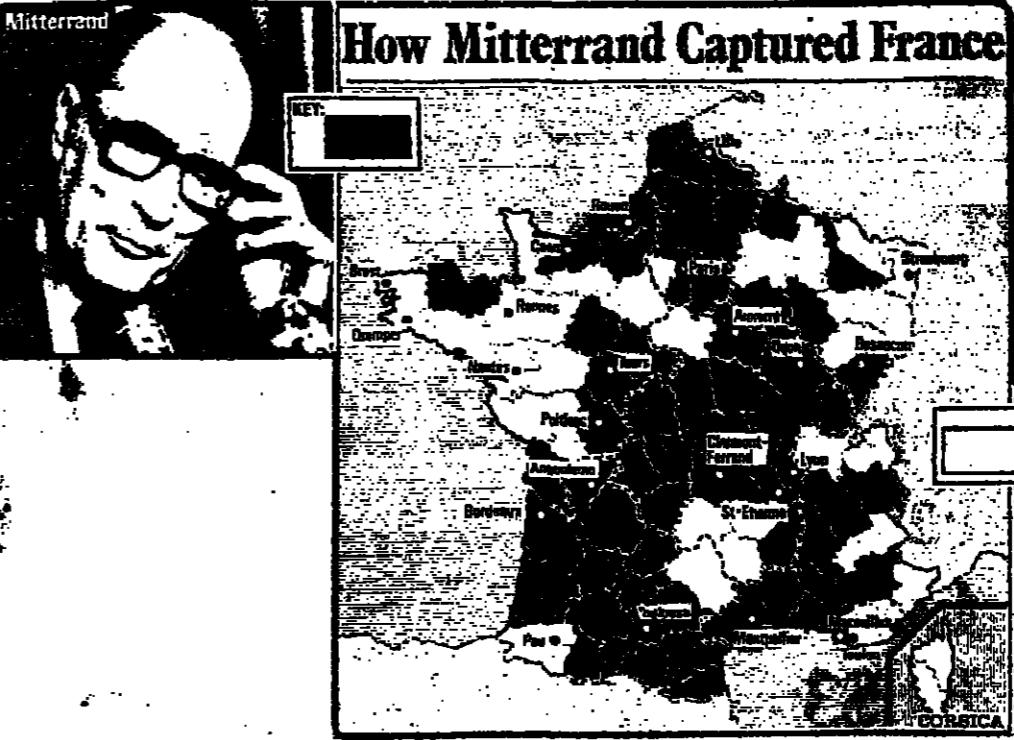
The outgoing President gained

in a few areas, but these examples were rare. For instance in La Rochelle, where the Right totalled only 38.6 per cent in the first round. M. Giscard managed to score 41.2 per cent, catching some of the large vote that went in the first round to the city's mayor, M. Michel Crepeau, candidate of the moderate left-wing Radicals.

But even then it was less than he scored in 1974.

Geographically, the most noticeable trend in favour of M. Mitterrand came in Brittany, traditionally a bastion of the Right. The Socialists' growing influence in the West appears to stem from the rumbling discontent among the farming population.

M. Giscard had to look overseas for his most spectacular gains. He took the Indian Ocean island of La Réunion, the Hellenian territory of New Caledonia, and troubled Guadeloupe in the West Indies.



How Mitterrand Captured France



Giscard d'Estaing

Fears in Spain over Community entry

By Robert Graham in Madrid

THE Spanish Government and opposition are convinced that the Mitterrand victory will act as a further brake on negotiations for Spain's entry into the EEC.

M. Mitterrand's campaign statements about the need to protect French interests against Spanish entry have been viewed with concern in Madrid. This concern is all the greater in the wake of the attempted coup of February 23, as Madrid now wants to speed up negotiations.

Of immediate interest is the new French Administration's attitude towards the extradition to Spain of suspected members of the militant Basque separatist organisation, ETA. There are extradition proceedings against 22 persons under arrest in France. M. Mitterrand has hinted he might accord Basques political refugee status.

These points have damped Spanish Socialist and Communist enthusiasm for the victory of the Left in France.

'Burden of proof is on France'

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT REAGAN was quick to fire off a telegram offering "warmest congratulations" to M. Mitterrand, but his Administration was yesterday scrambling in some alarm to assess the Socialist leader's victory.

Senator Charles Percy, chairman of the Foreign Relations Committee, reflected this concern, saying: "The burden of proof is on France now" to reassure Washington that it will continue existing political and trade ties. M. Mitterrand's victory put bilateral relations into "uncharted waters," the Senator said.

State Department officials said they did not believe French Foreign policy would be sharply changed. Of particular concern to the U.S. is the new President's attitude to the North Atlantic Treaty Organisation.

While M. Mitterrand is expected to keep France integrated into the alliance's political functions, but formally aloof from its military structure, U.S. officials believe he may not

accord Basques political refugee status.

If, of course, the Mitterrand Government includes Communists in sensitive portfolios,

then the U.S. might not mind a freeze on greater military co-operation.

M. Mitterrand is thought to be likely to take a frostier attitude towards Moscow than his predecessor, ironically in part to show that he is not beholden slavishly to French Communist electoral support.

The new President's views on Israel are much more in tune with President Reagan's, and to the extent that the French election takes steam out of the European initiative on the Middle East—seen here as hostile to Israel—it will be before the Assembly election at the end of June.

The European Commission itself will almost certainly be directly affected because of the probable departure of M. Claude Cheysson, the French Commissioner responsible for relations with the developing countries. He is widely tipped for a senior post in Mitterrand's government.

In the longer term, the commission leadership hopes that President Mitterrand will want to distinguish himself from his predecessor by giving a higher priority to the Community's internal development. The appointment of M. Cheysson as foreign minister would hold out some promise of this.

With the alliance between M. Giscard d'Estaing and Herr Helmut Schmidt now at an end, the Franco-German connection in the Community may be

Result may delay EEC decisions

By John Wyles in Brussels

M. MITTERRAND'S victory hit the Paris stock exchange like thunderbolt. "It was a nightmare," one dealer said of the tumult on the Bourse after dealing opened at 12.30 with a flood of sellers and no buyers. "They should have closed the exchange."

The French business community half expected M. Mitterrand would win but had turned a blind eye to what it did not want to see. Share prices had held up well throughout the campaign; yesterday there was panic. It was as though everyone had been injected with a tranquilliser. This morning they woke up to the reality and what it meant.

The frenetic activity on the Bourse matched equally hectic trading in the foreign exchange and money markets. With the franc trading at its lowest permitted level against the D-Mark in the European Monetary System, the Bank of

France intervened heavily in last week, when the index finished at 108.8.

The market "fixing" session, which determines the price of shares on the Bourse was one of the most dramatic in recent years. Brokers who had crammed into the main trading hall under the eye of scores of journalists and television cameramen, watched in despair as stock after stock was suspended. One by one, all the great names of French industry suffered the same fate.

Under the French system, these suspensions follow automatically once the price has fallen between 8 and 10 per cent below the previous trading session. Because there were no buyers for the massive selling orders, the Stockbrokers' Association was obliged to stop the attempts at trading for the day.

Yesterday's collapse is partly explained as a reaction against the buoyancy of the market to new contracts.

Bourse last week, when the index rose from 106.5 to 109.2. At that stage, many investors were still gambling on a victory for President Giscard d'Estaing.

But the degree of the fall, on what rapidly became known as "Black Monday," undoubtedly reflected the size of M. Mitterrand's victory. Many French investors felt that the Socialist leader would not get a clear enough Parliamentary majority to go ahead with his extensive nationalisation programme, even if he were the President.

The panics are expected to subside after a day or two as the market digests the scale of the damage. "Just two and a half days," a broker said grimly. "On the third day, we rise again." More worrying for business is that over the long period of uncertainty that will extend through the legislative elections, few companies will have the courage to enter into new contracts.

Ambitious plans for taking over companies

BY OUR PARIS STAFF

M. MITTERRAND'S ambitious plans to nationalise a large section of French industry would sweep under the mantle of state control companies with a total turnover of more than FFr 250bn (£22bn) and employing almost 1m workers.

Rupert Cornwell adds from Rome: M. Mitterrand's clear-cut victory will have considerable implications for the role of Sig Bettino Craxi, the Italian Socialist leader, who is trying to become the first Socialist premier in post-war Italy.

Just as M. Mitterrand's ultimate success was probably

ensured by the poor showing of the Communists in the first round, Sig Craxi hopes to gain

by putting as much ground as

possible between his party and the Italian Communists.

The top 11 industrial groups named in the Mitterrand nationalisation plans are: Dassault, the aircraft group (turnover FFr 16.7bn), Rousset-Uclaf, pharmaceuticals (FFr 5.3bn), Saint-Gobain, glass and diverse sectors (FFr 43bn), CGE (FFr 45.8bn), Usinor, steel (FFr 17bn) and Saclor, steel (FFr 3.5bn), Thomson-Brandt,

electronics and arms (FFr 34.5bn), CII, Honeywell-Bull, computers (FFr 6.3bn), Pechiney UGINE, Kuhlmann, metals (FFr 38.1bn), Rhône-Poulenc, pharmaceuticals (FFr 30.2bn), ITT-France, telephone (FFr 3.5bn), Thomson-Brandt, which turns over FFr 45.8bn and employs 170,000.

M. Mitterrand's plans depend on the outcome of the parliamentary elections, and details of nationalisation decrees would have to be negotiated.

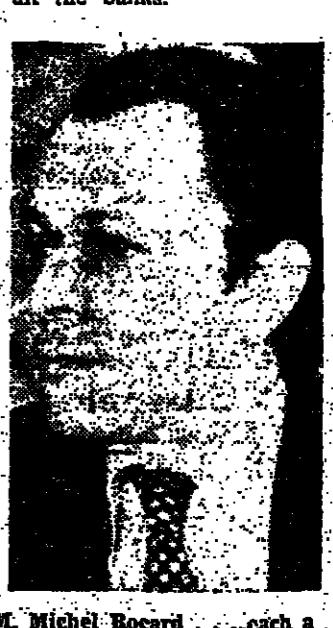
The Socialist Party is committed to respecting constitutional provisions for compensating shareholders "fairly and in

advance." These would possibly take the form of indexed state bonds.

Arms, aerospace and nuclear activities using state funds are also included in the plans. This would include a large part of Matra whose arms activities last year amounted to about FFr 2.2bn. The Socialists want to take a minority shareholding in the Peugeot motor group and to bring local authorities in as shareholders of private water utilities.

In the banking and insurance sector, already highly nationalised, the Socialists plan to take over all the remaining private institutions, but not foreign interests or co-operatives.

M. Mitterrand confirmed last week that he would nationalise "all the banks."



M. Claude Cheysson (left) and M. Michel Rocard, each a strong possibility for the premiership.

On the way... President Giscard d'Estaing leaves his estate accompanied by his wife.

The four who stand in line to be President's men

BY DAVID WHITE IN PARIS

THE TRANSITIONAL government team which M. François Mitterrand appoints for the interim period before parliamentary elections are held will be more a U.S.-style than French-style Cabinet, chosen from among the President's closest associates.

The Communist Party originally demanded ministerial posts from the start in the event of a Mitterrand victory. But since the Socialists' refusal to commit themselves on this, and more especially since the abysmal first round performance of M. Georges Marchais, the Communist candidate, the party is looking to the par-

liamentary election to gain leverage for its demands.

Four names have been widely cited as possible Socialist Prime Ministers, all combining standing within the party with a relatively favourable reputation in business or international circles.

Pierre Mauroy, regarded as the "Pompidou of the Socialist Party," this 52-year-old former schoolmaster combines idealism with a down-to-earth approach.

Mayor of Lille, and for 20 years head of the Socialists' important base in that area, he has moved out of the party's "majority" to head a moderate minority faction, and backed

the other moderate leader, M. Rocard, for the presidential nomination last year.

But his previous role as a mediator earned him a special place in the party, and he has been M. Mitterrand's chief campaign spokesman. In Lille, he has long experience of working both with the Communists in local government and in business.

M. Michel Rocard: The best-known of these figures nationally, the 50-year-old M. Rocard should be able to claim an automatic place in M. Mitterrand's team although he did his best to run for President.

A product of the elite post-

graduate National Administration School (ENA), he has been dubbed "the turbulent technocrat." A socialist student leader, he held civil service jobs in economic forecasting and accounting before taking over the small left-wing Unified Socialist Party, running as its Presidential candidate in 1969 and polling 3.6 per cent. He left the party in 1973 to join the mainstream Socialists.

An MP for the Yvelines region near Paris, he has gained some influence in the free-market economy and his presence would do much to appease business.

Jacques Delors: Possibly an

even better sop to business, this 55-year-old banker started his political career as adviser to the former Gaullist Prime Minister, M. Jacques Chaban-Delmas, in the aftermath of the troubles of 1968.

His previous career had been in the newly nationalised Bank of France after the war, and lectures in management he has been running the international economic section of the Socialist Party, which he rejoined in 1974. He has gained some international stature through the European Parliament's economic and monetary committee.

Claude Cheysson: The 60-year-old EEC Development

Commissioner's only drawback is that he has spent many years out of Paris. But, if not Prime Minister, he would be an obvious choice for the Foreign Ministry. A career diplomat with a strong reputation in Africa as "father" of the Lomé trade and aid agreement between the EEC and the developing world, he fits in well with the Third World concerns of the Socialist Party leadership.

Apart from these four, the President's men are also likely to include such figures as M. Jacques Attali, a high-powered economist; M. Gaston Deferre, the rusty, non-nonsense 70-year-old Mayor of Marseilles.

THE RESULTS of the elections in France and West Berlin on Sunday have ushered in a new and yet more difficult era for Chancellor Helmut Schmidt's Government in Bonn. They are a double blow at a time of international and domestic instability. For Herr Schmidt, the results are the worst possible outcome at the worst moment.

In his congratulatory telegram to the newly elected French President, M. François Mitterrand, Herr Schmidt said he would do all in his power to further Franco-German co-operation which is of decisive importance for Europe.

But it is felt here that with the departure of Herr Schmidt, his replacement by M. Giscard d'Estaing as of crucial importance. Any one of these areas of difficulty could lead to policy differences between France and Germany. In practice, it was hoped that continued close co-operation at the highest levels could—as often before—not simply prevent serious friction but result in a common approach.

In EEC affairs above all, it has long been a Bonn axiom that

say that the change in France has come at a time of extreme difficulty—even crisis—in international affairs. The European Community faces great problems over its budget and farm policy in the second half of this year. East-West tension remains high, and the Polish situation unresolved. The Camp David initiative for a Middle East peace settlement appears to have come to a stop, and there is a new President in the White House whose policies on several key issues, including economic and monetary stability, are a source of European concern.

This is a situation in which Herr Schmidt saw his friendship with M. Giscard d'Estaing as of crucial importance. Any one of these areas of difficulty could lead to policy differences between France and Germany. In practice, it was hoped that continued close co-operation at the highest levels could—as often before—not simply prevent serious friction but result in a common approach.

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W. Berlin poll throws FDP into confusion

BY LESLIE COLITT IN BERLIN

AFTER NARROWLY escaping extinction at the side of the Social Democratic Party (SPD) in Sunday's mayoral election in West Berlin, the tiny Free Democrat Party (FDP), which also partners the SPD in the national coalition, is agonising over whether to take a step to the right which could alter the direction of West German policies.

The FDP, which cleared the 5 per cent minimum vote hurdle by a mere 0.6 per cent, has to decide whether to join forces with the Christian Democrats in West Berlin. By contrast, the chairman of the Berlin party, Herr Jürgen Kunze, vowed to go down resisting such an alliance.

Herr Genscher is known to favour an alliance with whatever major party can assure the survival of the FDP. The danger

to the party of shifting their political alliance in West Berlin is that the FDP could regain the image among voters it has sought to live down for more than

OTHER EUROPEAN NEWS

Diana Smith writes from Lisbon on an industrial project that will not give up
A Portuguese monument to perseverance

IN THE middle of the reservoir which will supply water for Portugal's \$300 million industrial complex at Sines—an area once dotted with farms—a tiny farmhouse still perches on a high mound. Its owner refused to be bought out, warding off with his ancient rifle all attempts to coax him to leave. So the area was excavated around him and the waters are slowly rising. He is marooned on his private monument to rugged individualism and perseverance—like the Sines project itself.

Industrial projects on a grand scale hardly seem compatible with Portugal's modest size and largely undeveloped natural resources.

But in the late 1960s, the imported oil on which Portugal wholly depends was cheap. A team of ambitious young men devised a grandiose future for the sleepy southern Alentejo fishing port, founded on a 10m-tonne-a-year oil refinery, and a 300,000-tonne-a-year steam cracker, with up to 12 downstream petrochemical plants.

Since the quadrupling of oil prices in 1973-74, arguments have raged over whether to cancel the plan or not. Sr. Ricardo Cabrita, chairman of the National Petrochemical Company always insisted that Sines was viable given time and adequate finance. His arguments prevailed, another victory

for obstinacy. Sr. Cabrita roamed Europe and the U.S., a small pugnacious figure, drumming up confidence and finance and coaxed CDP Chimie of France into a joint venture with National Petrochemical for three downstream plants to produce polypropylene and low and high-density polyethylene.

If the dreams are all fulfilled, Sines will one day provide jobs for a wide range of skills, ending the mass migrations of workers from the Alentejo industrialised European countries. The long-range projection is that Sines will create 40,000 jobs.

The oil refinery has been built. In 1980 it worked at 80 per cent of capacity. The steam cracker is about to start up, as are the three joint-venture petrochemical plants. The steam cracker, one of the most advanced in the world, has suffered problems with its master computers, but these have now been solved.

The arguments over whether Sines is too big and whether it can ever pay for itself in a country totally dependent on imported feedstock are unlikely ever to subside. But the project is there. Grudgingly or enthusiastically, maximum use must be made of its potential.

This could mean using the port not just to import oil but



also as a transhipment site. Australia, for instance, could export more coal to Europe if it could be brought from Australia in large bulk carriers and transhipped to smaller vessels in Europe.

Sines has the capacity. Its 1,300-metre jetty will be able to take vessels of up to 500,000 dwt, and there is room to build large bulk terminals.

But the jetty has problems. It has been tacitly recognised that original specifications

given to the Italian builders, Condotto d'Acqua, did not provide for the effect of winter storms. Two years ago, in a fierce winter gale, giant waves in their check shirts and ragged trousers, seem to have adapted, especially since they can rent their cottages at high prices to free-spending young technicians.

Sines's proximity to the iron ore reserves of Aljustrel, recommend it as a site for ore cleaning and processing units supplying the expanded steel mills of Seixal, south of Lisbon. At the same time, the authorities still hope that a hesitant Ford Motor Company will pick Sines as the site for a large plant and that, as Sines is more fully understood at home and abroad, a diverse range of manufacturers will set up

plants and earthmovers roar along the waterfront where fishermen once mended their nets. But the local ancients, in their check shirts and ragged trousers, seem to have adapted, especially since they can rent their cottages at high prices to free-spending young technicians.

Probably only industrial architects would claim that refineries, petrochemical plants and factories are things of beauty, and it takes an effort to accept them in such a serene location.

But the Sines Bureau, that runs the project, has imposed standards of environmental protection far stricter than European Community or United States norms. Water and waste treatment is handled by highly sophisticated and expensive equipment.

A bird sanctuary which serves as a stopover for migrating species on their way to or from Africa has been carefully preserved, as have other green areas. Important Bronze Age archaeological sites and the ruins of Roman settlements are supervised by a full-time archaeological staff. And in the shadow of the steam cracker, nestle vineyards and a 1,000-year-old chapel—a truly Portuguese touch.

Terrorism fear after Frankfurt killing

By Roger Boyes in Bonn

THE ASSASSINATION of a West German Regional Minister yesterday has raised fears of a new wave of terrorist attacks against leading politicians and business personalities.

Herr Heinz-Herbert Karry, Economics and Transport Minister, of the state of Hesse, was shot in bed early yesterday and died soon afterwards.

The meeting follows close on the heels of last week's NATO Foreign Ministers meeting in Rome, at which the U.S. committed itself to nuclear arms talks with the Soviet Union. It is expected to set targets for improving the 14-member alliance's military preparedness in the face of what the U.S. administration sees as a growing Soviet threat.

In particular, the Defence Ministers gathered at NATO headquarters are expected to update NATO's secret defence guidelines, which lay down spending and other goals for the next seven years.

Central to the debate is expected to be the relevance of the target of an annual 3 per cent real increase in defence spending which was agreed four years ago. Almost all European members have had difficulty in reaching that target—next year, Britain plans an increase of less than 1 per cent.

But while Mr. Weinberger is expected to elaborate his view that the target is too rigid, he may cause friction among his allies as he argues that Europe must do more to improve its overall contribution to the alliance's defence.

The main political interest of Ministers will further discuss the positioning of the medium-range Cruise and Pershing 2 missiles which are to be based in five European countries from 1983.

U.S. expected to press allies for bigger defence effort

By BRIDGET BLOOM

THE U.S. Defence Secretary, Mr. Caspar Weinberger, is expected to urge European members of the North Atlantic Treaty Organisation to step up their defence effort when the last in the current series of NATO meetings opens in Brussels today.

Mr. Weinberger is widely believed to feel that arms control negotiations must take second place to what he perceives as the overriding need for the U.S. to catch up with the Soviet Union in both conventional and nuclear weapons.

He expressed these views to NATO Ministers only a month ago at the Bonn session of the Nuclear Planning Group, when he compared the "steady and sustained build-up" which the Soviet Union had achieved over the past decade in military readiness of the U.S. and its allies.

In Bonn, the Defence Secretary noted that the U.S. would lose "a critical public support" if its own defence effort—envisioning an increase in defence spending of well over 3 per cent—was not matched by that of its European allies.

But while a number of European governments endorse in principle the need to rearm, they are worried that Mr. Weinberger's commitment to arms control talks might be less firm than that of Mr. Haig. They fear that his apparently greater influence with President Reagan could still undermine the chances of negotiations on European-based nuclear weapons before the end of this year.

It is not clear whether Ministers will further discuss the positioning of the medium-range Cruise and Pershing 2 missiles which are to be based in five European countries from 1983.

WHO baby food code worries manufacturers

By BH KHANDARIA IN GENEVA

A GROUP of 14 large food companies, responsible for 85 per cent of baby food sold in developing countries, has expressed concern over an international regulation proposed by the World Health Organisation to completely ban market promotion of their products.

The WHO is seeking approval at its annual assembly in Geneva of an international code which would ban all advertising of baby food, and would severely limit information sent to doctors and health staff.

It would also forbid distribution of free samples and the award of prizes to salesmen for better performance. The code's aim is to prevent marketing methods from persuading mothers to stop breast-feeding their infants. Baby food sales are estimated at about \$2bn (£533m) a year.

The International Council of Infant Food Industries, which includes European, Japanese and American companies, fears that the code, in its present form, will do more harm than good.

The council's president, Mr. Ernest Saunders, said neither doctors nor mothers would be able to take informed decisions because of the blanket ban imposed by the proposed code.

"In developing countries, millions of mothers are just too under-nourished to be able to nourish their infants adequately. Many mothers are unable to breast-feed their babies for health reasons. Industry has the responsibility to provide them with safe and nourishing products," he said.

Referring to a curb placed by

Judgment soon on BL cash aid

By JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission's judgment on whether to approve the British Government's latest cash injection for BL, worth £90m, will be based on whether it looks likely to turn the troubled company into a viable

Andriessen, the Commissioner responsible for competition policy, in remarks which are bound to reassure both the company and the British

designed to restore the company to profitability.

The Commission's scrutiny of the aid programme is regarded by the British as necessary, but not as a threat. The Commission is aware of the tremendous political importance of BL's survival and of the huge closures and redundancies which have already taken place to achieve it

Inquiry into Italy's P-2 lodge

By Rupert Cornwell in Rome

ITALY'S Government has ordered a full inquiry into the activities of P-2, a politically influential and ultra-secret lodge of Freemasons, to determine whether it constitutes a secret society of the type banned by the country's constitution.

The delegation are also understood to believe that an international code which did not have the backing of the industries concerned and was not supported by all WHO member countries, would be unacceptable. Nor could it help to solve the problems facing Third World mothers and infants—malnutrition and poor health.

South-east Asian countries are believed to hold that national codes created in close co-operation with industry might be a better means of protecting mothers. Malaysia and Singapore already have such rules.

'It may sound a rather sinister way of making money, Mr Wagstaff...'

"...but I think it'll work," said Jean Taylor, who'd been with the bank since opening her first hardware shop.

They say she went on, "that something like one person in ten is sinistral—or left-handed. Now that's quite a lot of potential customers, and I have an idea that could be of mutual benefit. I want to open a Left Hand Corner—just in one of my shops to begin with, to try it out. I'll sell left-handed versions of all the things southpaws find difficult to cope with—left-handed potato peelers, tin openers, scissors, irons, and so on. There's a long list, and all these things are available, they're just not made available—not generally anyway."

"Could be very interesting. Have you costed it out?"

"That's why I asked you here, Mr Wagstaff. I've worked out the stock and construction costs, plus local advertising, and a left-handed celebrity to open the first corner, and it's all worked out rather more than I expected."

"We'd better get down to business then. At least you've got one customer. If you can supply me with a left-handed pen I might be able to make my managerial signature legible at last!"

"Right! Mr Wagstaff. Or should I say 'left'?"

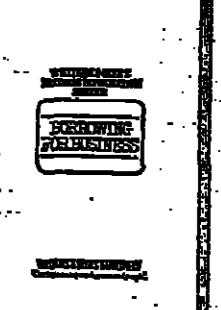


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This is to advise that the conversion rate of the
9/45 Convertible Subordinated Guaranteed
Debentures Due 1994 issued by Alco Standard
International Finance N.V. and guaranteed
by Alco Standard Corporation, dated 10 April 1980, which at £1,000
principal amount of the debentures is now
convertible into 50 shares of common stock of
Alco. This results from a 2-for-1 split of the
common stock.

WILLIAMS & GLYN'S BANK

OVERSEAS NEWS

Dubai offers oil partners £250m unused drydock

BY KATHLEEN BISHTAWI IN ABU DHABI AND MARY FRINGS IN BAHRAIN

THE BIGGEST drydock in the world—a £250m British-built complex in Dubai—is being offered to new operators without ever having been used.

Dubai Government officials yesterday confirmed that the Dubai ruler, Sheikh Rashid, is trying to offload his three-bertth-million tonnes facility to the Organisation of Arab Petroleum Exporting States.

The drydock, officially opened by the Queen in early 1979 and built by a consortium of Costain and Taylor Woodrow, was the first of Dubai's ambitious industrial ventures spawned by the 1973-74 oil boom.

But for more than three years now, Dubai has been negotiating with the South Wales ship owners, C. H. Bailey, about operating the facility. For more than a year, Dubai Government officials have been saying that an agreement is in sight.

C. H. Bailey said last week that negotiations with Dubai were still continuing but emphasised that remedial work on the dock was being carried out and was unlikely to be

completed by the end of the year. The company had not been informed of the offer to turn the dockyard over to OAPEC, a spokesman said.

However, at last week's OAPEC conference in Kuwait, Dr. Mana Said Al Oteiba, UAE Oil Minister, suggested that the docks be handed over to OAPEC.

The move has taken even the Dubai Ruler's closest advisers by surprise. Consultants advising Dubai on the contract condition with C. H. Bailey say that negotiations were almost over and that the text of an agreement was being drawn up by now.

A sense of urgency has crept into negotiations about the Dubai dock's future. Both Gulf docks are interested in repairing the battle-scarred ships lying in the Shatt al-Arab waterway between Iran and Iraq.

The offloading of the dry dock is yet another sign that the Dubai Ruler is trying to clear his decks. Over the last few months, Sheikh Rashid has paid off all his foreign loans which at one stage amounted to \$2.7bn (£1.2bn).

Despite this, OAPEC has tended to view the facility as a strategic necessity rather than a profit-making exercise.

Second Gandhi son enters politics

By K. K. Sharma in New Delhi

MR RAJIV GANDHI, 36, the only son of Prime Minister Indira Gandhi, yesterday formally entered Indian politics by announcing his candidacy for the Amethi constituency Parliamentary by-election to be held on June 14.

He will contest as the official candidate of Mrs. Gandhi's Congress (I) party. He now becomes heir apparent and is almost certain to succeed her as party leader.

Rajiv will be contesting the seat that fell vacant last June when his controversial younger brother, Sanjay, died in an air crash. He has, since then, been under heavy pressure from his mother, senior Congress (I) leaders and their followers to enter politics.

Rajiv has taken almost a year to make a formal decision to join politics and is bound to stir up a controversy over what many consider is Mrs. Gandhi's bid to introduce a dynastic rule in India. Mrs. Gandhi is the daughter of the late Mr. Jawaharlal Nehru who was Prime Minister from independence in 1947 to his death in 1964.

Until his death last June, Sanjay had established himself as a powerful politician. Until then, his elder brother, Rajiv, had shown absolutely no interest in politics. He worked for the domestic Indian Airlines as a commercial pilot.

Observers in Paris and London believe that Libya may be lining up the ambitious Mr. Aycil as an alternative President, should Mr. Goukhoum prove too difficult.

President Goukhoum is hampered by the fact that he has only a small number of Touba nomads loyal to him, while Mr. Aycil's forces have been armed and trained by the Libyans.

African nations have failed to agree on a formula which would enable a Pan-African peacekeeping force to replace the Libyan troops. The two sticking-points have been funding the force and its composition.

President Goukhoum has been in a difficult position ever since he invited the Libyans to intervene in Chad's civil war last December. Libya helped enable the President's troops to defeat his main rival.

At the same time, the latest indications from the capital N'djamena are that the Libyans will pull back from the town and airport to a base some 40 miles away at Douga.

Libya 'takes sides in Chad split'

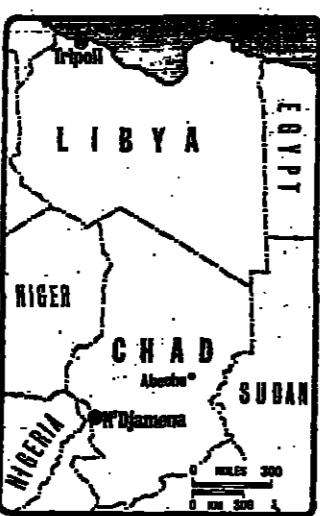
BY MARK WEBSTER

LIBYAN TROOPS are backing one of the warring factions within Chad's transitional government in renewed fighting near the Sudan border, according to reports from N'djamena and Paris.

The Libyans are said to be giving their help to Mr. Aycil, the Foreign Minister, in fighting in the town of Abéché between his men and those of President Goukhoum Oueddei, leader of the transitional government.

The reports say that some of the estimated 12,000 Libyan soldiers in the country are giving their support to Mr. Aycil who has long been Tripoli's most outspoken ally in Chad, possibly with a view to making him the country's next Head of State.

At the same time, the latest indications from the capital N'djamena are that the Libyans will pull back from the town and airport to a base some 40 miles away at Douga.



Hissien Habre and drive him out of the country.

But President Goukhoum has tried to loosen his ties with the Libyans by seeking alliances among African nations, especially Nigeria, which are anxious to get Libyan troops out of Chad.

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Kuwait oil revenues 'to rise 11%'

BY OUR FOREIGN STAFF

KUWAIT'S OIL revenues are expected to rise by about 11 per cent to Kuwaiti dinars 4.5bn (£8.3bn) under the budget proposed for the new financial year beginning in July, according to the local daily Al-Rai al-Aam.

In the current financial year,

oil revenues were budgeted at KD4.5bn. At the end of last year, reserves were estimated at \$67bn (£30bn).

The newspaper said that spending in the next budget, to be presented to the parliament, is expected to rise by about 11 per cent to Kuwaiti dinars 4.5bn (£8.3bn) under the budget proposed for the new financial year beginning in July, according to the local daily Al-Rai al-Aam.

BY ALAN MACKIE IN CAIRO

"SADAT'S May Day present to all workers" was how Egypt's Government newspaper Al Ahram headlined wage rises announced earlier this month, and for the first time, the workers were not disappointed.

For many on fixed incomes, the £2300m (£233m) which the Government is putting into their pockets in the form of wage increases ranging from 20-50 per cent, marks the first substantial improvement in their living standards since President Sadat came to power 10 years ago. The chief beneficiaries of the wage rises would, before the rises, have been earning about £40 a month.

What to do with Egypt's 3.5m public sector and Government employees has been a chronic headache for the authorities.

The aim when Mr. Sadat launched his "open door" policy in 1974 was to develop a dynamic private sector that would create productive jobs, and act as a catalyst for a more competitive public sector.

A policy of "benign neglect," was adopted, allowing inflation to erode the real value of public sector wages and squeeze people into more productive employment.

But for most, there were no jobs to go to. The labour market was unable to cope with 500,000 youngsters looking for first time jobs each year, let alone tackle the pool of semi-employed people in the public sector.

In May last year, this policy ignored the high level of disguised unemployment in the public sector.

There is, too, a financial cost although it is difficult to determine. The Government's food import bill rose a staggering 50 per cent last year, but it will be another six months or more before it is clear whether this was a once-for-all increase involving a large element of stock replenishing or a genuine change in consumption patterns. The subsidy bill is also rising sharply.

Furthermore, the latest round of wage rises has been tied in with another attack on prices and heavy subsidies in the belief that by putting more purchasing power into people's pockets, productivity will rise.

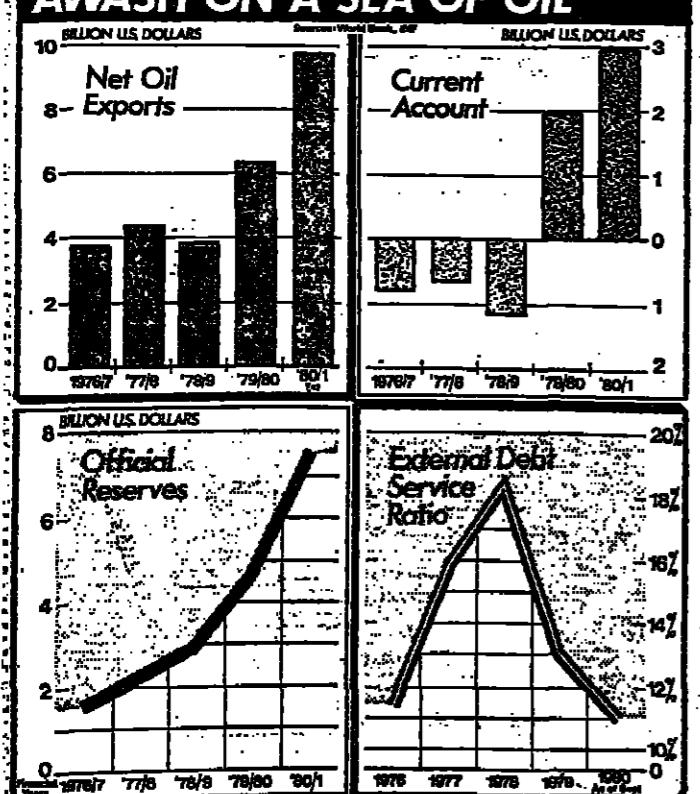
On the other hand, foreign exchange earnings, principally from oil, continue to exceed expectations.

"So long as the oil revenues keep rising, the possibilities for windfall-giving the economy for domestic eyes will be many and the temptations correspondingly great."

However, this argument ignores the high level of disguised unemployment in the public sector.

Today's meeting of donors to Jakarta will focus on economic reform, Richard Cowper writes

AWASH ON A SEA OF OIL



A time for change in Indonesia

FOREIGN AID has played a vital role in helping Indonesia overcome its foreign exchange shortages for more than ten years. Today, this is no longer the case. The virtual doubling of oil prices in the last 18 months has meant that Indonesia, the largest oil and gas exporter east of the Gulf, is awash on a sea of oil money which is expected to free the country from balance of payments worries at least until the middle of the decade.

Given Indonesia's dramatic change of fortune and the growing financial difficulties of many oil-importing developing countries, Jakarta's case for large volumes of aid on highly concessional terms would not appear to be a strong one. Today's meeting in Amsterdam of the Inter-Governmental Group on Indonesia—comprising donors from Western industrial countries meeting under the auspices of the World Bank—may find it difficult to justify maintaining let alone increasing aid of Indonesia.

The World Bank, in its confi-

AMERICAN NEWS

Airlines seek government rethink on U.S. air policy

BY IAN HARGREAVES IN NEW YORK

FIVE LEADING U.S. airlines have demanded a moratorium in the take-up of new route rights by foreign carriers as part of a campaign to reverse the liberal trend in international air regulation set by the Carter Administration.

In a document prepared for circulation in the Administration and Congress, the airlines say their survival is threatened by unfair competition from state-subsidised foreign carriers.

They cite their collective losses on international business of \$152m (£70.8m) last year and say there will be more lay-offs and that their fleets will continue to fall behind in modernisation compared with competitors.

Higher fuel prices and weaker demand were factors, but the document maintains that the single most important cause was the international aviation programme pursued by the prior administration.

Pan American World Airways, Trans World Airways, Northwest Airlines, Braniff International and Flying Tiger Line are responsible for the 36-page report. Together, these carriers account for 85 per cent of international traffic carried by U.S. airlines.

The report charges that in viewing international markets as a mere extension of domestic markets, the deregulation policy "erroneously assumed a truly free market existed" overseas.

Such a market, they say, is negated by heavy direct and indirect subsidies, for example by Britain and France to the Concord.

Foreign governments have been allowed to discriminate blatantly against U.S. carriers in their own countries, by, for example, charging them unfair landing fees, denying them full access to computerised ticketing systems in France, West Germany and Italy and insisting that U.S. carriers use state-controlled infrastructure for services such as baggage handling.

In spite of these inequities, which the previous and present Administration are said to have more or less ignored, U.S. government officials since 1977 have traded away valuable U.S. service rights on the basis of the naive idea that each country should permit carriers of other countries to fly as much service as the carriers deem appropriate over whichever routes they please.

U.S. crude oil prices fall again

By Paul Bettis in New York

THE GLUT in the international oil market and the dramatic change in supply and demand on the U.S. domestic market has led to further declines in U.S. crude oil prices.

Cities Services and Phillips Petroleum, both among the top 20 U.S. oil companies, yesterday reduced by \$2 a barrel the price they are willing to pay for U.S. crude oil.

Cities Services is seeking to renegotiate the price it pays for oil supply contracts involving 25,000 barrels a day of crude from the British National Oil Corporation and 20,000 barrels a day from Mexico.

In view of the oil market glut, a number of major U.S. oil companies are seeking to renegotiate prices for outstanding supply contracts with foreign producers which are generally reviewed every quarter.

The move by Cities Services and Phillips was a surprise and because most oil industry analysts had expected U.S. oil companies to postpone action on domestic crude prices until the outcome of Opec's meeting in Geneva this month.

Reagan set for second victory over budget

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

THE U.S. REPUBLICAN-CONTROLLED Senate is expected to hand President Reagan a second conclusive victory today by approving a budgetary regime very similar to that carried by the House of Representatives last week.

The stage then would be set for a long summer of controversy of the implementation of the spending cuts and, in particular, Mr. Reagan's proposal to cut taxes by nearly 10 per cent a year over the next three years.

There is general consensus that the prospects of a tax bill to the President's liking will be poor. The bill is a one-year tax cut in the \$30bn (£18.6bn-£18.8bn) range rather than the \$50bn-plus envisaged by the first year of a Reagan tax cut, with the benefits targeted on personal and corporate taxes instead of principally across-the-board.

What Democrats want is a package did last week.

What Democrats want is a one-year tax cut in the \$30bn (£18.6bn-£18.8bn) range rather than the \$50bn-plus envisaged by the first year of a Reagan tax cut, with the benefits targeted on personal and corporate taxes instead of principally across-the-board.

The party leadership, however, is going to have to put on a much better show if the Democratic alternative is to gain wider acceptance in Congress.

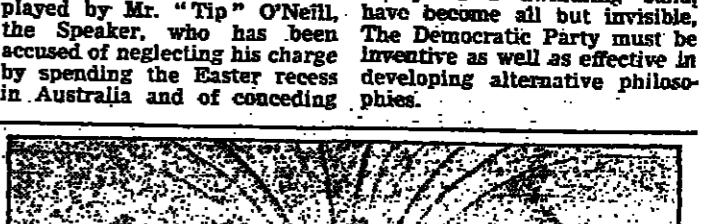
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Among other things, the report recommends:

- Simplification and reduction of tariffs.
- Greater access to domestic and international capital markets for both public and private enterprise.

- Simpler investment procedures.
- Increased investment in infrastructure.

If the Government does not make these changes, the bank warns, the balance of payments is likely to move into large and unsustainable deficit after 1986.



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WORLD TRADE NEWS

Japanese 'may become the only mass producers of cars by 1990'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE JAPANESE will possibly be the only mass producers of cars by 1990 unless governments in Europe and North America develop complete motor industry strategies.

This is one of the major conclusions in the latest world automotive report from the London-based Economic Models group.

The report forecasts that most car markets will recover as economic conditions improve in 1982-84. But it appears that the hopes of the overall market recovery have blinded Europe and the U.S. to the prospect that most of the gains of this growing market will be taken by the Japanese."

The gains may be through direct exports or through Japanese assembly overseas of their components.

The failure of the Western industry's strategy so far is that it seems to be entirely product-based, suggests Economic Models. The companies do not appear to have talked to governments about "essential orderly marketing agreements."

The industry has a great deal to offer in exchange for import controls—the key factor obviously being jobs.

The industry needs to talk to governments on other issues involving trade unions more widely—such as manning standards, safety and so on—indeed on many non-labour issues such

as safety, emissions and fuel economy.

"In order for the companies and the governments of North America and Europe to begin a more complete strategy for the motor industry which they both desire and need in the 1980s, the discussion and analysis must be much wider. If both parties continue to divide their concerns in the current rigid manner it is possible that the Japanese will take over the mass production role by 1990."

Economic Models suggests that import controls of various types should restrict the Japanese advances in the U.S. and Europe in the immediate future.

But it seems likely that the Japanese will be able to maintain at least their current market share in Europe so they will be able to achieve higher exports again as the European markets grow...

The threat of an actual reduction in export potential comes from the U.S., so the Japanese will continue to search for less developed markets—"a search which can have only limited fruit since they already hold nearly half this market."

However, Economic Models reckons the Japanese will be able to maintain exports of cars at an annual 3.0m to 4.0m while the U.S. and European markets are expanding in 1982-84, while total Japanese production seems

set to fluctuate around the 6.8m to 7.0m mark to the mid-1980s.

While Economic Models forecasts that the Japanese penetration of the French and Italian markets will continue to be held back by rigid import restrictions, the report sees the Japanese share of the UK market at 12.9 per cent this year, up to 13.2 per cent by 1983, and to go on rising.

In West Germany, the market is predicted to decline again this year to 1.387m before picking up gradually from 1983 onwards and to peak again in 1984 at 1.75m. This will suck in more imports which are predicted to take nearly 50 per cent of registrations in 1983.

While Ford is forecast to maintain its share above 30 per cent to the mid-1980s, BL's share is predicted to slip from around 19 per cent this year to 17.8 per cent in 1984 and 16.4 per cent in 1985.

World Car Forecasts Report; Economic Models; 30 Old Queen Street, London SW1H 9EP. £400.

The report provides forecasts for 31 car markets for the next

CAR PRODUCTION (THOUSANDS)				
1980	1981	1983	1985	
France	2,939	2,760	3,146	3,294
Italy	1,445	1,633	1,715	1,655
Japan	7,038	6,627	7,317	7,425
UK	924	938	980	953
U.S.	6,372	7,265	8,980	8,626
West Germany	3,521	3,140	3,604	3,361

CAR REGISTRATIONS (THOUSANDS)				
1980	1981	1983	1985	
France	1,873	1,971	2,103	2,234
Italy	1,716	1,615	1,747	1,671
Japan	2,854	2,781	3,074	3,758
UK	1,514	1,388	1,652	1,594
U.S.	8,702	9,551	11,101	10,802
West Germany	2,426	2,224	2,679	2,513

Economic Models' forecasts

Lambsdorff hits at 'dangerous' protectionism Ottawa, Tokyo make progress on exports

BY ROGER BOYES

COUNT OTTO LAMBSDORFF, the West German Economics Minister, yesterday sharply criticised the U.S.-Japanese agreement on car export curbs and hit out at the "dangerous and self-destroying" world-wide trend towards protectionism. The Minister's comments, which came in a speech delivered in London yesterday to the German Chamber of Industry and Commerce, reflect Bonn's fear that Japanese exports will be deflected from the U.S. to Europe.

This in turn could trigger further import barriers in some European countries.

"If the United States and Japan, the two most powerful countries in the Western world, resort to such measures how are the developing countries and the other Western industrial countries to be expected to defend free international trade?" he asked.

Reagan urged to act on export credits

BY PAUL CHEERSRIGHT

THE Reagan Administration came under pressure yesterday to intervene more actively in the international export credits dispute as delegations from the world's major industrialised countries gathered in Paris for discussions on reform of the Arrangement on Guidelines for Officially Supported Export Credit.

The U.S. Labour-Industry Coalition for International Trade (LICIT) announced that it had sent to President Reagan's Special Trade Representative, Mr. Bill Brock, a draft complaint under the terms of Section 301 of the 1974 Trade Act.

This section permits the private sector to draw to the attention of the Administration violations of international trading agreements and "unreasonable foreign practices" which restrict U.S. commerce.

The draft petition questions whether the aggressive French policy on export credits is a violation of the General Agreement on Tariffs and Trade code controlling subsidies. It draws attention to France's blocking of reform of the international guidelines and suggests that this is a restriction of U.S. commerce.

Indonesia refinery deals worth \$2bn won by U.S.

BY RICHARD COWPER IN JAKARTA

PERTAMINA, Indonesia's state-owned oil company, yesterday signed contracts with two U.S. engineering companies for the construction of two major refinery extensions which should make the country largely self-sufficient in refining by 1983.

The extensions, which together will cost \$2bn (£869m) to build, will double Indonesia's refining capacity from around 800,000 barrels per day to 800,000 b/d.

Bechtel Corporation of the U.S. won the contract to construct a \$1bn 200,000 b/d extension to the existing 60,000 b/d refinery at Balikpapan in East Kalimantan while Fluor Corporation, also of the U.S., won a similar contract to build a \$1bn 200,000 b/d extension to the 100,000 b/d Cilacap refinery in central Java.

Yesterday's signing, witnessed by Professor Subroto, Indonesia's Minister for Mines and Energy and Mr. Judo Sum-

Apart from abandoning "neo-protectionist" policies, the major western economic powers should keep these main targets in mind: intensified co-operation between oil-producers and oil-importers to avoid sudden price hikes and shortages; the recycling of petrodollars via the private banking system; the World Bank and the IMF; and integration of the developing countries more closely into the world economy.

Mr. Herb Gray, Canada's Minister of Industry, Trade and Commerce, has said he expects Japan to apply restraints on its vehicle exports to Canada that will correspond with Japan's restrictions on its shipments to the U.S.

In Mr. Suzuki's talks with Prime Minister Pierre Trudeau, both agreed on the importance of an early resolution of the question.

AP-DJ

national components manufacturing plant in the West Coast province.

Mr. George Mussalem, whip for the Social Credit Party in the legislature, said such a plant would provide Toyota with access to the large U.S. market under the Canada-U.S. automobile pact, which allows cars built in Canada to enter into the U.S. without duty or quota.

Senior officials from Toyota will meet Mr. Bennett on May 20.

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Entire 747 fleet fitted by 4th June.

UK in £2.5m milk supply contract with Cuba

BY OUR WORLD TRADE STAFF

CUBA HAS reached agreement to buy 5,000 tonnes of powdered milk from Britain in a £2.5m deal signed with A. H. Philpot and Sons acting as agents for the UK Milk Marketing Board and Alimport, the Cuban food importing agency.

Mr. Justo Armento, the Cuban commercial counsellor in London, said: "Britain has always been an important supplier to the Cuban market, but in the present economic situation it is understandable that the level of our purchases must ultimately depend on the size of our earnings from sales to Britain."

UK exports to Cuba totalled £3.3m last year, while imports were worth £28.2m.

• Thorn Consumer Electronics has won orders for £1.75m worth of Ferguson TX colour televisions in kit form from Portugal, where they will be

ICI may have tried to cut Perspex TX price by 10%

BY SUE CAMERON, CHEMICALS CORRESPONDENT

IMPERIAL CHEMICAL INDUSTRIES is thought to have made an abortive attempt to cut the UK price of Perspex acrylic plastic sheet to beat cheap imports.

News of the proposed move, which now seems to have been shelved, evidently angered some of ICI's plastics customers. There have been claims that the price cut would have "wrecked" market stability—without securing a single extra order for ICI.

One customer said ICI "does not seem to know how to respond to the market" and he added that the group sometimes appeared to be "arrogant" when it came to selling.

Earlier this year a report revealed that British plastics fabricators are highly critical of the services they receive from the UK plastics raw material producers.

The report—commissioned by the petrochemicals sector working party, which operates under the aegis of the National Economic Development Office—showed that small fabricators thought companies like ICI were less flexible than their competitors on the Continent.

One of the criticisms was that UK plastics producers charge

more for many materials than other European companies. The price of ICI's acrylic sheet—sold under the brand names of Perspex and Perspex TX and used in making products from sanitary ware to display signs—is up to 20 per cent more than prices on the Continent—for the same reason.

It is understood that ICI planned to cut the price of its extruded sheet—Perspex TX—by about 10 per cent last month. Some of ICI's distributors evidently attacked the move on the grounds that it would leave the group's prices still about 10 per cent higher than Continental ones.

Distributors are also thought to have been worried that a cut in the price of Perspex TX would have led to demands for lower prices for ordinary Perspex, which is made by casting methods.

The UK market for cast acrylic sheet is much larger than that for the extruded, variety—and ICI has a strong hold on it. Some of the company's stockists apparently felt there was no need to cut the price of ordinary Perspex—but that ICI was running the risk of having Perspex price cuts forced upon it if it reduced the price of Perspex TX.

Inflation 'will fall below 10% in 1982'

BY DAVID MARSH

THE ANNUAL rate of retail price inflation will fall below 10 per cent next year but will turn to double figures by the end of 1982 as the economy recovers, according to an analysis of price prospects by leading economic forecasters.

Laing and Cruickshank, stockbrokers, in their monthly economic review published yesterday said inflation would fall to 3.5 per cent by mid-1982 from the present rate of about 12.5 per cent.

But the firm said this low level was not sustainable and forecast a rate of about 10.5 per cent by the end of 1982, partly reflecting an expected drop in sterling.

James Capel, stockbrokers, say inflation is likely to return as the world economy recovers and commodity prices rise sharply. This will follow a temporary drop to 12.5 per cent by the end of 1982, into single figures in the first of next year.

"Inflationary expectations will have been dented but not fundamentally reversed by the current recession," the firm says.

Henley Centre for Forecasting predicts that "a dramatic

FT writer wins award

BY ELAINE WILLIAMS

MR ARNOLD KRANSDOFF, a Financial Times journalist, was named yesterday as industrial feature writer of the year in the Blue Circle Awards for industrial journalism.

The awards were presented yesterday by Mr. James Prior, Employment Secretary, in London.

Overall winner was Mr. Victor Keegan of the *Guardian* who won both the industrial journalist and industrial reporter cate-

gories of the awards. Mr. Keegan received £1,500 prize money.

Other winners were Mr. Brian Hope of the Manchester Evening News, named regional industrial journalist of the year, Mr. Ian Ross of BBC TV News who won in the TV industrial journalist of the year category, and Mr. Roy Roberts of BBC Wales who was chosen as regional TV industrial journalist of the year.

'Vicky' reaches the top at Western Provident

BY ROBIN REEVES

MISS D. V. "Vicky" Vicker did not set out with a burning ambition to get to the top. She has simply always found her job at Western Provident Association (WPA)—where she has worked for 37 years—intensely interesting.

Nevertheless, her recent appointment as managing director of one of the country's leading health insurance groups is a significant achievement.

Miss Vicker joined WPA Bristol headquarters accounts department in 1944.

Within a year she was given the challenging task of launching the association's private health treatment scheme, which has since grown into the major part of WPA's business with almost 82,000 subscribers.

She made steady progress up the career ladder becoming assistant accountant, with special responsibility for the private treatment scheme (1961) and accountant also responsible for WPA's health service scheme (1966).

In 1974 Miss Vicker was appointed general manager, just as WPA's board decided to develop the business by revamping the private schemes to offer "realistic benefits at prices which people could afford."

At the time WPA's annual income was £950,000. By the end of last year, it had risen to over £7m, underlining WPA's place as one of the top three health insurance groups in the UK, along with the British United President Association (BUPA) and Private Patients' Plan (PPP).

Miss Vicker's directorship

Miss D. V. Vicker, managing director at Western Provident

Sharp rise in complaints on holiday advertising

BY MICHAEL THOMPSON-NOEL

THE ADVERTISING Standards Authority wants "greater vigilance" from holiday tour operators in the preparation of holiday brochures.

In its annual report, the ASA says that, as in 1979, the advertised product groups that caused most complaints last year were holidays and travel, and cars and car accessories.

The authority received a record 6,583 complaints last year—94 per cent more than in 1979.

Of the total, 2,209 were pursued. Of these, 1,155 related to advertising copy.

The authority handles all advertising complaints against the non-broadcast media. The other complaints pursued related to mail order delays, 68 per cent of which were resolved by sending the goods required or by cash refunds.

Of the 1,032 copy complaints investigated last year, 51 per cent were upheld, either wholly or in part. The majority of advertisers said that the offence would not be repeated.

Seeking ways to clean up 'black economy'

BY TIM DICKSON

THE ADMISSION, by Sir Lawrence Airey that he pays his window cleaner in cash roused mutters of interest last week from MPs and inspired at least one newspaper photographer to attempt to track down the unsuspecting and—hitherto anonymous individual.

Sir Lawrence, who is chairman of the board of Inland Revenue, was giving evidence to the Public Accounts Committee and was discussing ways of dealing with "moonlighting." While he was quick to point out that his method of payment in no way cast suspicion on his window cleaner or indeed any others, the reaction to what is, after all, hardly an unusual financial arrangement shows the

public's keen interest in the "black economy."

Several estimates of the size of "black economy" activity have been made in recent years and though Sir Lawrence refused to comment on suggestions that it is growing, he did cast a little more light on the Inland Revenue's own studies.

Back in 1977 Sir William Pile, Sir Lawrence's predecessor as chairman, said it was not implausible that "black economy" activity accounted for 7½ per cent of Gross Domestic Product (GDP).

Although much of the evidence for the "black economy" is anecdotal and therefore unhelpful, Sir Lawrence said last week, the Inland Revenue still work on the basis of this

figure. Taking the last available GDP total of £223bn, he explained the estimated amount of undisclosed income comes out at about £16bn. Applying an average tax rate of 25 per cent leaves a possible shortfall to the Exchequer of about £4bn.

Sir Lawrence said the Central Statistical Office study—which was revised from 3½ per cent to 2 per cent of GDP and then back to 3 per cent—is the most reliable estimate yet made. Although apparently at odds with the Inland Revenue, the CSO estimate is a minimum figure and would suggest that their central figure is more like 5 per cent, he said.

The Inland Revenue is considering the possibility of employing extra staff in the field, but because of cutbacks in the Department they will have to be taken from elsewhere.

Amount of merchant shipping lying idle increases

BY LYNTON McLAIN, TRANSPORT CORRESPONDENT

THE TONNAGE of world merchant shipping lying idle because of lack of work increased to 14.16m dead-weight tons at the end of March, the highest level for eight months, according to figures to be published by the General Council of British Shipping today.

British merchant ships accounted for 1.42m dwt of the idle tonnage, about 10 per cent of the world total and three per cent of UK tonnage.

The idle tonnage represents 2 per cent of the total world merchant fleet and compares with a total of 9.82m dwt idle

total of 12.01m dwt. This is 3 per cent of the world tanker fleet and is 10 vessels and 4.37m dwt more than at the end of February.

The idle tonnage represents 1.25m dwt, which represent 1 per cent of the world's dry cargo tonnage. At the end of February, British merchant ships include 98 oil tankers of a total tonnage of 2.15m dwt.

Nomura International Limited

One of a series of articles by Dick Wilson on Japanese enterprises in Britain

each person knows where he or she stands. The philosophy is not to offend in times of difficulty but to invest in people for the company's future.

"In Japan we look after the employee's career and his family, we see them as inevitably entwined," said Mr. Shimizu.

Innovation is Nomura's hallmark. Take the now popular Gensaki transactions. As the Japanese market became more internationalised, it became evident that there was very little in the way of a short-term money market.

Gensaki, strongly promoted and undertaken by Nomura, helped to fill this gap. It is now one of the most popular instruments at the short end of the market and at the end of 1980 accounted for over 27 per cent of the short-term money market in Japan.

The word Gensaki literally means arrangements made in advance. Thus there are two transactions involving the same bond—either under the re-purchase or re-sale agreement. This results in two categories, Purchase Gensaki and Reverse Gensaki.

Subject to neither withholding nor transfer tax, such a deal gives the investor a fixed return negotiable in either yen or dollars. Reverse Gensaki is also operated by Nomura, allowing clients to sell a bond to Nomura while simultaneously buying it back in up to three months time.

This gives the client either yen or dollars for other operations such as Euro-yen or Euro-dollar deposits. Large business corporations, public authorities and foreign investors find Gensaki particularly profitable when the Gensaki rate is higher than the Euro-yen deposit rate. Reverse Gensaki is of course popular when it is the other way round.

Nomura's successful operation owes much to Japan's lifetime employment system which guarantees employment, not by legal contract but by social convention.

The employee has job security, even in times of recession, and can get on with his job in the knowledge that he will be assured of a certain standard of living until he retires. Employees are given a sense of unity within their companies which enhances their corporate loyalty.

"But where does the Westerner, often accused of job-hopping, fit into this set-up?"

The Western employee can be regarded as a "fostered" member

Today the Nomura Research Institute (NRI), which became an independent company in 1965, is regarded as Japan's leading "think-tank," advising not only Nomura Securities but the Japanese government, overseas governments and multinational companies across the world.

It employs over 500 people, over half of them graduates, divided about equally between social and physical sciences.

The combined resources of the NRI in Tokyo and London now produce a unique product for European clients. A monthly 60-page booklet, Nomura Investment Review, follows every aspect of the Japanese economy and monetary policy as it affects investment in the stock, bond and currency markets.

No other market in the world is covered in such depth in one booklet on a regular basis. Feed-back from City investors indicates that this product is becoming the "bible" to investment in Japan.

Mr. Nobumitsu Kagami, for eight years Manager of the NRI in London, saw the unique value of his organisation: "The NRI's objective is not to conduct just basic research, but to carry out investigations that will make a direct and positive contribution to the attainment of our client's objectives. We have to help solve specific management problems. These are the characteristics that merit the NRI's nickname 'the problem solvers'."

In a different way Nomura itself could merit the same accolade, with its vigorous, inventive and always learning approach to the financial investment problems of our day.

 Nomura International Limited
3 Gracechurch Street, London, EC3V 0AD.
Tel: 283 8811. Telex: 883119.
Head Office: Nomura Securities Co., Ltd.
9-1, 1-Chome, Nihonbashi Chuo-ku,
Tokyo, Japan.

of the Japanese family unit. The "family" benefits from his individuality and contribution to the company while in return he enjoys the same benefits as his Japanese counterparts. In working towards a common end, despite the differences in psychological make-up, the two sides meet.

Mr. Shimizu recalled how strange it seemed at first when he was faced with the Western employment system on arrival in London in the early '70s. Many Japanese managers began to think that they must have behaved badly when one or two of the staff changed their jobs.

"However," Mr. Shimizu went on, "we are now coming to terms with the European practices. We insist that all the Japanese staff improve their English for the term of their stay in London—normally around 4-5 years."

For its new recruits in Britain, Nomura offers a career plan by which

Nomura: growing by leaps and bounds



Mr. K. Egashira
Chairman, Nomura International
Managing Director,
Nomura Securities



Mr. A. Shimizu
President, Managing Director,
Nomura International

by far the largest in Japan. In 1980 it handled 17 per cent of the volume of all equities traded on the eight stock exchanges in Japan. However, Mr. Akira Shimizu said "Nomura must not be confused with an English broking house."

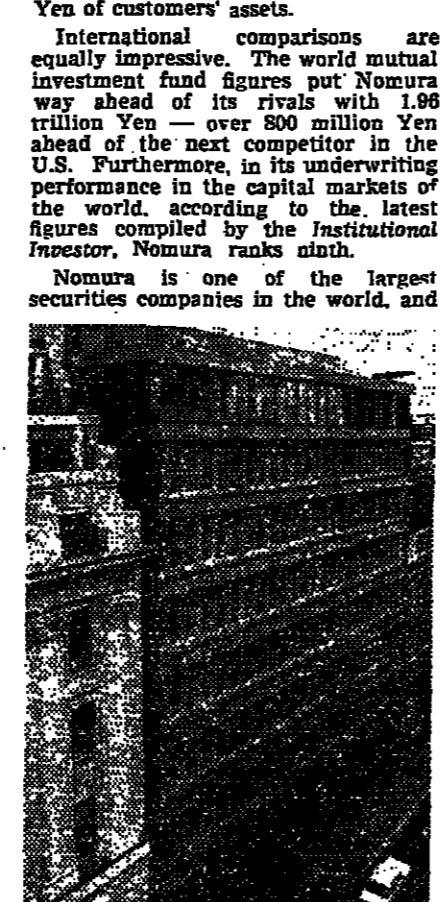
The way of doing business is different, of course. "In Japan we make a lot of visits to individual investors." This is rarely done in London, and the Nomura people here believe that the full potential of the London market may not actually be tapped because of this. Through bank accounts and unit trusts they believe that the retail side of the business can be developed even further.

Nomura acts as broker, dealer, underwriter and distributor of all types of securities traded, including corporate debt and equity securities, beneficiary certificates and shares of investment trusts and bonds of both the Japanese and foreign governments, as well as international agencies. In fact 1980 saw Nomura handle 27 per cent of all debt securities traded in Japan.

According to Mr. Katuya Takanashi, Deputy General Manager of Nomura International's underwriting department, Nomura's revenue in 1979-80 came mainly from brokerage (41 per cent), dealer transactions (13 per cent) and underwriting and distribution (17 per cent).

In the five years to 1980, Nomura managed or co-managed in the overseas markets issues to a rough dollar equivalent of \$3.6 billion.

For its new recruits in Britain, Nomura offers a career plan by which



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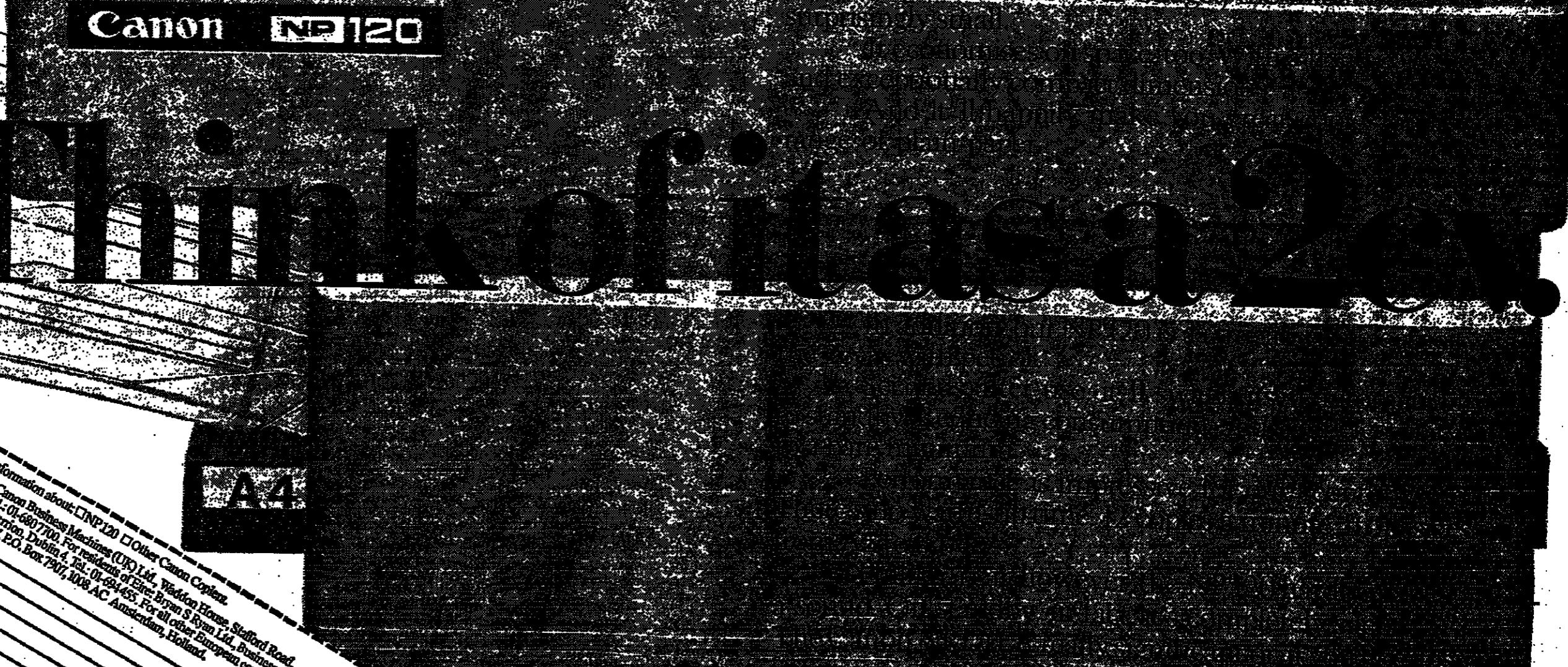
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UK NEWS

Soft spots exist in UK defences

David Fishlock on the threat posed by electro-magnetic pulse

A MAP being distributed by the Campaign for Nuclear Disarmament claims to show all major nuclear bases and related installations in Britain. It shows not only where CND believes nuclear weapons are made and stored but the sites of nuclear power-stations and factories. It pinpoints a score of air bases hosting bombers and multi-role strike aircraft capable of carrying nuclear weapons.

CND's message is that if you live near one of these installations you are a prime target for enemy attack. By inference, because the named installations are so widely scattered almost everyone is close to a prime target. Therefore, the argument continues, all nuclear installations, civil as well as military, must go.

A more logical way of looking at Britain's vulnerability to nuclear attack is perhaps to assume that an enemy already armed with nuclear weapons—weapons capable of killing by radiation as well as by blast and heat—will be much less bothered about nuclear installations than targets vulnerable to radiation.

Nuclear installations are almost invariably shrouded in metres of reinforced concrete, natural nuclear shelters. Even if their defences were breached they could scarcely add to the burden of misery of a nuclear-bombed nation.

But there are targets intrinsically vulnerable to radiation. If these could be knocked out could Britain become prey to an enemy waiting to occupy the island?

The soft spots in Britain's nuclear defences, subject of much official interest in the 1950s and early 1960s but dormant since the Wilson Government of 1964, are becoming a live issue again.

A book called Energy Vulnerability and War, published in the U.S. recently, accuses that nation of neglecting to give its most vulnerable systems—electricity, water, gas and telecommunications—protection against a nuclear attack.

Its scary message is that powerplants, including nuclear plants, might run amok because of something called EMP. A recent Home Defence College seminar brought together the nationalised industries to review susceptibility to the dreaded EMP.

EMP is the abbreviation for electro-magnetic pulse. This is the gigantic pulse of radiation released by a nuclear weapon. It can overload and knock out electrical and electronic circuits of every kind. Not only the central nervous system of man himself but increasingly that of the utilities like electricity and

water depend on electronic controls.

In four decades of research and design of nuclear weapons the designers have learned much about ways of permuting the three forms of energy—blast, heat and radiation—released in all nuclear explosions.

In the words of one defence scientist, they can pretty well dial the combination required to meet a particular tactical situation. As much as 80 per cent of the energy of an enhanced radiation weapon—the so-called neutron bomb can be released as radiation.

The real vulnerability of an advanced industrialised society to attack by nuclear weapons is the damage that the initial blast of radiation—the EMP—could do to systems dependent on electronics and computer controls.

Defence scientists themselves became seriously concerned by this problem in the mid-1960s, just at the time when civil defence interest was waning because protection promised to be costly. However, the defence scientists woke up to the fact that even their own nuclear weapons were vulnerable to EMP.

It was a time of great debate over anti-ballistic missile (ABM) defences. A nuclear weapon designed to destroy another one high above the atmosphere can not use blast where there is nothing to push against. It must rely mainly on radiation effects.

EMP. Weapons themselves had to be "hardened" against the effects of EMP—a radiation effect thousands of times more devastating than radio-active fallout.

For the weapon designers it raised pretty formidable problems. So intense are the X-rays from a nuclear explosion that they administer what one scientist calls "a dirty great kick" much more vicious than the shock of launching the warhead. This kick can easily damage mechanically fragile parts such as the vital heat shield, rendering the weapon liable to burn up while re-entering the atmosphere.

Neutrons and gamma-rays, other abundant components of EMP, can penetrate the electronic circuits, generating surges of current that cause control and safety to go haywire.

Neutrons have funny effects on precision parts of the nuclear explosive plutonium-238, which

can overheat and distort, so that the weapon itself may fail to explode when it reaches its target.

More mundane materials may melt or catch fire spontaneously.

These problems led Aldermaston, Britain's Atomic Weapons Research Establishment, to invest heavily in means for simulating nuclear explosion effects. In Nevada U.S. scientists developed a remarkable technique for exposing equipment to EMP.

Aldermaston used the weapon facility to test its missile warheads and re-entry vehicles in the nine-year hiatus in British nuclear explosions from 1968-74.

But before a weapon ever reaches the stage of such a test it has passed many tests on other simulators at Aldermaston. The research centre boasts the biggest range of weapon-effects simulators anywhere in Europe.

These simulators reveal just how susceptible a circuit design is to transient radiation effects. EMP can knock out equipment over a wide area with no effect whatsoever on man. Particularly vulnerable are all the semiconductor materials used in today's solid-state electronics.

The U.S. Government's Sandia National Laboratory, New Mexico, has just announced that it is setting up a centre for radiation-hardened micro-electronics to help the defence industry keep the techniques in step with advances in commercial chips.

Where does a densely-packed industrial community such as that of Britain stand in relation to the EMP threat? The utility most obviously exposed is the electricity supply industry.

The Central Electricity Generating Board, serving England and Wales, has more than 5,000 km of 400-kilovolt transmission lines strung overhead and only 65 km underground. Its top engineers have as they put it peered over the precipice and tried to envisage the worst that nuclear weapons might do to the national grid.

Up to a point the grid is already hardened against EMP simply because it is highly exposed to a natural source of unnatural electrical pulses. It is constantly being struck by lightning, which can inject powerful pulses of current flowing in the wrong direction, to perturb the system. So can short-circuits when the wind whips up conductors and they clash.

The grid is designed to detect these perturbations within 70 milliseconds, and switch off power in the line for 15 seconds, automatically rerouting it so that the lights do no more than flicker.

The part vulnerable to EMP would not be the overhead transmission lines, the arteries so to speak, but the associated nervous system, the electronic and telecommunication circuits that signal trouble. The grid could run without these various layers of electronic protection, however. If need be the circuit-breakers could be closed again by hand.

CEGB engineers assume that they would have much more to worry about than EMP if Britain was exposed to a nuclear explosion. Nevertheless, there are studies about to try to determine at what intensities of EMP the integrity or safety of the grid could be jeopardised.

Operation of the grid is supervised from a reinforced concrete building in London called the National Control Centre. It is equipped with steel shutters to seal off its windows. Working with seven regional control centres this building manages the grid through a close partnership between professional engineers and computers.

The CEGB claims that much of the security of its system lies in always having highly-trained engineers on duty, ready to take the difficult decisions in unexpected circumstances. In this way it believes huge disturbances can be absorbed, as was demonstrated when power cuts were rotated to a strict schedule in the coalminers' strikes of the early 1970s.

Other highly integrated services such as water and gas have the advantage of being buried. British Gas has more than 3,000 miles of high-pressure pipeline buried. Its vulnerability seems to be of a different kind, associated with the fact that there is little storage capacity yet for North Sea gas and only three or four points at which it is coming ashore. But any attempt to automate such services extensively could render both gas and water supplies vulnerable to EMP.

Potentially highly vulnerable to EMP, however, are the telecommunications trunks of the country. CND obligingly includes the Government Communications HQ at Cheltenham on its map, although not the 22 microwave towers that straddle the country. As with gas and water, however, much of the system is buried in underground cables.

Civil servants set for all-out strike

BY PHILIP BASSETT, LABOUR STAFF

BRITAIN'S largest civil service union, the Civil and Public Services Association, yesterday set course for an all-out strike early next month provided, as is likely, all nine unions using selective strikes over pay agree to such action.

General Secretary and senior officials of the nine constituents of the Council of Civil Service Unions are due to meet on May 26 to co-ordinate such a move, following the current round of union conferences.

Moves are expected at this morning's meeting of the CCSU's major policy committee to bring forward that meeting.

Today's conference of the executive-grade Society of Civil and Public Servants in Black-

union, and the lower-grade Civil Service Union, to support any action called by the annual conference of the clerical union, the CPSU. Delegates approved, by about 4 to 1, an emergency resolution calling for the union to mount a campaign within the CCSU for all-out strike action.

Mr. Ken Thomas, CPSU general secretary, said the effect of the decision by the CCSU's largest constituent was that in early June we could see an all-out strike—but only on the basis that that is a majority view of the CCSU.

The votes of the CPSU and the Society, the two largest unions, have been reinforced by the decision of the tax men's

union, and the lower-grade Civil Service Union, to support any action called by the annual conference of the clerical union, the CPSU. Delegates approved, by about 4 to 1, an emergency resolution calling for the union to mount a campaign within the CCSU for all-out strike action.

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Public employees criticise forces pay rise

BY PAULINE CLARK, LABOUR STAFF

THE GOVERNMENT'S plan to allow an 11 per cent pay rise for the armed forces was severely criticised by union leaders of public-sector low-paid workers yesterday.

Mr. Alan Fisher, general secretary of the National Union of Public Employees, made the attack before 800 delegates at the union's annual conference in Bournemouth. The conference criticised the 6 per cent wage ceiling being placed on Government employees, including civil servants and health service workers, this year.

Mr. Fisher said: "We are faced with a Government whose faith and respect in the public service which it thinks it can do without is very different to its faith in the armed forces which it thinks it may need in the near future."

He left it to the delegates' imagination to see the meaning of this policy, but it would be

"apparent to most people at this conference" why the Government had decided to accept the recommendations of the Armed Services Pay Review Body while refusing to allow other similar bodies, such as the Clegg Pay Comparability Commission and the Civil Service Pay Research Unit, to continue to set pay standards elsewhere.

The comment is significant because NUPE ambulance workers are threatening action over pay which could lead to troops being used to deal with emergencies.

Mr. Fisher's comments were made during a long and emotive debate yesterday on wages in the public sector. The conference supported calls for a strategy to fight wage restraint policies by any government, and agreed industrial action should not be ruled out.

The union's traditional stand for flatrate, instead of per-

centage, pay increases and a minimum wage of at least two-thirds of the national average was reasserted.

Although the conference did not accept the executive committee's statement on wages policy, leaders managed to fend off a resolution seeking an £80-a-week minimum wage for public service workers, compared with the present minimum of just under £60.

A militant motion calling for a £30 increase in basic pay and for a special national delegate conference to decide on further

action was lost by 5,445 votes to 3,662 in a card vote.

Mr. Fisher accused the Government of assassinating a first and second division in its present pay policy in the public sector. It was prepared to give way to the industrial muscle of miners, power workers and water workers, but was "hammering down" everyone else.

It was a priority for the unions now to seek a "concise and clear" agreement with the Labour Party on public-sector pay ahead of the next general election.

Post Office union chiefs back 11% pay offer

By Nick Garnett, Labour Staff

A PAY offer which would raise basic rates by 11 per cent is being recommended for acceptance by the Post Office Engineering Union to its 130,000 members.

A similar offer, which British Telecom claimed yesterday would add 9 per cent to the pay bills, was also made to the Society of Civil and Public Servants at its conference.

The offer to POEU members working in telecommunications and posts involves a rise on basic rates of 9 per cent extra money from July 1. Two existing productivity payments of 1 per cent each will also be consolidated into basic rates.

The proposals, on which a vote will be taken at the union's conference next month, also incorporates a new productivity deal.

This scheme, linked to total output but not involving changed working practices, would give a further 1 per cent in December and a further 1 per cent in June next year.

The union said yesterday

there was no upper limit to possible payments in the scheme and that one of the new 1 per cent payments would be consolidated from July next year.

Blocking threat to ICL contract

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE £150m PAYE computer project contract — won by troubled ICL against strong foreign competition — may face delays.

The system is one of a number of projects likely to be blocked under a policy of non-co-operation expected to be adopted by the Society of Civil and Public Servants at its conference.

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would be consolidated from

July next year.

The executive has proposed

the action following the break-

down of 18 months of discus-

sions between the Civil Service

unions and the Civil Service

Department on introducing

automated systems.

The talks broke down because of the Department's refusal to concede a reduction in working hours as a quid pro quo for operating the new technology.

The PAYE system, one of the first Government contracts open to foreign computer companies as well as ICL, was won by the British company after a long period of Government indecision.

ICL mounted a strong lobby for the contract, saying its loss to a foreign company would seriously damage its prestige.

Aerospace staff accept 9% rise

Financial Times Reporter

MORE than 1,000 white-collar workers at the British Aerospace factory at Christchurch, Dorset, have accepted a 9 per cent pay rise.

The 1,200 hourly paid workers, refused the offer last week, claiming the company could afford to pay more. They have now asked for further talks with management.

Engineering workers may oppose Nissan plant

By Our Labour Staff
THE Amalgamated Union of Engineering Workers may oppose the Nissan Motor Company's plan to build a £300m plant in the UK. Mr. Terry Duffy, the union's president, warned yesterday.

He said that he had supported the project on the understanding that an initial 60 per cent of its component requirements would be British, rising eventually to 80 per cent.

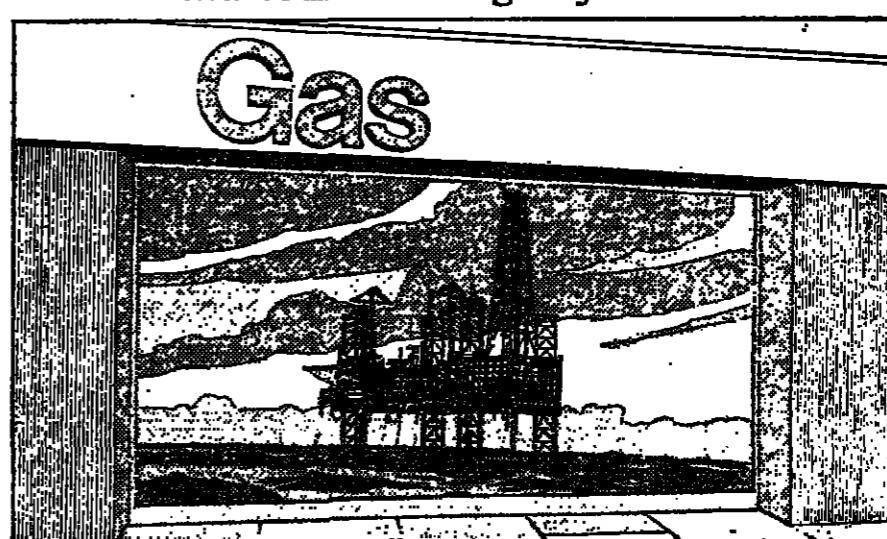
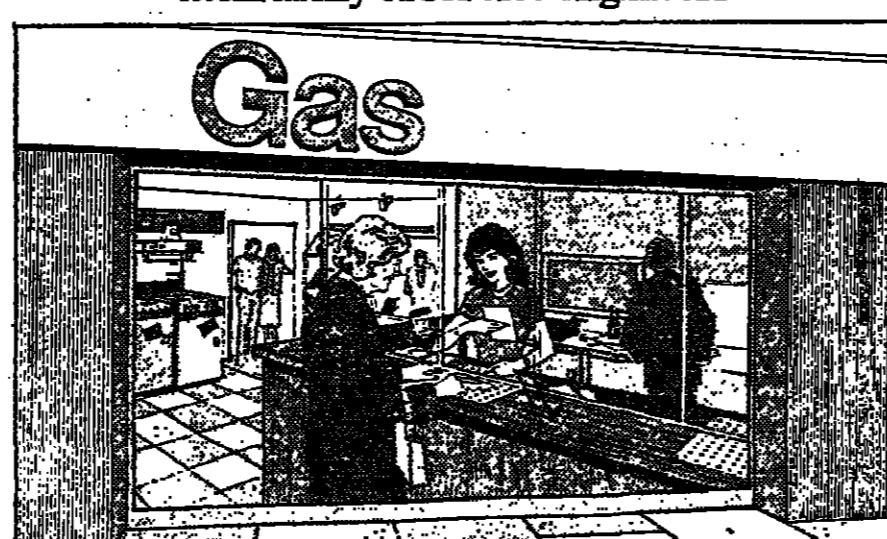
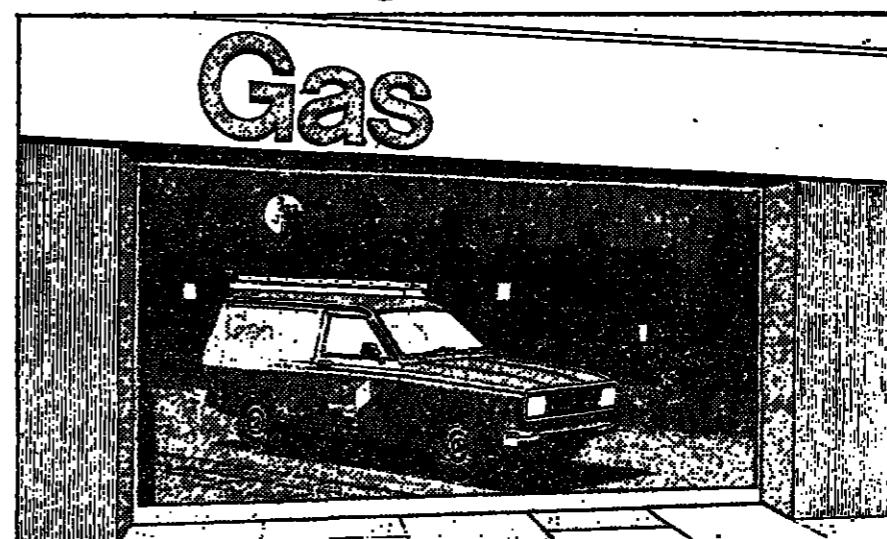
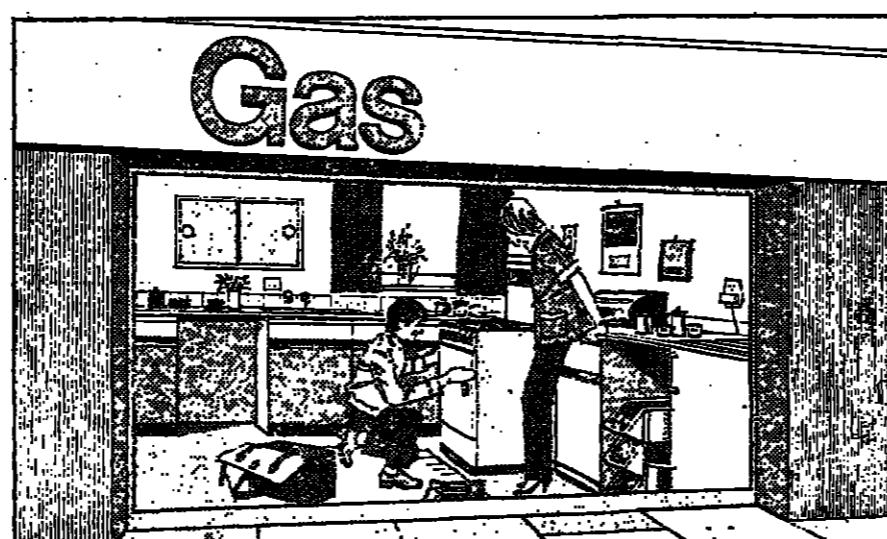
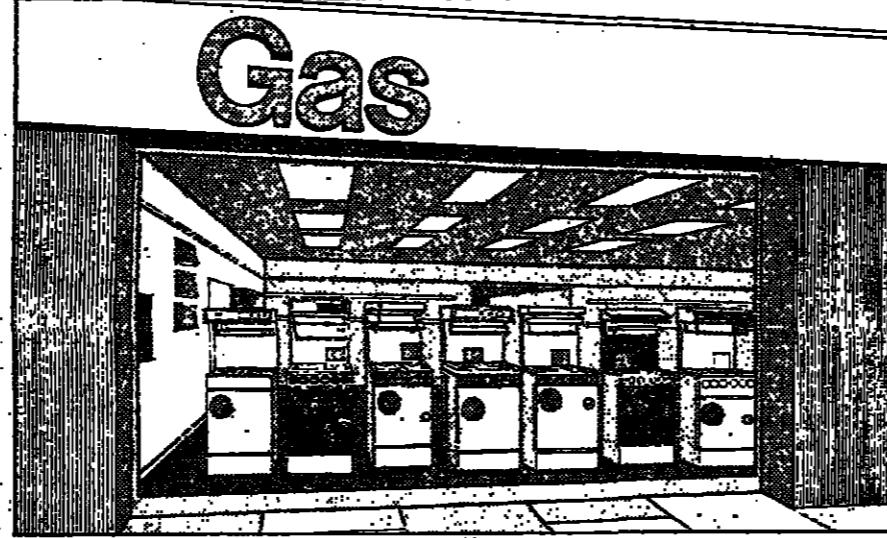
He said his union had since received reports from the UK component industry that Nissan did not plan to give hard-and-fast guarantees.

Mr. Duffy told an Industrial Society conference in London that if the reports were true the union would oppose the plan.

The AUEW's participation in last month's joint union rejection of Ford's introduction of quality circles into its UK plants to study and assess the quality of production did not mean he was opposed to circles as such, Mr. Duffy said. He said Ford "did wrong" by introducing circles without pre-notification.

Asked whether he meant that the introduction of circles should be a matter for negotiation with unions, he said: "If you introduce them without approval, it is dictatorial and counter-productive."

THERE'S A LOT MORE BEHIND YOUR GAS SHOWROOM THAN MEETS THE EYE.



Miners agree to pit closure in Wales

BY ROBIN REEVES, WELSH CORRESPONDENT

THE SOUTH Wales Miners' conference yesterday agreed to the closure of Morlais Colliery, near Llanelli, one of two pits on last February's National Coal Board closure list which was responsible for the short-lived miners' strike.

Following a closed conference debate, Mr. Evelyn Williams, the South Wales miners' leader, said the shutdown had been accepted, subject to satisfactory negotiations over the transfer terms for the 202 men involved.

Controversy over the colliery's future was brought to a head last week by roof falls and near floods in the mine. Mr. Williams said they did not necessarily accept that men working in water was sufficient reason for a pit to close. At one stage the NCB was trying to rush things through.

Having examined the conditions for themselves last week, the local leadership accepted that working conditions were no longer reasonable.

The other condemned pit, Brynlliw, employs 600 men. This pit was among the five collieries reprieved last February. The Government then agreed to make more cash available to the industry to prevent closures.

Earlier, Mr. Williams, in his opening address to the conference, warned of more militancy against Government policies. He said the miners had a social

No quick solution to labour unrest, says ACAS chief

FINANCIAL TIMES REPORTER

FINDING A better way of cutting down factory-floor conflict is a long-term objective, and is unlikely to be solved permanently by high unemployment, trade union delegates were told yesterday.

The warning came from Mr. Patrick Lowry, the new chairman of the Advisory Conciliation and Arbitration Service and former personnel director of British Leyland.

Mr. Lowry was underlining his recent doubts about the Government's view that the slump has brought a "new sense of realism" to the shop floor.

Addressing the conference of the General Federation of Trade Unions in Southport, he said some industrial conflict and brinkmanship in collective bargaining was inevitable.

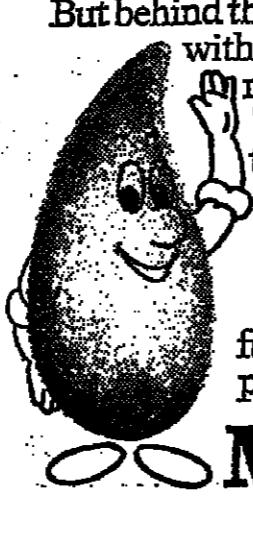
Nuclear policy vote today

BY JOHN LLOYD, LABOUR STAFF

THE POLICY of unilateral nuclear disarmament may gain the support of one of its traditionally most bitter opponents today.

The Electrical and Plumbing Union is to vote on a motion from its Liverpool shipbuilding branch "applauding the statement by the leader of the Labour Party to remove Cruise missiles from our country."

The debate, begun yesterday, was adjourned until today. Mr.



MAKE THE MOST OF YOUR GAS SHOWROOM.

Frank Chapple, the union's general secretary, said after the debate that the executive which is opposing the motion could lose the vote, ending 20 years of a multi-lateralist policy.

"It is a very emotional subject—people aren't rational about it," he said.

Mr. Edward Sabino, a delegate from Liverpool, told the 800 delegates that "the balance of terror was now absolute."

The union should join the "mass movement for peace."

The showroom is the place where millions of people pay their bills, get expert advice about fuel running costs, energy conservation, and easy payment schemes.

...a community service

...and rigs in the North Sea.

And behind all this, the rigs in the North Sea, representing the huge investment in the advanced technology needed to bring Britain's most modern fuel to your home.

Gas is all these things—and your gas showroom is a shop window for the world's largest fully-integrated gas industry; Britain's eighth largest commercial organisation, with almost 15 million customers, supplying nearly half of all the nation's domestic energy needs, and about a third of all the heat used in our factories and businesses.

Most importantly though, your gas showroom provides a community service.

It's a place where customers can get help and advice, sort out their problems, and enjoy the thoroughly comprehensive service Britain's BRITISH GAS gas industry supplies.

Details on monthly benefits proposals

By Elinor Goodman, Lobby Correspondent

THE GOVERNMENT is today expected to announce details of its controversial proposals to give social security claimants the option of having their benefits paid monthly through the bank.

Conservative backbenchers—ever since the idea was first mooted—have threatened to block it because of their fears of its implications for Britain's small country post offices.

In an attempt to placate them, Mr. Patrick Jenkins, Social Services Secretary, will lay great stress on the extra business which the Government intends putting the way of sub-post offices.

New arrangements are to be made to increase the amount of business which post offices can do for nationalised industries. Bus passes and rail passes will probably become available from post offices, while greater use is to be made of the National Giro in relation to social security payments. Some extra money may also be made available to sub-post offices in real trouble.

The new arrangements will not come into force until 1983. Claimants will still have the option of collecting their benefits weekly from the post office. But, in a decision which may upset some of the sub-postmasters who mounted such an effective campaign against the original idea, it looks as if the onus will be on claimants to opt out of monthly payment rather than recipients having to specifically ask to have their benefits paid through the bank.

Check expected on racial bias

INVESTIGATIONS about allegations of racial discrimination may soon be made in the legal and medical professions and certain sections of the Civil Service, the Commission for Racial Equality told the Home Affairs sub-committee on race and immigration yesterday.

The sub-committee had suggested that previous investigations conducted by the Commission might have had more public impact if fewer had been done, thus concentrating resources and speeding up the publication of reports.

Move against taxing jobless benefit defeated

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT's proposal to tax unemployment benefit is likely to mean the employment of 3,500 additional civil servants, Mr. Nigel Lawson, Financial Secretary to the Treasury, told the Commons last night.

The size of the increase brought gasps of astonishment from Labour MPs but Mr. Lawson pointed out that this should be seen against the reduction of 9,000 in revenue staff which the Government had already achieved.

A Labour attempt to reject the Government's proposals to tax unemployment benefit was defeated by a majority of 65 (310-275).

Later, the Government's proposal to tax supplementary benefits paid to strikers and the unemployed was approved. A Labour amendment to reject the scheme was defeated by a majority of 63 (212-375).

Mr. Lawson, speaking during the committee stage of the Finance Bill, said that the increase of 3,500 would include staff in the Inland Revenue, the Department of Employment and the Department of Social Security.

When the taxing of benefit comes into effect in April next year, it is expected to bring in £24m in revenue, he said.

Mr. Lawson was faced with demands from Labour MPs and



Lawson: said taxing of benefits should bring in £240m in revenue.

A decision would be announced well before the taxation of unemployment benefits comes into effect next April.

From the Opposition front bench, Mr. Robert Sheldon, a Labour Treasury spokesman, said his party had no objection to the principle of taxing benefits. He was, however, strongly critical of the particular scheme now brought forward by the Government.

He thought the Government was indifferent to the grievances and anxieties of the unemployed—it is trying to get taxation of short-term benefits on the cheap and nasty."

Labour, he said, was not prepared to see civil servants put in the invidious position of harrowing people who were on unemployment benefit as a result of the failure of Government economic policies.

"We have seen some very rough justice here," he said.

He argued that the Government had flunked putting the specific details of its proposals in the Bill but intended to bring them forward by means of regulations.

He indicated that a future Labour Government would change the system.

Mr. Sheldon claimed that in order to get round the complications of the system, the



Sheldon: indicated a future Labour Government would change the system.

Government was proposing that the Civil Service would make a statement to an unemployed person of the amount that was owing in tax on his or her benefit. If no objection to this was lodged within 30 days, then the amount of tax stood. It was not subject to appeal, was not subject to the rule of law and a constituent could not even raise it with an MP.

"All these matters will be turned aside because the son.

Government needs a simple system to make the whole thing work," he said.

But Mr. Lawson maintained that Mr. Sheldon had got it wrong. He said that under the scheme an unemployed person would receive the gross benefit with no deduction for tax.

But nor would he receive any refund of PAYE. When he returned to work or at the end of the financial year—whichever came first—one would be set against the other.

This would mean that in 90 per cent of the cases the unemployed person would in fact receive a small payment or the amount due to him.

Mr. Lawson maintained that the amendments which the Labour Party had pressed to a vote so far on the Finance Bill would amount to an extra £4.25bn. If their public expenditure proposals were added to this, it would mean an increase of some £5bn to £10bn on the public sector borrowing requirement.

He feared to think what the consequences of this would be on interest rates, inflation and industry.

"It is really the height of irresponsibility," said Mr. Law-

Opposition call for total ban on lead in petrol rejected

BY IVOR OWEN

ENVIRONMENTAL pollution will be substantially diminished by cutting the permitted lead content in petrol from 0.45 grammes per litre to 0.15 grammes per litre, Mr. Tom King, the local government Minister, assured the Commons.

He declared: "As far as we are concerned we would go for lead free petrol and it is better to give the whole of industry and the motorist the time necessary in order to adjust to that fundamental decision."

Mr. Howell said the decision announced by the Minister was evidence of a "dogfight" within the Government which had resulted in the Treasury routeing the Department of the Environment and the Department of Health.

He feared that the 0.15 grammes per litre limit was likely to lead to the worse of all possible worlds with industry having to face the further costs involved in going to zero at a later stage.

Mr. King replied that he could not be expected to comment on allegations about the role of the Treasury.

He insisted that if the policy advocated by Mr. Howell were to be followed, there would be a slower improvement in lead pollution.

"On the evidence available to me it would be 25 years before, under the Opposition's policy, we achieved the position that I have recommended should start to be implemented from 1985."

Labour Left wins delay on re-selection campaign

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

LABOUR Left-wingers yesterday won a few more extra weeks to make complaints about the way the reselection conferences were handled.

In another move initiated by the Left, local parties are to be circulated with details of the rules governing reselection, reminding them that the same procedures apply for reselecting MPs as for selecting them in the first place.

Reselection was long regarded by the Left as a means of making sitting MPs more responsive to the wishes of their local party activists. Yesterday's manoeuvring reflects the frustration among Left-wingers at the way MPs have managed to get reselected without full conferences.

Crackdown on tax abuses may not be cost effective

BY TIM DICKSON

A MAJOR crackdown on tax abuses by Britain's casual workers would not be cost effective, Sir Lawrence Airey, chairman of the Board of Inland Revenue said yesterday.

Giving evidence to the Public Accounts Committee, Sir Lawrence told how our survey in Merseyside revealed that 85 per cent of names submitted to tax offices by major hotels in the

area could not be traced.

Commenting on the possibility of adopting new measures against this sort of evasion he said that "a lot of effort is only likely to yield a small reward."

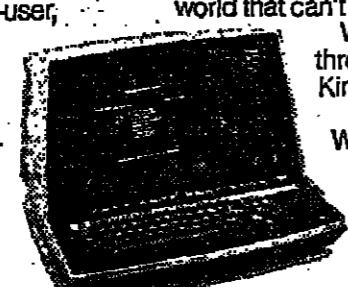
Earlier Sir Lawrence had told the PAC that 57 per cent of assessments are estimated by the Inland Revenue because tax payers do not render their accounts in time.

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APPOINTMENTS

Save & Prosper chief executive

Mr. Cholmeley Messer has been appointed managing director of SAVE AND PROSPER GROUP. Since June last year he has been joint managing director with Mr. David Maitland, who continues as chairman.

Mr. L. R. Heath has been appointed managing director of MAY AND BAKER following the resignation of Mr. E. J. Mackay because of ill-health. Mr. R. Bounds has joined the Board to replace Mr. Heath as director of finance and overseas operations. Mr. Bounds was formerly chief executive of Fisons.

ASSOCIATED LEISURE has made the following group appointments: Mr. Roy Phillips as managing director of Associated Leisure Games and Mr. S. Collier, assistant managing director of that company. Mr. T. Frowis becomes commercial director of Photographic Hire West and Mr. Roy Wasley a director of Associated Leisure Amusement Machines.

Mr. R. Everard has been appointed managing director of NAPCOLOUR. Mr. S. Fender, who has been acting chief executive in addition to his position as chairman, continues as chairman. Mr. Everard was chief executive of Margarite Ceramic Fibres before becoming managing director of J. and J. Cash. Napcolour is a subsidiary of the Charterhouse Group.

Lord Roberts has retired as chairman of ST REGIS INTERNATIONAL, UK subsidiary of St Regis Paper Company. He is succeeded as chairman by Mr. Harold L. Hazel, who continues as group managing director.

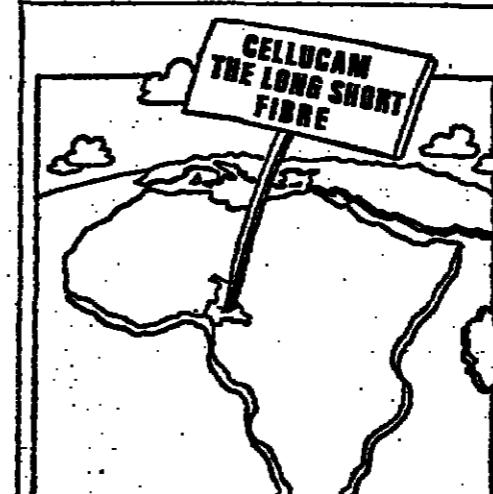
Dr. W. Diehl has been appointed a director of TRADE INDEMNITY and Sir Anthony Pervical has retired from the Board.

Mr. J. H. Bentley, Mr. M. C.

in the Gibraltar office and Mr. D. J. Warr will be a partner in Guernsey from July 1.

Mr. A. R. Sparrow is to become chairman of BLAGDEN AND

NOAKES (HOLDINGS) on June 8 to succeed Mr. J. R. Noakes, who will retire from the Board. Mr. R. W. Spriggs replaces Mr. Sparrow as deputy chairman.



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A MAJOR ACHIEVEMENT

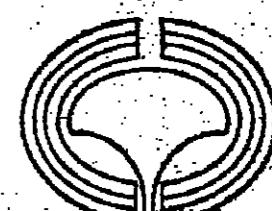
CELLUCAM, which has required an investment of 75 billion CFA francs, is a model of international

cooperation through the help of several friendly countries and international organizations which have faith in the future of Cameroon and participate in its industrialization policy.

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Cameroon Public Relations

Last year, half a million of the world's decision makers got on the wrong plane.

The airlines

Corporate jets

More to the point, they had every reason for doing so.

Because, until now, executives who found themselves taking thirty or forty long-distance business trips a year had but two options.

The first was the airlines. The subway system of the sky, so to speak.

The second was the private corporate jet. For executives with the muscle tone to sit cramped for hours, the patience to keep stopping for fuel and inordinate amounts of money to burn.

The airlines: Even as they raise their fares, they lower our expectations.

The airlines have two major drawbacks. The routes they don't fly, and the routes they do fly.

CAB statistics covering the two-year period since the onset of deregulation show that less profitable routes are being dropped at the alarming rate of over 42 cities per year.

On routes they do fly, rising air fares are overtaken only by rising columns of red ink, making further price hikes more than likely.

And let's not forget the traffic jams to the heavily congested airports, the long lines at the ticket counter and the gate, the indifferent flight attendants, the curious food, the movie they show while you're trying to work, and, of course, the luggage that flies north even as you fly south.

What you can forget is the most important requirement of high-level business travel in the twentieth century.

Random access. The ability of an executive to fly anywhere at a moment's notice. Be it to sign a merger, beat a deadline, handle a crisis or negotiate a treaty.

There is, in fact, only one conceivable way for a corporation to give its

top executives random access to jet transportation.

Give them random access to a jet.

And considering the aircraft available until now, the reluctance of most corporations to do so is almost forgivable.

The corporate jet: If man was meant to fly, why did they make it so expensive?

The forerunners of corporate aircraft like the Falcon 50 and the Gulfstream III were designed fifteen and twenty years ago respectively, when a gallon of jet fuel cost less than a dime.

Which explains why the designers were so unstinting in the amount of fuel they allowed their machines to feed on.

But then, in the sixties, you could get away with things like that.

The problem is, the basic designs of the airplanes and the built-in need for large amounts of fuel that go with them have been perpetuated in their newest offspring.

So that flying the Gulfstream III across the Atlantic and back, for example, requires the purchase of no less than 5,230 gallons of jet fuel.

(The Gulfstream III is also every bit as noisy as its predecessors.

Nearly three times as loud as the Challenger on takeoff, twice as loud on approach for landing and over four times as loud on sideline, which is precisely where noise has the most impact on the surrounding community.)

What executives clearly require, then, are corporate jets that

strike an entirely new balance between bigness and comfort on the one hand and uncompromising frugality on the other.

And that can hardly arise from a concept of air travel based on the ease and abundance of the sixties.

It has to come from a concept of air travel born of the gas lines and fuel shortages and price hikes of the seventies.

The Canadair Challenger: It will fly you more economically and in greater comfort than any other intercontinental corporate jet in the world.

Remember the 5,230 gallons of fuel you need to fly the Gulfstream III across the Atlantic? The Challenger will make the same trip on 4,055 gallons.

Overall, the Canadair Challenger averages a 22% lower rate of fuel consumption per mile than a Gulfstream III, virtually the same rate of fuel consumption per mile as the far smaller Falcon 50 and, hard as it may be to believe, a 3% lower rate of fuel consumption per mile than the tiny, short-range Falcon 20F.

Yet the Challenger is bigger than all of them in the one dimension most critical to passenger comfort and a realistic working environment: width.

Measured at the floor line, both the Canadair Challenger and the bigger, even longer-range Canadair Challenger E are roughly 30% wider than the Gulfstream III and 48% wider than the Falcon 50.

And speaking of range.

The IFR range of the Canadair Challenger makes it one of the few corporate jets in existence that can cross the Pacific with one stop.

Or fly from New York to the Middle East with one stop.

Or fly from Honolulu to Denver non-stop.

Or from Washington to London non-stop.

For the first time in history, private intercontinental business travel is a practical, economical reality.

We're sorry it took so long.

For more information on the Challenger, call James B. Taylor, President of Canadair Inc., at (203) 226-1581. Or write Canadair Inc., 274 Riverside Avenue, Westport, CT 06880.

In the Mideast business world, TAG Aeronautics Ltd. is the exclusive distributor and representative for Challenger sales and support. For further information, contact Adel A. Cubari, Vice President, TAG Aeronautics Ltd., 14 Rue Charles Bonnet, 1211 Geneva 12, Switzerland. Phone: (022) 46 17 17. Telex: 289 084.

**canadair
challenger**

Action programme steams ahead

Babcock Power's workers and management are together analysing ways to reduce costs. Hazel Duffy reports

In a small room over one of the factories at Babcock Power's boilermaking plant in Renfrew, Scotland, a group of production workers and managers is engaged in earnest discussion on the outcome of tests using a new type of arc welding equipment. The welders are keen to get the management to invest in the equipment, but the management wants to be sure that it will get a sufficiently high return on its investment.

Elsewhere in the factory, a similar group meets to talk about the redesign of machine welding equipment in such a way that the manpower using it can be halved. Another group, still in the same factory, has been set up to examine improved costing on a contract which has been taken on a particularly tight budget. The group members are pleased that they have managed to achieve a significant reduction in man hours by rolling flat metal plate into a cylinder in a single operation instead of the normal two, the first part of a planned eight stage examination of manufacturing techniques.

These so-called Action Groups are three of a total of 71 that have been set up so far throughout the Renfrew plant, part of the Babcock International engineering group, since the beginning of the year. They form the groundwork of an ambitious scheme, codenamed Exercise 81, which is designed to reduce the unit production costs throughout Babcock Power by 25 per cent by the end of next year.

The groups are being set up on an ad hoc basis in every department, both production and service, and always involve workforce and managers. In

A decade of developing industrial relations

1970 New operating system: introduction of structured control of production.
1973 Flat daytime payment introduced, replacing the old piecework system of payment.
1975 Inter-union dispute: members of the boilermakers and engineering unions in dispute. Five week strike sparked off by the company introducing premises for welders to stop them being poached by developing oil industry. Inter-union rival-

ries still remain a problem at Renfrew.

1976 Exercise Impact: joint management union committee formed to put pressure on Government to bring forward ordering of Drax B power station.
1977 Redundancy: the workforce reduced by almost one third—mostly through voluntary redundancy scheme—because of lack of orders.
1978 Factory rebuild proposal: discussions started with unions on manning

levels, flexibility of manning, etc. in preparation for planned £15m (1979 prices) new factory on the Renfrew site.

1979 Memorandum of commitment signed by the unions which, in return for flexibility promises by the unions, includes a management pledge that there will be no redundancies.

1980: Extensive communications exercise prepared in readiness for introduction of Exercise 81.

themselves, they may not be making history—communication schemes have proliferated throughout British industry in the past few years with the active encouragement of bodies like the Confederation of British Industry, following the publication of the Bullock Report on worker democracy.

Babcock, however, has decided to put the emphasis on participation, and encourage the workforce to become involved in a scheme which is essential if the plant is to win export orders. Most of the suggestions on cost saving have so far come from the shop floor and management believes that by responding to these ideas, it can involve a much larger part of the workforce than is usual in participation schemes.

Out of the 3,800-strong workforce, it is hoped that about 1,000 will have been members of Action Groups at some stage throughout the year. The groups are set up for a specific purpose

and are disbanded when they have completed their task. The structure of Exercise 81 is quite simple. At the ground level are the Action Groups, which are responsible to Planning Committees set up in each department with the departmental manager as leader. The committees are responsible for meeting overall cost cutting targets and monitoring performance. The total approach is determined by the Steering Committee, made up of 16 members, split equally between senior management and trade union representatives and chaired by Alan Smith, managing director at Renfrew. The committee meets every three weeks or so to review progress and discuss strategy.

Jack Johnston, director of production control services, and who designed Exercise 81, explains that guidelines have been established on a basis which is common to the whole plant. Under the heading

of raw material costs, for instance, it has been decided that a 10 per cent reduction is feasible through improved design of the equipment (in fact, a much higher percentage has been achieved recently on a major contract), a five per cent saving is achievable through better material utilisation, and 10 per cent through better purchasing methods.

Recycling

It is then up to the departmental head to determine these savings, frequently by examining costs again within the Action Groups. In the drum factory, for instance, which provided the earlier examples, material utilisation is being examined by two groups—one looking at the recycling of scrap material and the other at ordering material to the finished size, rather than buying it and then cutting it on site.

Another significant area of cost reduction is that of payroll costs. Johnston has decided that this can be cut by 5 per cent by reducing work content for instance, and another 5 per cent by improving the labour mix i.e., by increasing the proportion of direct to indirect labour, through re-training, etc. People leaving the company are only replaced if they have a particular skill which is required—by the end of the year, natural wastage will have reduced the number of employees by about 125.

Despite the rigours of the international power station market, Babcock has won major orders in South Africa and Hong Kong in the past few years, including the boiler work on the recently concluded Castle Peak "B" power station in Hong Kong. The tough pricing

Exercise 81 calls for a degree of flexibility among the workforce which has frequently been absent in British engineering plants. It is obviously easier to obtain this sort of flexibility in the current economic climate when unemployment in this part of Scotland makes every one look more closely at his job.

But it also calls for a well informed and motivated workforce which shares a concern for the future of the plant. Allan Smith emphasises that the transformation in the industrial relations climate at Renfrew "from conflict to cooperation" was achieved only over a long period of time—the best part of 10 years to be exact.

"I would not advise any company to indulge in a scheme like Exercise 81 unless they had done a lot of groundwork. The operation has to be built up on trust between management and workforce and that takes time. With the experience that we have gained here, I would expect that we could go into another factory—even one which is still operating in the Dark Ages as far as communication is concerned—and create the necessary climate within two to three years. But it is not an exercise to be taken on lightly."

Exercise 81 is seen as an integral part of Babcock's long term investment programme at Renfrew, which will require a similar degree of co-operation between management and workforce. The first phase, a new factory to be equipped with highly sophisticated machine tools, will start commissioning next month.

The third phase, to expand capacity at Renfrew, can only be justified if and when the electricity generating industry in the UK resumes a steady ordering of power plant. Power station boilers comprise up to 80 per cent of Renfrew's workload. Faced with the meagre pickings in the UK, Renfrew has to find exports.

Despite the rigours of the international power station market, Babcock has won major orders in South Africa and Hong Kong in the past few years, including the boiler work on the recently concluded Castle Peak "B" power station in Hong Kong. The tough pricing

negotiations on the latter have convinced Babcock all the more that its 25 per cent cost-cutting campaign is vital.

The motives and procedure of Exercise 81 have been communicated to the workforce using the same techniques developed three years ago in preparation for the investment programme. By January this year, 88 per cent of the workforce had attended voluntarily a TV documentary-style film explaining the purpose of the scheme. Responses were invited, resulting in 1,100 questions, which were condensed into a question and answer session between managers and representatives selected by employees, which was also filmed.

The trade union representatives, who sit on the Steering Committee, are quite clear about why they think participation in the exercise is worthwhile.

Jimmy Gallacher, senior shop steward of the Boilermakers' union, says simply: "We want to keep our place to continue, and be here for our children."

Gallacher, and George Grant, the engineering union convenor at Renfrew, saw at first hand the nature of the competition they are up against when they visited Babcock-Hitachi's

Hong Kong last autumn as part of a team organised by the Process



Members of an action group watch the rolling of a pressure vessel shell they were directly involved in modifying the process to reduce its cost.

Plant Economic Development Committee. Productivity at the main boilermaking plant of Babcock-Hitachi (in which Babcock has a 20 per cent stake) is roughly twice that of Renfrew.

Alan Smith is philosophical about the consequences for Renfrew: "We will never match the Japanese but we want to be number two. They can't win every order—sometimes, for instance, our technology is more appropriate than theirs for a particular customer. But what we do have to do is make sure that our prices allow us at least to get into the starting blocks."

Overmanning

It might be argued that the most direct route towards higher productivity at Renfrew would be to make cuts in the workforce. After all, Babcock-Hitachi's main plant needs only 1,232 employees to produce the same output as Renfrew's 3,418 (if anything, the "overmanning" is even more apparent among management and staff than shop-floor workers).

But in 1977 when Babcock at Renfrew cut back its workforce by almost one-third, it found that overheads were not reduced significantly. The simple answer for Babcock, as for much of British industry,

would seem to be to invest in the most modern equipment while ensuring that manning levels come down. This is, in fact, what Babcock is doing, but over a longer period of time than the purists might advocate.

Smith agrees that he could push the present workload through the plant, and then make people redundant when there is no longer enough work to maintain the present level of employment. But at the end of it, he would be back with a militant workforce and nothing to show for many long years of hard work in creating a sensible

workforce.

The achievement of 10 per cent savings will also be considerably easier than the next 15 per cent.

The tests, however, will come next year, when the fruits of all the patient explanation, consultation and participation should be apparent.

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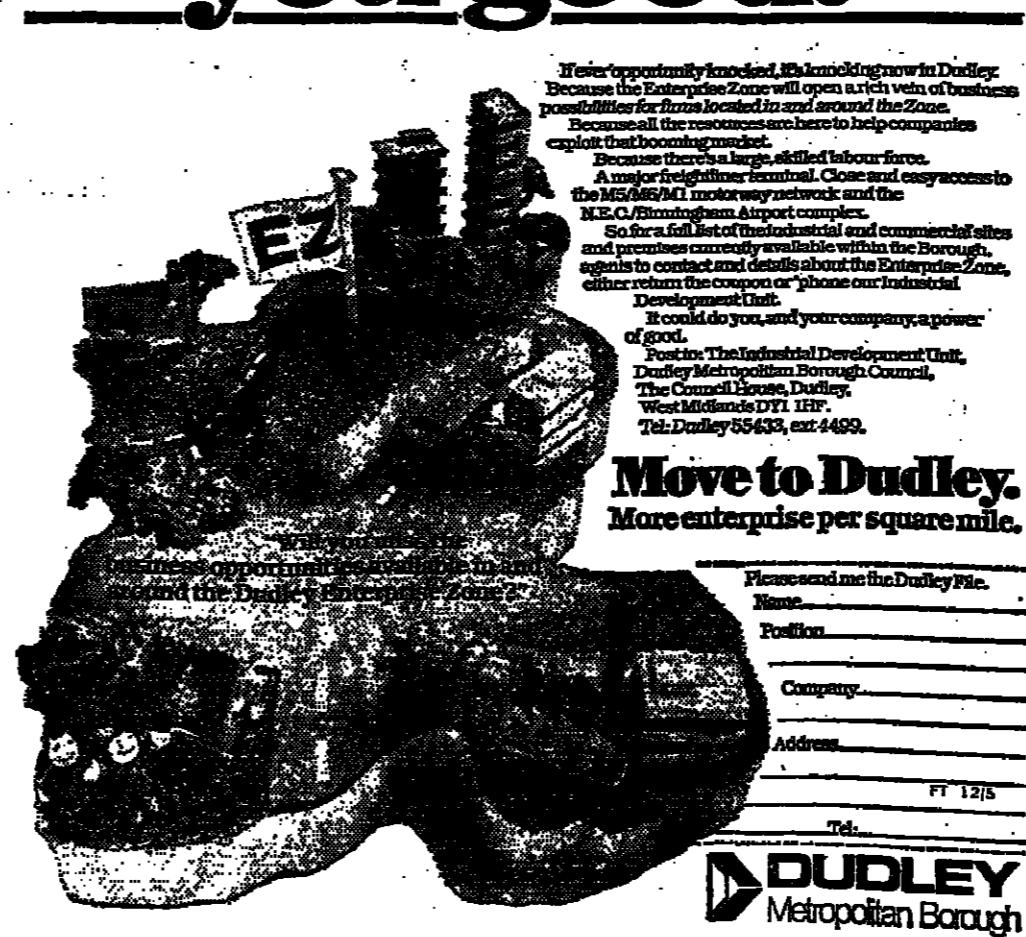
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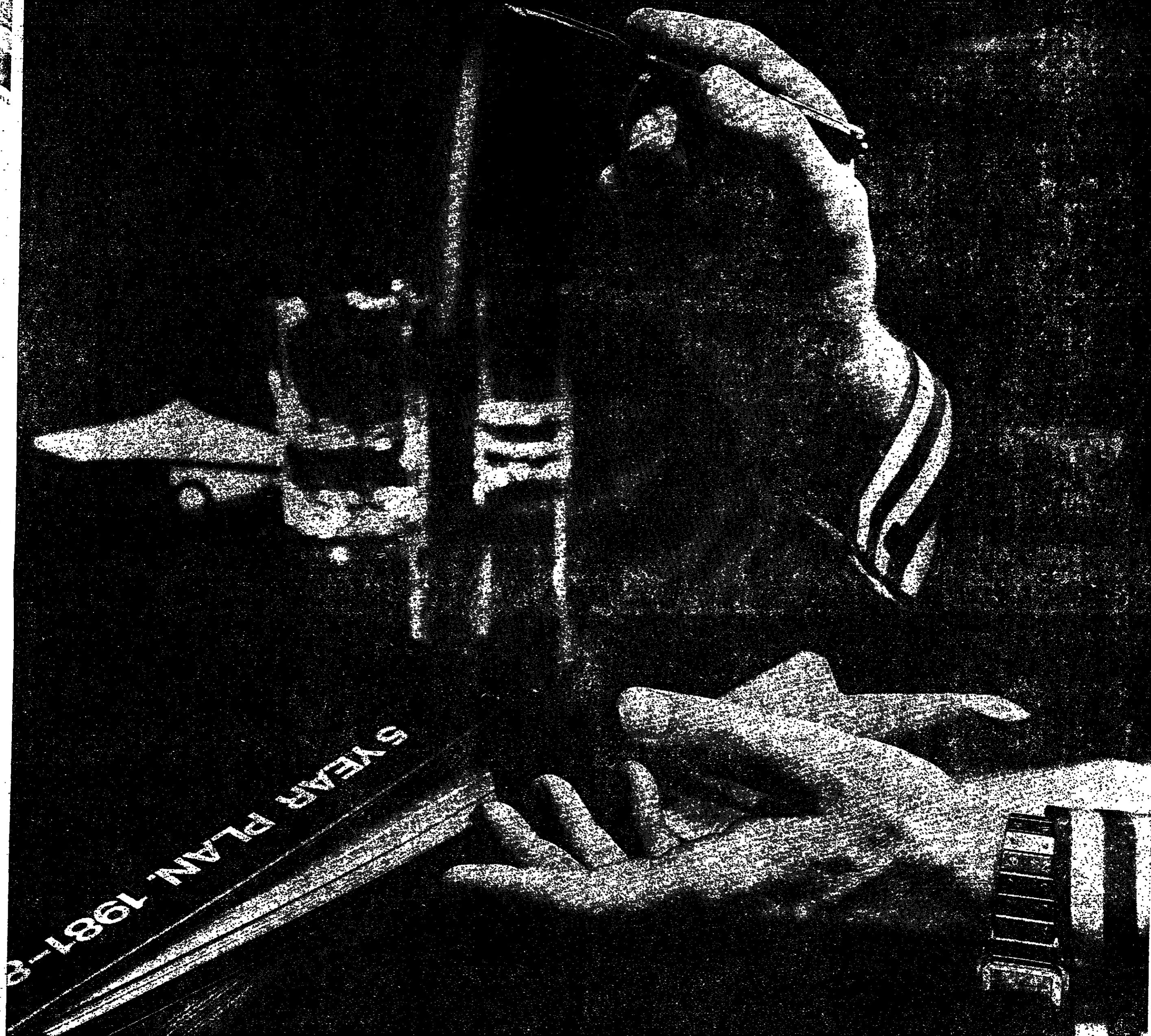
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FT 12/5

FT 12

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TECHNOLOGY

EDITED BY ARTHUR BENNETT AND ALAN CANE

Datamake flexibility

BY MAX COMMANDER

ANY MOVE to speed the efficiency and growth of Britain's troubled manufacturing industry must be welcomed.

Ventek, the London-based computer company, believes it may have developed what it describes as a production planning system to help rid Britain of its oft reiterated poor reputation for delivery.

The company has not done it alone. The project needed joint funding from the Government-backed National Computing Centre, and nearly two years of research to produce its new software system under the title, Datamake.

The Centre's readiness to put a few hundred thousand pounds of taxpayers' money was a promising start. But the NCC is not an altruistic organisation.

At about £25,000 for the system and a royalty payment on each sale, the NCC is looking for a good return on its investment.

There are similar systems on the market, so what is so special and why should Datamake take off?

Flexibility, say the makers.

Mr. Fred Staples, consultant

to Ventek who played a leading role in the development says: "Datamake differs fundamentally from traditional re-order, point inventory and control systems in that the purchase and manufacturing schedule is derived directly from firm and forecast orders — not from records of past usage. It deals with the future, not the past."

The company maintains that the heart of Datamake lies in the concept of net change production planning. Calculations are made from the known forward order book and sales forecasts instead of from historical production information.

David Nyman, Ventek software expert who headed the project says: "With Datamake all changes in a manufacturing environment can be reflected straight away in the production plan."

"A manager can calculate the effect of a supplier failing to deliver, or a major works order being scrapped, or even an important machine breaking down."

Ventek claims that when the relevant information has been fed into the system to produce

a manufacturing schedule, daily, or even hourly changes can be fed in to amend the plan immediately.

Managers, it says, can obtain an instant up to date picture of raw materials supply, production of components and progress of assembly.

One claimed difference from other systems is that Datamake does not offer reams of computer print out.

Ventek agrees that at the time the project was conceived it was believed that the system — offering, perhaps, as much as 25 to 30 per cent savings on cash tied up in stock and work in progress — would appeal to engineering and manufacturing sectors.

In the event, with those sectors only now showing some hope of revival from recession, early interest has come from the food, print and pharmaceutical industries. First orders, worth £70,000, have come from a pharmaceuticals customer.

Datamake will normally run on the Ventek Datapoint 8800 minicomputer, although other configurations are available.

Ventek is on 01-803 9626.



David Nyman (left) and Fred Staples with the forward-looking Datamake system.

Vero meets Defence Ministry vibration standards

A GENERAL-PURPOSE subrack system for holding microprocessor circuit boards, designed to meet Ministry of Defence standards of resistance to shock and vibration, has been introduced by Vero Electronics (4215 69211). Available as a standard, ex-stock product, the system is claimed to be suitable for industrial applications making similar demands on performance.

Designated the RM6 heavy-duty system, it conforms to DEF 07-55, BS 20111 and IEC 68-2-6 standards, and complies with DIN 41494 and IEC 297. In response to increasing

concern for safety requirements, Vero claims to have developed a special kit to bond mechanically all the parts of the electronic microprocessing equipment.

Designed to ride the bandwagon of air-conditioning installations in the UK, both plate and spiral type of heat exchangers use direct counterflow of the hot and cold media, ensuring very close temperature approaches and a high degree of thermal efficiency.

Apart from greater energy savings over usual heat exchangers, in liquid to liquid duties this greater efficiency is enhanced by an overall reduction in transfer surface area and weight required for the system. Another benefit mini-

mises condenser fouling or gasketed channel plates corrosion.

When installed in an intermediate circuit between the cooling source and the condenser, the heat exchanger enables a closed circuit of fresh water to be used for cooling, while the main cooling medium is routed through the heat exchanger.

In engineered systems this can provide a direct cost saving because the condenser itself can then be constructed from less specialised materials. This says Vero. The plate exchanger type comprises a number of

corrugations to promote turbulence which increases the efficiency of the heat transfer process and, because of its scouring action, also reduces the risk of building up scale or corrosion. Thermal efficiency enables temperature differences of one degree C (2 degrees F) to be achieved between the two media.

Ireland Alloys beat scrap problem

BY DAVID FISHLOCK

SCRAP SCARCELY seems to be a promising area for aspirants to the Queen's Award for technical innovation. But Ireland Alloys earned it this year for the scientific skills it has brought to the problem of recycling the costly alloys used in aerospace and other high-technology industries.

Because of the difficulties of working some of these very tough alloys, as much as 90 per cent of the raw material may be scrapped.

This scrap may take the form of fist-sized chunks of clean metal, a tangle of turnings, or heaps of milling chips or grit from grinding.

"Our whole philosophy has been to try to prepare high-value scrap in such a way that it can be sold to melters with guarantees of composition," says Dr. George Horn, technical director.

"In our experience control in the machine shop is rarely totally satisfactory." The scrap is often contaminated with lubricants and even rubbish.

Ireland Alloys received the award for two scrap recycling techniques. One is its methods for segregating solid scrap, and assessing its value by its own methods of spectroscopic assay of the constituents.

The other is for its processing of the more particulate forms of scrap, which involve cleaning then crushing it into lumps of a purity and guaranteed composition acceptable to the melters.

The company's main base is at Hamilton in Scotland (0698

922461). It employs what Dr. Horn calls a "well-qualified staff of traders" — mostly former works metallurgists who are shrewd judges of what they are buying. With the help of spectroscopic techniques the company has developed, these traders can put an accurate value on a manufacturer's scrap.

Ireland deals in such metals as nickel, chromium, cobalt, molybdenum, tungsten and titanium. They crop up in hundreds of different alloys used in the aerospace, nuclear, chemical and other high-technology industries. Its catchment areas include the UK, most of Europe, and the US, where it has subsidiaries in Chicago and Houston.

Its objective is to supply the melter with "nice shiny lumps of metal," Dr. Horn says. To that end it claims that over the past three years the alloy scrap it has reprocessed has saved £22m in British imports and £13m in manufacturing costs to British firms. Globally, Dr. Horn claims, the company may have saved about 133m kilowatt-hours of energy which would otherwise have been required to produce virgin metal from ore.

Among the customers for its "shiny lumps of metal" are some of the UK's leading vacuum melters. They are turning the scrap into semi-finished stock from which components as critical as turbine discs for Rolls-Royce's RB211 engine are machined.

This is claimed to leave nitrogen containing negligible amounts of argon, carbon dioxide and water. The system requires a supply of compressed air and electricity for the electronic control gear and valve operation.

Incoming air is passed through two carbon columns, and each release of pressure as the waste discharges to atmosphere, flushes out the excess oxygen remaining from the previous charge. The nitrogen produced is taken from the top of each column to a storage cylinder from which it can be tapped off as required.

An integral pre-purification system consisting of two in-line filters stops dust, oil or water in the air intake. The unit monitors the oxygen content of the final product and gives a warning if it exceeds the acceptable level. There is also a nitrogen low-level warning.

The purity of the nitrogen output depends on the rate at which air is fed through the generator. A slower rate allows the carbon sieve more time to absorb oxygen, thus increasing the purity of the nitrogen.

Apart from its compressed air and electrical connections, the generator is self-contained. Almost silent in operation, it will produce nitrogen of the required purity within 20 minutes of start-up. GSI claims that its capital cost can be amortised over a short period while most users can expect it to pay for itself, in terms of the likely savings on cylinder supply and transport, within a year.

Correction

Under the heading "Solent device" on this page on May 8 the location of Solent Manufacturing was erroneously stated to be in Bournemouth. The correct location is Portsmouth, Hants and the telephone number is 0705 697514.

UK study of water resources in Algeria

TWO FIRMS of consulting engineers, Binnie and Partners, Westminster, and W. S. Atkins International, Epsom, Surrey, have been commissioned by the Algerian Ministry of Hydraulics to make a study of water resources in the Greater Algiers region.

The study will be divided into three parts. The first is the master planning of water resources available to the region for the next 30 years.

The second concerns the design of the first stage of the

system, including river intake,

pumping stations, a treatment works, and pipelines for carrying the water to Algiers.

The third part of the study

concerns the distribution net-

work in the city of Algiers,

which has a population ap-

proaching 1m. Starting with a

study of the existing distribu-

tion system, it will proceed to

master planning, design of the

first phase, and outline designs

to the year 2000.

The study is expected to take

about two years to complete

and will require about 500 man-

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FINANCIAL TIMES SURVEY

Tuesday May 12 1981

Catalonia

The region has Spain's most diversified economy and accounts for 25 per cent of the country's industrial production and 20 per cent of the commerce. It also has a powerful cultural identity, which is the mainspring behind determined efforts to restore complete autonomy from Madrid.

Dogged need to stay separate

By Robert Graham

Madrid Correspondent

THE FIRST thing that any visitor notices in Catalonia is the language. The distinct twang of Catalan is omnipresent. For many a Spaniard it comes as a shock to be addressed first in Catalan — and the initial reaction is that this is being done for effect to emphasize a new Catalan identity.

There is nothing phoney about this. Merely that since the death of Franco in 1975 and the establishment of a regional autonomy statute in 1979, Catalans are reassessing what was forbidden — official and full use of their language.

The issue of language arouses enormous passions both inside Catalonia and between the Catalan Government and Madrid, but it is central to the successful evolution of the region's autonomy. Language after all is an integral part of

culture and a key element in defining nationality.

Catalan — versions of which are spoken in the neighbouring Valencia region and the Balearics — is the natural means of expression for all native Catalans. The dogged persistence of the Catalans to retain their language despite pressures and repression from the Central Government in Madrid over a period of 500 years has helped set them apart from the rest of Spain.

This separateness, coupled with the region's wealth and strategic position, has caused successive rulers in Madrid to ensure that Catalonia remained incorporated within the Spanish state. Such separate could always lead to the break up of the sacred unity of Spain.

These fears were fuelled in living memory by the advent of the Second Republic in 1931 and the concession of autonomy to Catalonia, whose autonomous Government, the Generalitat, immediately restored full use of Catalan and introduced the most progressive set of social legislation ever seen in Spain.

Injustices

These fears are still very much alive today, especially in the minds of the armed forces, even though democratic Spain is seeking to redress the injustices of the Franco era towards the regions with historic identities.

Events in the Basque country — negotiating team accepted a statute that was deliberately

but it is in Catalonia that the content and nature of regional autonomy will be determined: whether Spain will move towards a de facto form of federalism or an uneasy compromise which frustrates both the Central Government and the regions. A few facts and figures eloquently demonstrate Catalonia's importance in this respect.

Catalonia covers 3 per cent of Spain's territory (about the size of Belgium) but accommodates 5m inhabitants, 16 per cent of the total population of Spain. Despite its smallness in relation to other regions like Andalucia, Catalonia accounts for 25 per cent of total Spanish industrial production and 20 per cent of all commerce and services. The region possesses the most diversified and advanced economy in Spain.

Alone in Spain does it have an agricultural workforce of the same small proportions as Northern Europe — while at the same time it has the largest single industrial workforce and the most well rooted middle class in Spain.

Furthermore, Catalonia is the principal gateway to the EEC and the rest of Europe with which Spain is determined to identify and integrate. Catalonia in fact looks more to the north than to the rest of Spain, which is regarded as less happy than the rest of Spain.

In the wake of the abortive February 23 coup the back-pedalling is even more pronounced. This is partly because the military have made it clear their opposition to a liberal interpretation of autonomy. (They have been among the foremost

in protesting, usually on mistaken facts, about compulsory teaching of their children of Catalan in schools.)

It is also because the new Prime Minister, Sr. Leopoldo Calvo Sotelo, is governing on the basis of a consensus with the opposition Socialist Party and no longer needs the votes of the Catalan leader, Sr Jordi Pujol's conservative nationalist party, Convergencia y Unio. These were vital to Sr Suarez and enabled Sr Pujol to exert pressure for concessions on devolution.

There has therefore been a considerable slowing of momentum on the transfer of powers to the Catalan administration, the Generalitat, and a softening of the atmosphere between Madrid and Barcelona. On the practical level, the Government has virtually stalled discussion on the key issue of appraising the financial value of services to be transferred to the Generalitat. It is also holding back on such things as transferring control to the Generalitat of higher education.

On the psychological level, a war of nerves is going on. Spurious references are made to the Generalitat's use of Catalan in its official bulletin and the Government seemed more than happy that a group of 2,300 intellectuals signed a manifesto protesting against the Catalanisation of education. The Catalans have also been reminded that almost half the population is immigrant of the past 25 years, many of whom do not speak Catalan.

These are known as the other



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Catalans — or "Andalans" — coming from impoverished Andalucia. They are noticeable because in the urban areas, especially in and around Barcelona, they form the bulk of the working class, living in particular areas which are notorious ghettos.

Here we come back once again to the issue of language.

"If you think and talk in Catalan, it is natural that you should want to write in Catalan. Catalan was not taught in schools under Franco and was effectively prohibited, but we continued to talk it. All we ask of those people who came to work in Catalonia is that they recognise the democracy has changed things and they, like us, speak two languages and we all learn Catalan in schools."

This commonly held Catalan view came from Sr. Francesc Vicens, a member of the republican party, Esquerra Republicana, and director of the Miro Foundation. Sr. Pujol himself reckons it will take at least 20

years before the language issue can sort itself out under normal circumstances. But he has lost no time in promoting Catalan, hard as this is one area difficult to control from Madrid. This does cause a good deal of confusion.

Vociferous

One typically large company, based on Catalonia with operations throughout Spain, told me that all spoken internal communications were in Catalan, but all written notes were in Castilian Spanish fewer than 2 per cent knew how to write it.

As more people learn to write Catalan, more written communications will inevitably be in Catalan. Already protests about this are vociferous from civil servants posted to Catalonia who claim the Generalitat is having difficulty filling posts because of insistence on Catalan speakers.

Catalan is not so hard to understand or dissimilar from

Spanish (it relies more on Provençal and Latin), and the politicians in Madrid should realise that the Franco method of cultural repression was counter-productive. Equally, the Generalitat needs to be careful not to offend Madrid gratuitously.

However, it is important to remember that Sr. Pujol spent time in jail under Franco for his Catalanism and he is

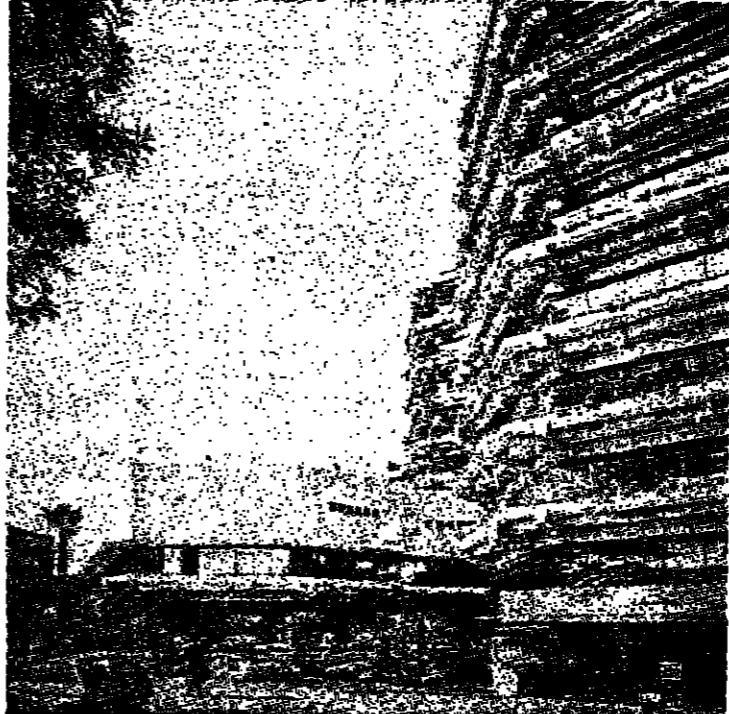
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CATALONIA II

Practical issues becoming more complex

DEVOLUTION
DAVID GARDNER

"CATALUNA es tambien estado" — Catalonia is also (part of the) State, and, by implication, an executive part of it — was the braver assertion with which the Madrid liberal daily *El País* greeted a major two-week exhibition in Paris last month devoted to the Catalan economy and culture. Though it is a traditional democratic thesis, in the 12 weeks since Spain's abortive coup a climate has developed which increasingly favours the opposed view that the consolidation of democracy and the devolution of powers to the regions are irreconcilable aims. As a result, the Catalans are having to re-examine what basis such an assertion has in

fact rather than imagination. The Catalans have had returned to them a large portion of the powers they enjoyed under the pre-Civil War republic of 1931-36, and from 1871-1914, when Catalan mercantilism was a major Mediterranean force.

The Catalan Generalitat — made up of an executive council or government emanating from a 135-member parliament — has according to the statute of autonomy drawn up by an all-party commission, negotiated with the central Government and approved by referendum in October 1979, responsibility for economic and territorial planning, public works, health, education and culture, civil law (including limited police powers), tourism, research and development and the media, among the most important powers. It also has partial control over the vitally important local savings banks and the

qualified right to intervene in the public sector.

That at least is how it reads on paper. In practice, these powers are tightly hedged about by constitutional provisions and dependent on future organic laws or enabling legislation to be passed by the Spanish Parliament.

For its part, central Government reserves to itself the exclusive right to conduct foreign, defence and monetary policy, sole responsibility for the state police forces and criminal law, and control over the customs regime, strategic industry and infrastructure. Clear though this carve-up may appear, the financial underpinning of devolution is getting more complex as the political clouds gather and "technical" issues become politicised.

For example, Spain has had only one sustained experience of devolutionary budgeting — the Basque system would have been preferable.

Sr Miguel Roca however, his party colleague and the Catalan

applied to all four Basque provinces from 1877 to 1937, and from then on to the two southern provinces of Alava and Navarre. This system charged the autonomous territories with the collection of all taxes inside their area. The amount to be handed over to central government was then fixed — ideally, and three civil wars notwithstanding — by mutual accord.

The Basques now have a modified version of this written into their statute. After prolonged negotiation, the Catalans ended up with a mixed system, similar to the West German federal model, combining a share in centrally collected taxes with local levies. Sr Ramon Trias Fargas, Counsellor (Minister) of Economy and Finance in the nationalist Government led by Sr Jordi Pujol, believes that the powers laid down in the statute of autonomy have been easily compromised. Madrid could decide, say, to cut 10 per cent of spending on education, and spend more on defence. It could then make a case for handing over less funds to the Generalitat, which would have to meet the shortfall from other sources. So the Basques, with cash in hand, have a head start.

The Catalans by contrast, fix that portion of their income which comes from the national budget with Madrid once and for all, and it automatically rises in line with the increase in Government spending. In practice, both systems can be manipulated.

In the Catalan case, the Government can hold up funds, creating bottlenecks and thereby discrediting the Generalitat. State and local priorities could also become easily compromised. Madrid could decide, say, to cut 10 per cent of spending on education, and spend more on defence. It could then make a case for handing over less funds to the Generalitat, which would have to meet the shortfall from other sources. So the Basques, with cash in hand, have a head start.

The Catalans have a fall back however in their Cajas de Ahorro or savings banks, which control resources of some \$13.5bn, equivalent to about 10 per cent of all resources in the Spanish banking system. As a result of a hard fought battle last autumn, the Generalitat will now be able to direct some 30 per cent of the Cajas' investment, and control all special loans.

The Generalitat's actual budget is currently a moveable feast. At the beginning of the year it stood at Pta 84.75bn (\$725m) but by year end is likely to be nearer Pta 155bn (\$1.74bn), some Pta 45bn of which will come from locally raised taxes.

The sudden swell has come with the Generalitat taking over some 23,000 teachers and around 14,000 health service employees. When the transfer of power is complete, the Generalitat will control a budget worth Pta 220-230bn, paying the wages of around 65,000 employees. In spite of that, 37 per cent of the budget is currently earmarked for investment. About 70 per cent of the powers laid down in the statute of autonomy have been handed over, but Madrid still keeps key powers, such as research and development — vital for a region traditionally in the vanguard of Spanish industry. The Catalans are also itching to get into the public sector. In 1979 \$480m of public money was spent on Catalonia's infrastructure and \$750m invested in energy and refining, a mix of the public and private sectors.

In the present climate of impasse between the Generalitat and the Government of Sr. Leopoldo Calvo Sotelo, this frequently insubstantial nature of autonomous power has pushed the politics of gesture very much to the fore.

The stipulation was thus written into the statute in two transitory clauses, and was in effect being little more than ratified by the parliament.

Catalan parties believe the Government's move — and forthcoming legislation to enhance the powers of the municipalities — will drive a coach and horses through their already fragile autonomy, and emasculate the traditional Catalan mode of territorial organisation based on eight natural regions (*regiones*) subdivided into districts (*comarcas*).

The parties are in some disarray, but they all stand firm by the provisions of the statute and the belief that without devolution there can be no stable democracy in Spain.

PERCENTAGE OF CENTRAL GOVERNMENT RECEIPTS TRANSFERRED TO STATE AND LOCAL GOVERNMENT - 1977

UK	22.6	Greece	11.3
U.S.	26.2	Ireland	21.0
Australia	32.2	Italy	20.6
Austria	26.4	Luxembourg	1.1
Belgium	8.2	Netherlands	43.1
Canada	27.9	Portugal	4.1
Finland	21.7	Spain	3.4
France	12.4	Sweden	26.2
West Germany	22.7	Switzerland	18.2

† Treating Laender as part of local government.

Source: OECD National Accounts.

had conceded that diputaciones were to come under the autonomous regime.

What held this up then was the automatic suspicion of the then provisional president of the Generalitat, Sr. Josep Tarradellas, who feared that this would give real powers to his largely decorative ministers.

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Euphoria fades over the restoration of autonomy

POLITICS

DAVID GARDNER

IN A newly democratic country which has had five elections and six referendums in four and a half years, the only genuine upset at the polls was the Catalan elections of March last year, which returned Sr. Jordi Pujol at the head of a conservative nationalist coalition, to be the 115th President of the Generalitat.

The then Government of Sr. Adolfo Suarez may have been surprised at losing the Andalusian referendum in February 1980; that parties sympathetic to both wings of ETA, the Basque separatist guerrillas, elected five MPs and pulled a quarter of the votes in the general and municipal elections of spring 1979; or that its own UCD party should come in fourth and fifth respectively in last year's Catalan and Basque elections. But it is doubtful if many people in the regions concerned were.

Furthermore, the Left pointed out, Catalan electoral boundaries provided a bonus to Sr. Pujol's Convergencia i Unio coalition and the local version of the UCD by giving conservative, often depopulated, rural areas undue weight.

All of this is true, but even taken as a whole, it does not explain such a radical change in Catalan voting patterns.

Though he no doubt did not see it that way at the time, his own party having polled a poor fourth after having himself spent five days on the stump in Catalonia — the kudos for keeping out the Left ultimately rests with Sr. Suarez.

In one of the most inspired moves of his 4½ year mandate — and the one occasion on which he departed from his text of reform on the basis of existing, initially Francoist, legislation — Sr. Suarez reached back into the Republican past and came out with Sr. Josep Tarradellas, the ageing and autocratic President-in-exile of the Generalitat.

In Spain's first democratic elections in June 1977, Socialists, Communists and Sr. Pujol's coalition, then Centre-Left in complexion, won nearly two-thirds of the vote in Catalonia. All parties had campaigned vigorously for the restoration of Catalonia's historic rights, wrangled from them after Franco's victory in the Civil War. They gave little thought to the consequences of allowing these rights to be identified exclusively in the person of Sr. Tarradellas.

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It was Sr. Suarez who first glimpsed the possibilities, having sounded out Sr. Tarradellas through an intermediary in his French exile, and then

parties and papers, while local employers threatened an investment boycott on those areas voting for the Left.

Less tangibly, while Catalans were willing to vote for nationally-based parties in general elections, it was argued, in regional elections they were more likely to plump for local nationalists.

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It was Sr. Suarez who first glimpsed the possibilities, having sounded out Sr. Tarradellas through an intermediary in his French exile, and then

in tough negotiations in Madrid. The objective was to sweep the newly victorious Left and Nationalists out of the political sidelines, and was achieved by no more difficult a technique than judeo: the Government used its opponents' weight against them.

On September 11, 1977, more than million people marched in Barcelona to proclaim their national identity. A month later Sr. Tarradellas persuaded all parties to form a Catalan "Government of National Unity" to present a united front in Madrid. It soon became clear however, once the euphoria had worn off, that the main obstacle to the restoration of autonomy was Sr. Tarradellas himself. In an increasingly authoritarian, neo-Gaullist manner, and riveted by what Sr. Ramon Trias Fargas, the current "counselor" of Economy and Finance in the Generalitat, calls "the decorative view of Catalan autonomy." Sr. Tarradellas actually contrived to hold up such powers as were ceded by Madrid.

Sensitive

The leadership of the main parties, aware of their own part in securing Sr. Tarradellas' return, sensitive to their co-responsibility in the provisional Generalitat's performance, and above all, anxious not to break ranks before negotiations with Madrid were complete, were tied up in byzantine knots. The parties' rank-and-file and Catalans in general, meanwhile, became increasingly exasperated, contributing to a general polarisation in Catalonia.

Sr. Pujol's Convergencia, born of its left-wing, managed to outflank both its partners in the Catalan government and Sr. Tarradellas after the spring 1979 elections. In return for being seen to deliver some of the autonomous goods, Sr. Pujol delivered his 9 votes to Sr. Suarez in the Madrid Parliament to give the UCD an overall majority.

This reflected badly on the Communists and Socialists, already on the road to discredit from their association with the provisional Generalitat, by now a Catalan parody of the Italian Communists' "historic compromise." The increasingly centralist tone adopted by their sister, national parties the PCE

and PSOE, further debilitated them.

The Socialists, new arrivals in Catalan politics and comprising a difficult mix of Catalanists intellectuals in the leadership and a largely immigrant base attracted by the figure of Felipe Gonzalez, the Spanish Socialist leader, gradually subsided into internecine warfare. There was a brief truce when this was subsumed into the overall Socialist crisis, when Sr. Gonzalez resigned in May 1979.

With defeat at the polls, hostilities have been renewed, and now take the form of three, and possibly four, parallel attempts to supplant the lacklustre Catalan Socialist leader, Sr. Joan Rovira.

The Communists of the PSUC — the single exception which Stalin made to the rule allowing only one communist party in a given country — tried to head off "disenchantment," as it is known here, by moving directly to the Left. The PSUC was the first major party in Spain to contest, if only mildly, the "Moncloa Pacts" of autumn 1977 between the Government and opposition, and the politics of consensus that went with them. The tactic rebounded at their V Congress in January, when delegates threw out the "Eurocommunist" leadership.

This was not, as it was largely depicted at the time, a pro-Soviet victory. "Eurocommunism equals strikebreaking," said one delegate, while in general there was a profound reaction against what was perceived as the excessively reformist, centralist, and authoritarian leadership of Sr. Santiago Carrillo, the Spanish Communist leader.

Pro-Soviet elements, both inside and outside the party, certainly saw their chance, but they did not have the power to take it. Instead, the so-called "Leninist" tendency — best described as left-wing Eurocommunists — won a majority in the central committee and is currently engaged in trying to bind the party back together.

Sr. Pujol meanwhile, in the post-coup climate of batten down the hatches, has found himself politically bereaved in Madrid with a new Government markedly further to the right under Sr. Leopoldo Calvo Sotelo. The Catalan parties could not have chosen a worse moment to exhibit their disarray.

Staying separate

CONTINUED FROM PREVIOUS PAGE

anxious — some would say over-anxious — to redress the balance. This Catalanism is in fact the base for his widespread support today and explains his party's victory in the Catalan Parliament elections last year over the more favoured leftist groupings — the Communists and Socialists, both identified more with "centralist" views on autonomy.

Living in Madrid and visiting Catalonia, one can see the frustrations of the two sides. But it is hard to escape the conclusion that the Generalitat and the Madrid Government have two completely different conceptions of what the Spanish State should be. Thus, it was the Civil Governor who on April 24, the day of the Catalan Patron Saint Jordi (St. George), celebrated uniquely with men being given a book and women a rose, banned a demonstration with the slogan "We Are a Nation." He is responsible for public order.

Further, because regional aspirations have been aroused in Catalonia for which there is a past model — the autonomy granted under the Second Republic — to say nothing of the history of the Principality's independence up to its incorporation into the Spanish State in 1479, forces have been unleashed which will be difficult to control unless a satisfactory degree of devolution occurs.

The Generalitat and Catalan autonomy as a whole can only

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CATALONIA III

Paying the price for unplanned development

ECONOMY

ROBERT GRAHAM

CATALONIA has Spain's most advanced regional economy. The closest parallels with the Catalan economy are not in Spain but in northern Italy. Broad based industrialisation and the creation of a strong service sector occurred much earlier in northern Italy but the similarities are striking.

Both regions have a tradition of regional independence, are close to northern Europe and acquired industrial skills early on. Both have benefited enormously from an economic boom.

Just like northern Italy, Catalonia has developed rapidly in recent years utilising "southern" labour — from Andalucia and Extremadura. The unskilled workforce is almost exclusively non-Catalan.

Modern methods

At the same time the rural zones of Catalonia have been depopulated making it easier to introduce modern farming methods. Just as northern Italy has the smallest proportion of its workforce involved in agriculture so does Catalonia. In Catalonia with less than 7 per cent of the population engaged in agriculture this is over three times lower than the national average in Spain.

The reduction of employment in agriculture has been extremely rapid. Less than 20 years ago 15 per cent of the population was still involved in agriculture against 37 per cent for the whole of Spain. With 19 per cent of the population of Spain involved in agriculture, the Catalan figures demonstrate how quickly things have evolved here. At present 39 per cent of the active population is involved in industry and 45 per cent in the services sector — against 35 per cent 20 years ago.

There are, however, two important differences in any comparisons with northern Italy. First, there are far greater disparities of wealth and economic development within the region. In Catalonia, the

seaboard with the Mediterranean has proved a natural pole of development, partly because of commerce through Catalan ports like Barcelona and Tarragona, partly because the small gap in the Pyrenees separating France from Spain forces all land traffic along the coast — at least as far as

No reliable statistics are yet available for the four provinces of Barcelona, Gerona, Lérida and Tarragona. But economists in the Generalitat concede that there is a major disparity between the coastal belt, especially Barcelona and its satellites, and inland Lérida.

Parts of Lérida province are severely handicapped by poor infrastructure and poor quality soil. In contrast, round Gerona and south of Barcelona, towards Tarragona, there is rich fertile soil, while the Ebro delta is an important rice growing area of Spain.

The Lérida region is primarily devoted to cereals and some olives. In terms of added value the most important agricultural production in Catalonia are wines and it is the centre of the sparkling wine industry.

Agricultural production in Catalonia, though only 3.5 per cent of total Catalan domestic production, is nevertheless almost eight per cent of the national.

Barcelona and its suburbs account for 70 per cent of all Catalonia's population and it is now recognised that far too much unplanned development has taken place round the capital — Barcelona has the largest ribbon development in Spain for which it is now paying the price with too much poorly controlled polluting industry in residential areas. The only other industrial centres of note are in and around Gerona and Tarragona. The latter is

particularly notable for petrochemicals and chemicals.

The second important difference with northern Italy is the lack of heavy industry in Catalonia. Heavy industry in Spain has concentrated in the Basque country and Asturias within easy access of local coal and iron ore and abundant supplies of hydroelectricity. The Basque region's ports were more conveniently sited for obtaining raw materials from northern Europe or the U.S. so Catalonia has no major steel plant nor a significant capital goods sector like boiler making or shipbuilding.

Small scale

This also means the Catalan economy is generally relieved of having to deal with big industrial albatrosses like loss-making steel plants during recession — the big exception here is SEAT, the ailing state-controlled car manufacturer.

In fact one of the chief characteristics of the Catalan economy is the small scale nature of most operations, and this is both its great strength and weakness.

It is a strength because the Catalan sense of individual commercialism thrives, providing enormous flexibility at times of recession like the present. But it becomes a weakness when much of the economy has grown up on the basis of labour intensive activity at a time of low wages and easy soft credit.

It is further problematical when operations like the textile industry have to be adapted to larger scale. There are very few Catalan enterprises which are on a national scale and this is because most entrepreneurs still see themselves as the man who opens his establishment with a key in the morning to

Expenditure on infrastructure — especially a new network of roads connecting up the interior — will condition whether or not a better balance of development can occur within the region.

As for job creation, Catalonia will remain conditioned by the more general movement of the Spanish and European economies to which it is linked.

STRUCTURE OF EMPLOYMENT

(Per cent)

AGRICULTURE	INDUSTRY		CONSTRUCTION		SERVICES	
	Catalonia	Spain	Catalonia	Spain	Catalonia	Spain
1962	15.4	37.2	40.6	24.5	8.3	7.4
1971	10.6	27.4	41.6	26.5	9.6	9.1
1970	6.7	18.6	39.2	27.3	9.2	9.0
					44.7	45.0

Source: Generalitat/Banco Bilbao.

Diverse industries a powerful attraction for the majors

BANKING

ROBERT GRAHAM

THERE ARE no Catalan banks among the so-called "big seven" that dominate the Spanish banking scene. These banks between them account for close on 80 per cent of all commercial bank deposits in Spain if their affiliates are included. Given that Catalonia itself provides over 20 per cent of all such deposits, the absence of a large Catalan bank is at first surprising.

The historical explanation for this has been that Catalan banking was seriously weakened by the failure of two important banks in the twenties and early thirties, and was never really able to recover and create one single entity with regional identity and national stature, like Bilbao or Santander.

This explanation is an oversimplification. Catalonia has long been the region with the most diversified and well established industrial and service base. As a result there has been far greater scope for bankers and all the major banks have had a powerful incentive to ensure they have a strong presence. In contrast the economy of the Basque country has been on a smaller scale and it has been easier for the two big Basque banks, Bilbao and Vizcaya, to establish and retain their position.

The other interesting feature of banking in Catalonia is the particular strength of the savings banks, the Cajas de Ahorro. On average the Cajas account for one-third of all deposits in the banking system. However in Catalonia the Cajas account for close on 45 per cent.

There are 13 Cajas in the region including the Balearics, and these are responsible for one-third of all savings bank deposits throughout the country — a remarkable reflection of the savings capacity of the Catalans and the evolution of the economy.

The giant among the Cajas is the Caixa which now accounts for almost half all savings bank deposits in Catalonia and in terms of deposits is among the big seven commercial banks. The Caixa is without doubt the most powerful single financial institution in Catalonia.

There are only three banks or bank groups of note that are

still controlled by Catalans with a Catalan orientation. These are the Catalana Group (Catalana, Barcelona, Gerona, Industrial De Catalonia and BIM), Mas Sarda and its affiliate, Exbank and Sabadell.

There are five others which are small and local. All the rest are controlled by the major national banks or have sought to give themselves a more national identity as is the case with the Industrial/Commercial Bank, Banca.

By far the largest of the Catalan banks is the Catalana group which now has deposits of Pta 223bn (£12bn). It has been built up in the last 20 years by a group of Catalan businessmen, headed by Sr. Jordi Pujol, the current head of the Generalitat.

Cautious
Catalana has grown up on a consciously fostered Catalan identity and in this sense could be considered the most "political" of the Catalan banks. It has been prepared to stimulate local business activity and has been content to give itself a profoundly regional footing concentrating its expansion within Catalonia — although it is present in all the major centres of Spain.

It was primarily considerations of preserving an ailing industrial bank in Catalan hands that made Catalonia decide two years ago to take over BIM. This was a costly and difficult absorption, carried out with Bank of Spain assistance. Through this industrial bank and its own industrial bank and its own industrial bank, Catalana has important portfolio investments in Catalan industry as well as property.

Sabadell — this year celebrating its centenary — has a completely different identity. It has grown up round the industrial town of Sabadell, close to Barcelona, financing small-scale industry and trade. It also consciously cultivates the small retail customer. Through intimate knowledge of its own market, and cautious management, it has acquired an exceptionally solid base.

Sabadell wants to remain independent and contain its size to natural growth. It has almost 130 branches of which five are in Madrid, and total deposits of Pts 111bn (£58bn), which grew 26 per cent last year, well above the national average.

The other Catalan bank, BIM, remains family controlled and has in recent years

With the liberalisation of laws on foreign bank operations in 1978, a number of foreign banks have set up branches in Barcelona to service existing clients and compete for wholesale business. There are now 13 foreign banks with branch operations in Barcelona, the first of the new batch being Citibank.

At present purely Catalan banks are responsible for 68 per cent of investment in the region — representing 10 per cent of the National total. This

thus the Caixa aroused considerable interest when almost two years ago, it acquired a 7 per cent stake in the Catalonia Group. It was the first time a Caja had acquired such a substantial stake in a private bank. This has subsequently been followed up by the Caixa acquiring another 7 per cent in Mas Sarda.

These links provide the Caixa with access to direct experience of commercial bank practice.

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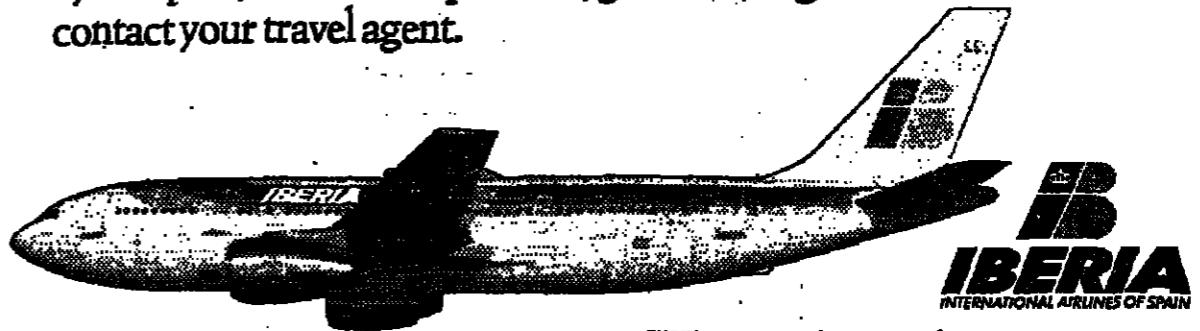
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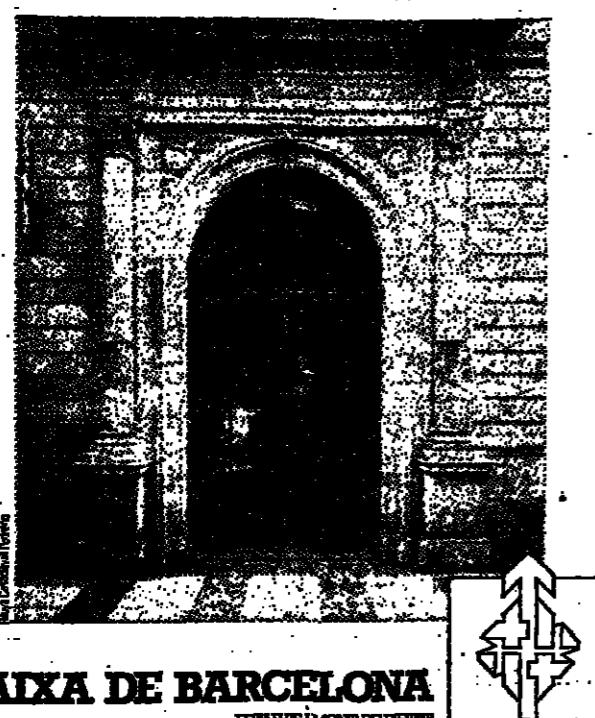
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CAIXA DE BARCELONA

ESTABLISHED 1844



BANCO DE
SABADELL

SABADELL - SPAIN

ESTABLISHED 1881

1881
BALANCE
as at 31st December
1980

(Amounts in Pesetas)

Assets	
I. Cash and Banks	25,126,667,265.55
Cash and Banco de España	8,890,615,150.39
Banks and Savings Banks (in Pesas)	9,556,906,917.49
Banks and Savings Banks (in Foreign Currency)	6,596,880,627.67
Foreign Banknotes (equiv.)	80,264,570.
II. Bills Discounted	64,331,686,605.87
III. Securities	17,505,120,401.23
IV. Loans	33,682,844,925.26
V. Debtors under Acceptances, Guarantees and Documentary Credits	5,272,803,168.70
VI. Shareholders	00.—
VII. Unissued Shares	00.—
VIII. Furniture, Fixtures & Equipment	1,518,216,106.78
IX. Premises	2,380,287,720.95
X. Investment of Reserve and Provision Funds	118,756,413.40
XI. Sundry Accounts	1,718,155,013.69
XII. Cofra Accounts	74,336,687,642.51
Nominal Values	225,991,225,263.94
	14,642,147,174.07
	240,633,372,438.01

Liabilities	
I. Capital	2,625,000,000.—
II. Reserves	6,630,263,686.27
III. Banks and Bankers	10,994,932,216.51
Banco de España	1,719,700,000.
Banks and Savings Banks (in Pesas)	1,333,325,633.80
Banks and Savings Banks (in Foreign Currency)	7,941,705,582.71
IV. Creditors	108,587,968,411.45
VII. Creditors in Foreign Currency (equiv.)	1,247,937,912.—
VIII. Bills and other Obligations Payable	4,531,506,776.95
IX. Creditors under Acceptances, Guarantees and Documentary Credits	5,272,803,168.78
X. Cofra Accounts	9,345,794,619.52
XI. Profit and Loss	74,336,687,642.51
Nominal Values	225,991,225,263.94
	14,642,147,174.07
	240,633,372,438.01

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CATALONIA V

On Profound sense of regional identity and culture

JOSEP PLA, the modern master of Catalan prose, died on April 23, the same date attributed to Shakespeare and Cervantes. Despite his undisputed genius PLA had always been denied the supreme Catalan literary accolade—the Prize of Honour for Catalan Letters—because of his Francoist past. Yet the same judges who refused it to him year after year were willing to put him forward for the Nobel Prize for the Catalan Prize rewards democratic conviction and civic merit as well as literary talent. That is one hallmark of

modern Catalan culture. Another is its tendency towards the universal. The mere names of Pablo Casals, Antoni Gaudí, Joan Miró, Picasso (an adoptive son), Dalí, and in another generation, Antoni Tapies, Montserrat Cabané and Ricardo Bofill, provide ample confirmation of this. More often than not this tendency goes hand in hand with a profound nationalism and sense of cultural identity—something that France tried to exterminate but 40 years of Francoism immeasurably strengthened.

Montserrat Roig



FEW OF THE 75,000 Spaniards who have bought Montserrat Roig's latest novel "The Violet Hour" probably realize that the book was not written originally in Spanish. She wrote it in Catalan, which is her natural means of expression. It is a curious situation and almost without parallel in Europe that a best-selling author should become a national cultural symbol—yet express herself in a minority language and indeed write about a very particular world—the young Barcelona bourgeoisie that grew up in the twilight of the Franco era.

Monserrat Roig (pronounced Roich) was born in Barcelona in 1946. "We were not wealthy since my father was a lawyer who had to support seven children, but there were always lots of books in the house," she says of her background. She studied literature and philosophy at Barcelona University, dabbling in theatre, writing and politics of the Left, which seemed a natural antidote to the Franco dictatorship. Subsequently, she spent a year teaching Spanish at Bristol University.

She quickly moved into full-time writing and, aged 24, published her first novel—separating at the same time from her husband. In the past ten years she has published three novels, one book of short stories, one work of non-fiction plus a collection of writings on the role of women in modern society, especially in Spain.

Her novels are finely observed commentaries on the daily lives of friends and acquaintances among Barcelona's intelligentsia—writers, painters, poets, political activists, a world with a much richer cultural base than the rest of Spain and rooted in the well-established Catalan middle class.

Although this is in many respects an inward-looking

Antoni Tapies



THE Ministry of Commerce has just asked Antoni Tapies for permission to use one of his paintings, "Spirit of Catalonia" as a cover for its monthly review. Ten years ago a version of this painting was seized by police from an exhibition in a Barcelona gallery after being denounced as offensive. Tapies recalls with wry humour.

The work uses the Catalan colours of yellow and red, and engraved on its grainy surface—so characteristic of Tapies's work—is a mass of Catalan writing calling for cultural freedom in Catalonia. Tapies, aged 47, has been regarded for some time as one of Spain's leading artists. However, he was never willing to let the Franco regime exploit his international success—and while the dictatorship would have liked to accept him, his strong identification with taboos Catalan culture was anathema.

Thus it was only last year that the Ministry of Culture sponsored a major retrospective exhibition of his work in Madrid—the Guggenheim Museum in New York had paid him this compliment 18 years earlier. Indeed, since the death of Franco there have been only two major Government-sponsored exhibitions of living Spanish artists, the other being for Joan Miró, now aged 88. Both are Catalans, though Miró lives in Majorca. Miró himself was one of the influences on Tapies as a young painter.

Tapies was born and brought up in Barcelona, where he still lives, but keeping a retreat in the mountains as do a lot of successful or wealthy Catalans. His father was a lawyer working with the Catalan republican government who mixed with many of the prominent Catalan artists and intellectuals of the 1920s and 1930s. Initially he trained as a lawyer but rejected this in favour of painting in 1946.

His initial work was figurative and strongly influenced by surrealism but he quickly evolved a style of his own that displayed his fascination for the texture and surface of paintings. This has led him to make considerable use of collage and to develop a technique creating his surfaces from a mix of powder paint, fine marble dust and coagulant glue. Critics have referred to his imagery as being a reproduction of walls, and curiously his name does mean "walls" in Catalan, but he shrugs this off saying the association is probably unconscious. His paintings express his inner feelings rather than what he sees—and as such his colours are sombre browns, blacks, dusty beiges, with only the occasional splash of brightness.

Lluís Llach



"CATALANS are good at resistance but bad at attack," believes Lluís Llach, who figured prominently in the former under Franco and did his best at the latter after the dictator's death.

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He finds all this difficult to explain. "I have an ordinary

voice, and limited musical ability; I've lived with my thoughts all my life and don't find them especially original, and I'm not good-looking enough for the heart-throb magazines."

Nor, even now, is he allowed near TV, despite selling more records inside Spain than almost anyone else—one of his records sold nearly 1m and he regularly sells around 100,000. The Catalans more than compensated this though by inviting him to perform at the Barcelona Opera, unprecedented for a non-classical artist.

Following Franco's death his records worried the authorities with their tendency to become

major political events. Before, during and after the first elections of June, 1977, he had concerts banned from Bilbao to the Canary Islands. "I allowed myself to be used as a flag, but only in causes of my choosing. People came to listen to me, but I didn't bind them to anything," he says of this period. "It was often embarrassing, but a privilege."

In 1978 he retired almost unnoticed, disgusted with the drift of events in the Spain of Adolfo Suárez. One of his last songs—"No es sólo . . ."—"not for this did so many flowers perish"—was the masthead of one of the most remarked posters in the minority campaign for a more democratic constitution.

Others, more committed pamphleteers, went on, subsequently to sink without trace. Llach went back to his village in northern Catalonia, and to his profoundly Mediterranean roots. The two records that resulted—"El meu amic el mar" (My friend the sea), and Verge 50, a sensorial history of the village of his youth which is almost entirely music—are selling better than his previous works and establish just how deep those roots are.

He has just returned from a massively successful cycle of concerts at the Olympia in Paris. Typically, on the way back he stopped off in Perpignan to do two benefits to subsidise local Catalan language schools.

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How to monitor the Treasury

BY PETER RIDDELL

THE TREASURY and Civil Service Committee of the Commons has changed the nature of the public debate about economic policy in Britain in its 18 months of existence. But is it the committee making the best of its opportunity or is it, as some Treasury ministers and officials believe, in danger of adopting a wholly negative approach?

The success or failure of the committee will affect further attempts both to strengthen the legislature and to open up the workings of Whitehall. Several of the main points were discussed in the paper presented to an Institute for Fiscal Studies conference last Friday—notably those from Dr. Alan Budd of the London Business School, a former adviser to the committee, and from Mr. Tim Eggar, a Tory member of the committee.

There are several obvious pluses so far. The activities of the committee, and especially its recent major inquiry into monetary policy, have in Mr. Eggar's words, "forced the Treasury and the Bank of England to justify their policies in a way and in a detail that had never been done before."

In the past 12 months, Mr. Gordon Richardson has provided a fuller explanation of the Bank's views than during the whole of his previous seven years as Governor. And the Bank's standing has probably been strengthened as a result. In general, information has become available which would previously not have been disclosed publicly—and only privately through the pernicious British system of non-attributable briefing. The best testament to the impact of the committee is that its public hearings are more often than not packed out.

Performance

The committee has been at its most effective in monitoring the Treasury's plans and performance. Its reports on civil service pay and cash limits, on the original over-ambitious financial limits for nationalised industries and on the failures of the 1980-81 fiscal and monetary record have all high-

lighted questions which needed raising.

The committee's recent activities have, however, suggested possible weaknesses. These doubts have focused on the year long inquiry into monetary policy.

The issue, as posed by Dr. Budd, is whether it made sense for the committee to try "to resolve matters of greater complexity which were the subject of long-standing and unresolved debate among economists."

The committee was certainly right in discussing a subject important as monetary policy. The question is whether the MPs should have gone beyond pulling together the main evidence (in voluminous detail) to forming judgments on issues of economic as opposed to practical. The report shows the confusion and inconsistencies into which a committee of busy (and in most cases non-expert) MPs can get. Dr. Budd has some good points to make on the role of special advisers and how it is a mistake for them to be advocates of a particular position rather than assessors of the evidence (the issue on which he parted from the committee).

Evidence

Both the monetary inquiry and the recent report on the Budget illustrate the dangers of an agreed report on such matters. The result can merely represent the lowest common denominator of agreement with a concentration on negative aspects and without any consideration of alternatives.

Much of the committee's most useful work is hearing and publishing evidence. It is wrong to try and produce firm conclusions where no real agreement exists. The lesson of the past 18 months is that the committee is at its best when it is scrutinising performance rather than debating theory.

There is no shortage of issues worth examination—including exchange rate policy, taxation and the distribution of income and public spending controls.

The Treasury committee has established a bridgehead; it should not go off in the wrong direction.

IN 1972, Philips unveiled to the world's press its optical video disc system, starting with sensible caution that the commercial introduction would "take longer than three years." In the same year, RCA was releasing details of its own rival system, and AEG Telefunken was demonstrating the Teldec video disc system (later renamed TeD).

It was December 1978 before the Philips system appeared commercially, then (as still) only in the U.S., albeit much earlier than RCA's which was launched earlier this year.

Telefunken's system was almost before the disc reached the turntable, and ironically the company has just been named as part of a joint venture with Thorn EMI, Thomson-Brandt and JVC that could lead to European manufacture of another video disc system—that of VHD, developed by JVC and heavily supported by Thorn EMI.

The spotlight is now very much on the video disc. Not only because of the internecine war between the rival systems but increasingly also because some merchants of doom are saying that there is now no future for discs at all. The latter claim is based on the booming success of videocassettes, and has been given curious support by Sony which in the U.S. now is running "knocking copy" advertisements which list the advan-

tages of videocassettes over

Sony's campaign, supporting of course the company's belief that the declining costs of video cassettes (according to one estimate, blank tape cost per hour in real terms is now only 7 per cent of its 1972 figure).

For those who believe firmly in the video disc—and my own

which has yet to establish a foothold. Such dismissal comes even easier as the price advantage of video discs is eroded by the declining costs of video cassettes (according to one estimate, blank tape cost per hour in real terms is now only 7 per cent of its 1972 figure).

At present it could be said

FILM AND VIDEO

BY JOHN CHITTOCK

colours are now irremovably riveted to the mast—some soul-searching has been inevitable in recent times. The cause of the nervousness is not merely the boom in videocassettes (which in itself can't be a bad sign) but the make or break investment in discs undertaken by RCA.

Many observers believe that RCA's system is the wrong one because without freeze framing, electronic indexing, interactive playback and stereo sound, it simply has no advantages over the videocassette (a point claimed in the Sony advertisements). It certainly has one major disadvantage, like all current disc systems, in not providing a user recording facility.

The two other rival systems of Philips and JVC are, however, very different from RCA's. Philips is making some headway to its 200,000 end-year target by sheer marketing muscle in the U.S.—with 43,000 units delivered to distributors in the first four weeks (almost as many as the 50,000 optical players sold in the U.S. in over two years).

That leads to the question,

why is the optical system being so slow? The answer is, unfortunately, an absence of competitive drive and retailing strength. Only with the entry of Pioneer as an optical disc supporter has the U.S. market started to come alive.

Pioneer has recently committed itself to investing in programmes as well as machines (with an interesting UK deal involved too—details at present privileged information). This is the crucial factor which will govern the success

of the Philips Laser Vision and JVC VHD systems. However, the public will buy video disc players only when they discover the unique nature of these systems—which herald a medium as different from television as the word processor is to the rubber stamp. And this discovery will be made only through the availability, on launch date of programmes, demonstrating the point.

Thorn EMI seems to recognise

this, although not revealing much about its plans. Philips, until recently, has taken the line that investment in programmes was none of its business—creating a chicken-and-egg problem that it expected programme producers to resolve.

This attitude is now, thank-

fully, changing. Not only

Pioneer in the U.S., but Philips

original partner MCA are making loud noises about pro-

grammes to exploit the characteristics of the optical disc. In the UK, Mr. Jimmy Dunkley—in charge of the Philips LaserVision project here—has now summed it up in a statement we have been awaiting to hear: "software creativity is the key to long-term video disc success."

Setting out to test the possi-

bilities, Sir Roehm—the

large U.S. retail group—is going to "publish" its 236-

page summer catalogue on

optical video discs as well as

on paper; some 1,000 homes as

well as retailers will receive it in this format, providing them with instant access to any

"page" as well as action sequences or fashion displays, sports equipment, etc.

Perhaps RCA's supreme strength in the U.S. may ensure survival of the wrong technology there, but its future in Europe is very uncertain. The short history of this business has demonstrated that superior technology will outlive the simpler systems. Philips's first videocassette recorder, the CBS EVR cassette system, all failed in the face of more sophisticated equipment.

The Telefunken disc system also assured its own failure by coming to the marketplace with a mere 50 titles on disc, most of which were like extracts from afternoon television programmes.

The video disc is different,

and if the right programmes are

made available in time, the

public may be persuaded to buy

players to operate alongside their videocassette recorders.

The shrinking price differen-

tial is, perhaps, only a short-

term phenomenon. When

Philips, JVC or RCA can reach

a monthly output of 100,000

video disc players—the price

advantage of the disc will be restored through lower manufacturing costs. My colours on the most remain unfaded and loyalist to the end.

Why cassettes will not oust video discs

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It was December 1978 before the Philips system appeared commercially, then (as still) only in the U.S., albeit much earlier than RCA's which was launched earlier this year.

Telefunken's system was almost before the disc reached the turntable, and ironically the company has just been named as part of a joint venture with Thorn EMI, Thomson-Brandt and JVC that could lead to European manufacture of another video disc system—that of VHD, developed by JVC and heavily supported by Thorn EMI.

The spotlight is now very much on the video disc. Not only because of the internecine war between the rival systems but increasingly also because some merchants of doom are saying that there is now no future for discs at all. The latter claim is based on the booming success of videocassettes, and has been given curious support by Sony which in the U.S. now is running "knocking copy" advertisements which list the advan-

tages of videocassettes over

Sony's campaign, supporting of course the company's belief that the declining costs of video cassettes (according to one estimate, blank tape cost per hour in real terms is now only 7 per cent of its 1972 figure).

For those who believe firmly in the video disc—and my own

which has yet to establish a foothold. Such dismissal comes even easier as the price advantage of video discs is eroded by the declining costs of video cassettes (according to one estimate, blank tape cost per hour in real terms is now only 7 per cent of its 1972 figure).

At present it could be said

Fairy Footsteps looks a winner

LESTER PIGGOTT, who blamed himself for setting too modest a pace on Fairy Footsteps when landing the 1,000 Guineas, is unlikely to be perturbed if he finds himself having to make his own running at York today.

Fairy Footsteps' stamina

accounted for eight opponents before going on to victory at Epsom.

Six race winners have been accepted for the £10,000 added David Dickson Sprint Trophy. This five-furlong handicap race is likely to be as exciting as a year ago when Crews Hall outstayed Susuma.

I believe the sprinter that they will all have to beat this time is Ferryman. The David Elsworth-trained five-year-old

is all the better for his

second placed effort at Epsom and does not seem harshly

treated off 8 st 10 lbs. He is

ridden by Richard Fox.

RACING

BY DOMINIC WIGAN

never came into play over the Rowley Mile. She needed to be kept right up to her work to hold off Toltmi and Go Leasing after leading almost from the outset.

This afternoon she tackles the 10 furlongs of the Misudora Stakes. It was in the corresponding event a year ago that the 5-1 chance, Bireme,

never came into play over the Rowley Mile. She needed to be kept right up to her work to hold off Toltmi and Go Leasing after leading almost from the outset.

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THE ARTS

Riverside Studios

Hockney's Theatricals

by WILLIAM PACKER

So much have we come to expect that an extreme degree of specialisation is somehow a condition of our nature that should anyone actually step across a particular line of demarcation, in whatever field of activity he might be engaged, we are inclined to throw up our hands, if not in horror exactly, at least in a somewhat exaggerated surprise. It hardly occurs to us, our memories are so short, that it was once quite commonplace to see an artist extend himself a bit: write, compose, illustrate, paint a ceiling, build a house, or design anything from a teaspoon to a set for the theatre. But today, rather than invite such adventure by imaginative and confident commission, we hold back, inhibited by prejudice and habit, and pedestrian vested interest.

It is all so obvious: artists as a rule are intelligent, disciplined and practical people, literate and cultivated, and in turning their attention to fresh

and particular problems, in fields beyond their immediate preoccupation, are perfectly willing to work within inevitable practical constraints, to come to terms with new techniques and shared obligations, and to accept the necessary technical advice. The artist brings to the exercise a fresh eye and an untrammelled imagination. It is Design that is the Art of the Possible, and to the artist could be given, rather more often, the chance to uncover new possibilities.

There are glimmers of hope, here and there and even in the theatre: the management of Covent Garden is now taking advice and a first project is in hand, though visited with problems and delay — the designs for *Les Sylphides* by the distinguished painter, John Hubbard, lately on show at Fischer Fine Art, not quite what were expected (to require only what one expects would seem to vitiate the whole point of the commission). And there is David Hockney.

He first made the same point

when we ask, are his peers, the Hodgkins, Hoylands, Irwins, Greens and Joneses, the Kings and Caros and Paolozzies, and so many others, going to be given their chance?

The French Triple Bill consists of Parade by Satie, with which of course Picasso was so closely associated in the original production, *Les Mamelles de Tirésias* by Poulen, and *L'Enfant et les Sortileges* by Ravel, and it seems to have put

Hockney on his mettle. This indeed would seem to be the effect the theatre will always

have on him, for those previous exercises flushed out work that was wonderfully witty, stylish and inventive, and truly theatrical, more lively and confident that anything else he had done in years, at least in so

ambitious and public a manner. This new work goes even further, being more open, relaxed and unforced than ever.

It would seem in fact that to produce his best work

Hockney needs, though it may

be seen prepared to take on; and be a need that remains un-

admitted, a reference or stimulus that imposes itself upon him, that takes him in a way outside himself. He is a painter, of course, and painters produce paintings; but in looking back through his work of these 20 years past, it is hard not to notice that only in his most private work is he at ease face to face with his subject.

His major successes have come, rather, when he has been taken up with a given theme or train of thought, already well established or proposed: *The Rake's Progress* of his Royal College days, the *Cavafy* poems, *Grimm's Fairy Tales*, Wallace Stevens, all suites of prints as it happens. And in his painting he has always been at his liveliest, and most characteristic when at his most natural, unconsciously painting his visual autobiography, as a student, for example, or a little later, conducting a spirited, ironical visual debate with art-history and the principles of modern art.

All it comes down to is Hockney being most himself when least concerned with himself, most inventive when side-stepping the full responsibility of appearing to be inventive; and accepting as much, it becomes as clear as maybe why in the theatre he should find if not an exclusive, at least a most congenial and productive inspiration. The Riverside Studios (until June 7) are now crammed with a mass of material that demonstrates his excitement, involvement, and flair. Much of it is extremely tentative, the mere notation of first ideas; and from this we move through the process of realisation, tests, comparisons and try again, to the final preparatory material and working studies. There are also many new oil paintings, *hors de projet* as it were, treating on the same material and preoccupations but for their own sake, quite independent.

In it all we may see the old, which is to say the young Hockney, unwarmed overmuch by niceies of handling or drawing, or fine art, putting his ideas down with exemplary force and directness, calling up the spirit of his hero Picasso not only by direct gennification but more elliptically in imagery and manner, in quiet jokes about cubism and expressionism and surrealism, the thought of all those summers in the sun, and a 'drink' beside the Mediterranean at the Cubist Bar.

By a happy coincidence, deliberate or otherwise, *The Rake's Progress* and *Magic Flute* designs go on show at the Ashmolean Museum, Oxford, from May 18 until June 23.

The young singers from the Opera Studio had been

Notre Dame Hall, W1

Improvised music

by KEVIN HENRIQUES

It should be explained that in the European concept of free music the individual's role is rejected in favour of collectivism. It is a group rather than a personal music, and in three settings on Friday the difficulties of assimilating, comprehending and, it must be bluntly said, really enjoying the sounds were spotlighted and constantly underlined.

Several of the musicians changed their positions in the hall but the reasons must have been personal because the absence of any amplification meant that too often players were not clearly heard or were totally inaudible. John Stevens also took time out to play his beloved cornet which he does not do very expertly. Towards the end he also contributed some moanings to complement the sounds from Maggie Nicols.

It was altogether a hard evening for anyone used to the normal sounds of jazz music and it was unsurprising that the audience numbered comfortably under 100. At a time when the normally accepted styles of jazz are finding it hard enough to retain a following it seems to me that this style of improvised music, though sincerely and dedicatedly played on Friday by some of Britain's best known contemporary musicians including Paul Rutherford, Lol Coxhill and Trevor Watts, will always have an uphill battle holding on to anything more hopeful than a devoted much-in-the-minority audience. The music is inherently austere, is not immediately accessible and makes too severe demands upon the audience's intellect rather than on its emotions.

National Opera Studio

by ELIZABETH FORBES

The "Scenes from the Operatic Repertoire" presented at the Collegiate Theatre on Friday night were the joint efforts of three student organisations: the National Opera Studio, the National Centre for Orchestral Studies and the Wimbledon School of Art. Peter Robinson conducted, while John Copley produced the excerpts, apart from a scene from *Il barbiere di Siviglia*, produced by Andrew Sinclair. The designers were third-year students from Wimbledon, with costumes made by members of the Wardrobe Course. Standards were gratifyingly high, although drama mostly came a poor second to the music.

The young singers from the Opera Studio had been

thoroughly well prepared and some very promising vocal material was to be heard. Among the sopranos, Malmrid Sand, who sang Mozart's Fiordiligi and Puccini's Musetta, as well as Magda in an episode from Menotti's *The Consul*, showed exceptional confidence and the strong attack that usually comes only from experience. Anna Williams, who sang Mimì in the extract from Act 3 of *La bohème*, displayed an attractively vibrant voice, with present lyrical in quality, but with hints of a dramatic soprano in the making.

Mezzo Anne Mason made a charming and spirited Dorabella (she also sang Oktavian), who was agreeably partnered by tenor Stuart Gardner, a stylish and sinfully voiced Ferrando (he also sang Rossini's Almaviva) in the *Cosi fa tutte* scene. Don Alfonso was played by Stephen Rhys-Williams, whose sturdy baritone showed to rather better advantage as Marcello, despite a very modern-looking cigarette, out of character for a Bohemian.

Puckins On and Off Stage (left) and Harlequin by David Hockney

Martin Beck, Broadway

The Little Foxes

by FRANK LIPSIUS

Elizabeth Taylor's Broadway debut is well encased in the venomous gentility of Lillian Hellman's *The Little Foxes*, a 1939 panegyric to the vanishing Old South. Miss Taylor's Regina Giddens has a hard meanness that peeks away at the lamented paternalistic values embodied in her dying husband Horace, played with surprising vigour by Tom Aldredge.

The virtues that Horace stands for sound like John Stuart Mill's enlightened despotism. But while Mill preferred democracy to despotism without enlightenment, the virtuous Horace prefers Southern blacks remaining in the back kitchen to succumbing to the advances of machinery and ideas. Besides the die-hard ideas, a certain implausibility creeps into the plot. Since Regina's two brothers are made to seem so intent on including their hateful little sister in their ambitions that they steal money from Horace rather than find other investors in what everyone agrees is bound to be a big money maker.

Florence Klotz has dressed Miss Taylor to match the stately and ample means evident in Andrew Jackness's red velvet scenery. Miss Taylor's famous eyes, an identifiable trademark on the playbill cover, are well versed in states that can kill, which need only the actress's facility with a sugary southern accent to fulfil the role's overriding demand for hate sheathed in beauty. Maureen Stapleton makes sister-in-law Birdie Hubbard a pathetic little sparrow, always hovering at the edge of the stage waiting to be noticed.

Anthony Zerbe as the ambitious brother Ben has just the right air of an oily business man who can make even a legi-

tion business deal sound slightly crooked. Though he ably rises to the brief occasion when he too can submerge his scheming into a wider vision of progress (and profit). It is a weakness of the play that the bad characters be given so few redemptive, or even rounded, attributes and the good characters all suffer from physical stigmas of sickness, age, drunkenness or skin colour.



Arts news in brief

Capital Radio is to become joint sponsor with Lloyds Bank of the National Youth Orchestra of Great Britain. In spite of the £35,000 a year contribution by the Bank, the orchestra's future has been threatened since the recent withdrawal of the Arts Council grant of £20,000 a year.

Now Capital Radio is to match that contribution through an inflation-proofed four-year covenant, plus fees for broadcasts of NYO concerts.

Lloyds Bank has been the orchestra's first and only sponsor for the past six years, having started with an annual contribution of £15,000.

On May 18 many museums will be celebrating International Museums Day with special events and exhibitions.

Museums North and the North of England Museums Service are holding a one-day conference to mark the day in Durham on May 15. The theme is *Can We Afford Museums?* and among the speakers will be Mr. Paul Channon, Minister for the Arts. Several museums have linked their events with the International Year of Disabled People in an attempt to draw attention

to the problems faced by the disabled and how these can be overcome.

International Museums Day was designated by the International Council of Museums (ICOM) in 1977 to promote greater cultural understanding.

The London Mozart Players have appointed Stephen Wilkner as general manager. He succeeds Michael de Grey who is to take up the appointment of administrative director of the London Sinfonia.

Stephen Wilkner is currently general manager of the Scottish Baroque Ensemble and previously was promotion manager for Oxford University Press.

An exhibition of books for children and young people, organised by the Commonwealth Institute's Library and Resource Centre (based on an exhibition assembled by the National Book League), shows how writers, illustrators and publishers are reacting to the needs of children in a multi-cultural society.

The exhibition is being held in the Institute's Middle Gallery in Kensington High Street until May 31 and admission is free.

IC Industries achieved strong first-quarter results, despite a generally weak economy.

Net income of \$23.1 million

represented a new first-quarter record, as did sales of \$1015 billion.

Exceptional performances were turned in by Pet, the Illinois Central

Gulf Railroad and soft drink operations.

A 39 percent increase in income from consumer operations.

Combined pre-tax income of consumer product companies totalled \$172 million, a 39 percent increase over first-quarter results last year.

Sales increased 8 percent, to \$501 million.

Pet — with strong earnings by Old El Paso Mexican foods,

Lama Scudder's snack foods and

Whitman's Chocolates — increased its pre-tax income 80 percent over 1980, to \$117 million.

Pre-tax income for soft drink

operations, principally Pepsi-Cola

General Bottlers, was up 11 percent,

to \$4 million. Sales were \$71 million, up 22 percent.

Diversified in six business units: Pet, Pet, Hussmann, Pet, Cola General Bottlers, Midas, Illinois Central Gulf Railroad.

A strong March performance by Abex.

A decline in Commercial

Products income in the first quarter reflected the lower level of industrial activity in the economy. However, Abex pre-tax income in March exceeded that of January and February combined.

The Aerospace Division of Abex

had good reason to celebrate the

maiden voyage of Columbia, the

American space shuttle. Abex flight

control hydraulics assisted in the

flawless journey and landing.

International expansion underway.

Hussmann Corporation further

enhanced its position as the world's

leading manufacturer of food store

refrigeration equipment. Its interna-

tional sales were up 52 percent in the

first quarter, with significant

gains made in Mexico.

Midas International's expansion

into the European market continued,

with plans for the opening in 1981

of 29 additional Midas shops in the

United Kingdom and 13 more in France.

Railroad achieves a 45 percent increase in income.

The Illinois Central Gulf Railroad posted a 45 percent increase in Railroad Activities income, to a record \$26.1 million. Revenues of \$236 million were up 12 percent.

Elimination of unproductive service, aggressive marketing and extensive track improvements contributed to the continuing growth in earnings.

If you'd like to know more about our design for growth, write:

IC Industries, Inc., European Office, 55, ch. Moise-Duboule, 1209 Geneva, Switzerland.

C Industries
Growth by design.

FINANCIAL TIMES

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Tuesday May 12 1981

A last chance for ICL

THE State-sponsored management shake-up announced yesterday by ICL is a setback for the industrial and economic theories of the Thatcher Government. The £200m of loan guarantees provided for ICL by the Government is the clearest sign to date of the strong and perhaps excessive strain of pragmatism with which the free market doctrines of Mrs Thatcher and Sir Keith Joseph have been tempered in practice.

The need for a Government initiative to change ICL's management is also a blow to the prestige of ICL's institutional shareholders who, firstly, failed to detect the signs of management weakness in the company they owned and, secondly, showed their traditional reluctance to take active steps to put ICL in order. Altogether, the ICL saga, even if it is successfully brought to a happy conclusion by the new and impressive management team, is a disappointment to those who believe that a dynamic and successful economy is more likely to be created by efficiently functioning private capital markets, rather than Government officials allocating financial and managerial resources.

Unattractive

That said, it must be acknowledged that the options for a non-interventionist government in this case were very unattractive. ICL had been allowed to slide so far by its former management shareholders and bankers that the only market solutions available appear to have been liquidation or take-over by one or other of ICL's American competitors. However, there was another consideration in the Government's decision: in the words of Mr Christopher Laidlaw, ICL's new chairman, "the retention of significant research and development and manufacturing facilities in the UK and also the safeguarding of past and future customer investment in ICL products."

Would a market solution in fact have led to the disappearance of ICL's manufacturing and research capability? And if so, would this have caused damage so grave as to justify the commitment of large sums of public money and the temporary abandonment of a central tenet of the Government's industrial policy?

On the first question, there is little alternative but to accept the word of Government Ministers and ICL managers who have been negotiating with

potential partners in the private sector. They claim that no satisfactory market solution was available, although it may be questioned whether the search for such a solution was as thorough as it might have been. A significant point made by the new chairman is that discussions hitherto have been with ICL's direct competitors, who were naturally more interested in the company's manufacturing operations. The new management believes that partnerships with "complementary" companies, involved in other segments of the computer business, could be more fruitful in the future.

In conducting such negotiations, the management must be left in no doubt by the Government that the loan guarantees will not be extended beyond the original two-year limit and that no more money will be made available. ICL's viability and its detachment from the Government's purse strings must now take priority. The Government's guarantees must not be seen by shareholders or management as an opportunity to hold out for unreasonably generous terms in future negotiations with private partners.

The Government believes that the disappearance of Britain's only significant computer manufacturer would have been a very serious matter. However, it must be remembered that it is not so much the computer manufacturing itself that generates economic growth and jobs. Rather it is the multitude of related industries, based on the use and programming of computers.

Dilemma

It can be assumed, but is by no means certain, that a thriving computer services industry depends on the existence of hardware manufacturers in the same country. It is not at all clear, furthermore, that a single "flagship" manufacturer, dominating the national market, provides the best structure for the hardware manufacturing business. Indeed, the concentration of Britain's hardware industry in a single company explains the difficulty of the Government's dilemma when this "flagship" company runs into trouble. Ironically, this latest instance of state intervention vividly illustrates one of the dangers of intervention in general: the Government officials' consistent inclination to put all the nation's eggs in one basket.

The new French President has had one of the longest political careers in France and has never been discouraged by his frequent set-backs, including two unsuccessful presidential candidacies in 1965 and 1974. An extremely versatile and complex man, he is a trained lawyer and a curious mixture between a cynical politician and a sensitive poet. M. Mitterrand has written several books and is particularly well versed in French history and literature.

Shy and retiring in private, M. Mitterrand excels on the public platform, but dislikes intensely the medium of TV, unlike his defeated opponent.

In front of a big election crowd he can wax extremely eloquent and his irony is razor sharp.

Referring during one of his last campaign meetings to M. Giscard d'Estaing's irritating question during their TV debate last week on what the rate for the D-Mark was, M. Mitterrand said: "I felt like asking him what the rate for diamonds was that day."

A Minister in 11 Fourth Republic governments, M. Mitterrand was once known as the "Florentine" and had a reputation for trimming his sails to the wind, which stuck to him for many years. His equivocal attitude towards the two French colonial wars in Indochina and Algeria won him the hostility of many of the Left of the political spectrum, who suspected that he was not imbued with true socialist principles.

The Fourth Republic, however, was not exactly the place for political idealists. Subsequently, M. Mitterrand, more than made up for a certain lack

A left turn for France but the way ahead may not be easy

Robert Mauthner in Paris reports on the historic victory of M. Mitterrand in the French presidential election and considers the problems ahead for the versatile and complex President

of consistency by his firm opposition to General de Gaulle, against whom he ran unsuccessfully in the 1965 presidential election, and to the constitution of the Fifth Republic.

Paradoxically, M. Mitterrand today inherits that very constitution, which he opposed because of the great power it concentrated in the hands of the President and its later provision for the election of the Head of State by universal suffrage.

By far M. Mitterrand's greatest achievement, however, was the creation of a rejuvenated Socialist Party at the

A milestone in post-war French political history

Epinal Congress in 1971 and the signature of a common programme with the Communists the following year.

The new French President has always been acutely aware of the mathematical impossibility for a left-wing government to come to power in France without the support of Communist voters. The division of the country into several political families, whose following varies by only a few percentage points in every election, means that the Socialists must forge an alliance with at least one other big political group to become the governing party.

M. Mitterrand clearly learnt from his long experience gained during the Fourth Republic, under which the most heterogeneous coalition governments

came and went with startling frequency. It was because the Socialist Party of the time, M. Guy Mollet's SFIO, was prepared to build alliances with political parties with which it had little or no ideological affinity that it eventually lost all credibility in the eyes of left-wing voters.

The same mistake must not be made again, M. Mitterrand decided. That was why he insisted 10 years ago that, in future, the Socialist Party must restrict itself to genuine left-wing alliances, which meant, in practice, a partnership with the Communists.

Unfortunately for the Socialists, it also produced a Catch-22 situation. For, while it was impossible for them to be elected without the support of the Communists, the French electorate repeatedly shied away from the left-wing option precisely because of the Socialists' Communist connection.

To have overcome this hurdle in the presidential election which has just taken place must be considered a milestone in post-war French political history. The credit for it lies entirely with M. Mitterrand, whose tenacity against almost overwhelming odds has brought about the realignment within the Left which has made the whole thing possible.

After the breakdown of the Socialist-Communist Union of the Left in the autumn of 1977, which lost the alliance the subsequent parliamentary election, all appeared to have been thrown back into the melting pot. As the result of the mutual recrimination which followed

this traumatic experience for the Left and which has been going on ever since, coupled with deep disagreements over issues like the Soviet invasion of Afghanistan, the future for the Left looked dim. But M. Mitterrand has managed to save the situation by the apparently paradoxical achievement of completely dominating the Communists at the polls.

The new President's record Socialist score of 26 per cent in the first round of the election, compared with a pitiful 15 per cent obtained by M. Georges Marchais, the Communist candidate—the lowest Communist result in any election since 1936—prepared the way for M. Mitterrand's victory. For, while it was impossible for them to be elected without the support of its supporters, he voted for M. Mitterrand in the first round instead of for their own candidate, instructed its followers to switch to M. Mitterrand in the final ballot and, what is more, without any conditions.

This unconditional backing by M. Mitterrand to fudge the issue of Communist participation in his government. Indeed, he has avoided giving any commitment to the Communist Party on the subject, which certainly helped to defuse the traditional fear of middle-of-the-left and Gaullist voters of a left-wing government. It partly, though not entirely, explains why as many as 15 to 20 per cent of those who backed M. Jacques Chirac, the Gaullist leader, in the first round, felt free to vote for M. Mitterrand in the second.

M. Mitterrand's refusal to give the Communists a firm promise

of ministerial posts in his government does not mean that he will dispense with their cooperation or even collaboration. It merely indicates that he intends to remain master in his own house and that, if there is to be an alliance, it will be Socialists-dominated.

The new President's decision to dissolve parliament and hold a general election at the end of June is an indication that he hopes that this election will produce a left-wing majority in the National Assembly, which will be in sympathy with the legislation submitted to it. But the

If there is an alliance it will be Socialist-dominated

question of whether or not the resulting government will include any Communist ministers will depend on whether the Socialists and Communists are successful in negotiating a common programme.

M. Mitterrand has indicated that this is by no means a foregone conclusion and that all depends on whether the two parties are able to iron out their basic differences over a host of issues such as nationalisation, the Common Market and their attitude towards the Soviet Union. It was the disagreements over the extent of the nationalisation programme which led to the break-up of the Union of the Left four years ago.

The Communists want to enlarge substantially the Socialists' list of nationalisations, covering that part of the

banking and financial sector not already under Government control, and 17 of the country's biggest industrial groups. But there is little doubt that M. Mitterrand would be extremely reluctant to do so, since the Socialists' current list already represents the limit of what he personally considers to be desirable or feasible.

It is clear, however, that M. Mitterrand does not hold all the trump cards. He will be very dependent on Communist support if he wants to win a parliamentary majority and M. Marchais can be trusted to strike a hard bargain.

If M. Mitterrand were to behave like the Fourth Republic politician he once was, this obstacle would not be difficult to circumvent, since he could always turn to allies of a different political colour. But that would look both like a betrayal of the voters who brought him to power and an admission of failure as far as the implementation of his programme was concerned. Support for the Socialist nationalisation programme in its present form could only come from the left-wing parties and any other kind of alliance would imply its abandonment.

That, in any case, is likely to be the programme's fate if the Gaullists and Centrists win the general election, which will certainly not be ruled out in spite of the bandwagon effect which M. Mitterrand is counting on. It is possible that the voters will return a right-wing and Centrist Assembly as a way of keeping check on the Socialist President, particularly if M. Chirac and M. Giscard d'Estaing manage to sink their differences.

If that were to happen, France would face a serious constitutional crisis in which the President would be pitted against parliament, certainly not a situation that an old parliamentarian like Francois Mitterrand would relish. In the last resort, a President who finds that his hands are completely tied and who does not wish to resort to the emergency powers that the constitution gives him in certain circumstances, would have to resign.

It is clear, therefore, that the joyful reception which the country gave M. Mitterrand on his election may be short-lived. But there is no-one in France who can manipulate parliament and parties better than the new President and he will, no doubt, go a long way in this direction before agreeing to throw in the sponge.

What M. Mitterrand himself has described as "the period of grace," will allow him to prepare the ground as best as possible for the forthcoming general election. Above all, the transitional government that will be appointed within the next two weeks, will be able to adopt a number of popular measures, such as an increase in the national minimum wage, family allowances and pensions.

An atmosphere of mutual confidence will be established with the trade unions, which will be associated from the beginning with the Government in discussions about wages and working conditions.

This should make it somewhat easier for M. Mitterrand to win what has widely been described as "the third round" of the presidential election at the end of June. No-one has any doubts about the implications of that poll for the political stability of the country over the next few years. In France, it is always the next election that is the most important.

The Middle East balancing act

WHILE IT may be premature to write off the peacekeeping efforts of Mr. Philip Habib, President Reagan's personal emissary, there can be no mistaking the extreme dangers posed by the confrontation between Israel and Syria over Lebanon. An overt outbreak of war could not possibly be in the interests of either of these two protagonists, and would certainly constitute a further horrendous blow at the fragile integrity of Lebanon, but the avoidance of additional escalation is the carnage which has afflicted this misery country for so long will call for all the best and most co-ordinated diplomatic efforts on the part of Washington as well as of Moscow.

The causes of the confrontation can be viewed on three levels. The most immediate provocation came at the end of last month, when the Israelis shot down two Syrian helicopters over Lebanon territory. The Syrians responded by deploying a number of surface-to-air missiles in Lebanon, and the Israelis have made threatening noises about what they will do if the SAMs are not removed.

Electioneering

At this level, the quarrel has been at least partly motivated by Mr. Menahem Begin's electioneering for the poll due at the end of next month. Neither the presence of the helicopters, nor that of the SAMs, could in themselves be reasonably regarded as a threat to Israel. But Mr. Begin evidently believes that militaristic rhetoric will serve his electoral purposes, and indeed the public response in Israel seems to be justifying his belief.

At a somewhat deeper level, however, the incident is intended by the Israelis as a general challenge to Syria's irresponsible attempt to strengthen its position in Lebanon, and in particular its attacks on the Lebanese Christians. Deplorably, Mr. Alexander Haig, the U.S. Secretary of State, appears to have left the Israelis with the impression that Washington would countenance them in such a change. Since the incident

MEN AND MATTERS

Priorité à gauche

Getting to know Francois Mitterrand is clearly going to be high on the agendas of rest of Europe's political leaders in the next few weeks.

Though he has long been listed in Who's Who (recreations: tennis and ping-pong), the new occupant of the Elysee Palace has been an infrequent visitor to Britain and has few friends with the country.

Margaret Thatcher, who has never met him, was quick to signal her desire for an early meeting. Their politics may be poles apart, but the Prime Minister looks forward to establishing a rather warmer relationship than she enjoyed with the gauchiste Giscard d'Estaing.

Mitterrand's views on reforms of the EEC will be as crucial to Helmut Schmidt. But at the moment they appear to be just as much a mystery to the West German Chancellor as they are to Mrs. Thatcher. Dredging the recesses of his memory at Chequers yesterday, Schmidt could only clearly recall one meeting 10 years ago.

At least he will be able to turn to Willy Brandt for advice.

Camp David

Washington resents the efforts of the European Community to come up with a diplomatic initiative which would parallel the deadlocked Camp David process and which would lay a more appropriate emphasis on the importance of the Palestinian issue. But the new administration has done nothing to restore life to Camp David. It has rendered itself ridiculous by trying to persuade the Arabs that the Arab-Israeli conflict is a minor issue compared with strategic East-West confrontation over the Gulf, and the recovery in Mr. Begin's popularity at home casts grave doubts on the American tactic of doing nothing until after the Israeli elections. Perhaps Mr. Habib can help to change minds in Washington, as well as in the Middle East.

usual to show that we are an efficient institution."

There is speculation, too, as to whether the nationalised banks will also feel the shift in the political wind. BNP president Pierre Calvet worked closely with M. Giscard d'Estaing when he was Minister of Finance. Claude Pierre-Brossellet, head of Credit Lyonnais, was once a personal aide to M. Giscard at the Elysee.

Over at the Giscardian headquarters in the Rue de Marignan, the twilight of the Presidency was very much in its last gloaming. The doors were shut, callers turned away. "The President will be making a declaration this evening," said a forlorn aide, "for the moment, we have nothing to say."

Left bank

The curse of the IMF has struck again. With the change of presidency, René Monory's reign as chairman of the IMF's policy-making interim committee ends. The appointment has proved to be the political kiss of death over the last three years. Denis Healey only chaired the committee — 22 of the world's leading finance ministers — for a couple of meetings before ceasing to be Chancellor after the May 1979 election.

Then came the turn of Filippo Pandolfi from Italy who managed a year and a half to disastrous effect. Dredging the recesses of his memory at Chequers yesterday, Schmidt could only clearly recall one meeting 10 years ago. At the meeting he had to rush back to Rome for the ceremonial fall of another Italian Government. Hannes Androsch from Austria stood in as temporary chairman, lamenting the domestic squalls that kept Signor Pandolfi away. Any hopes he may have had for a more permanent stay in the international financial limelight were soon dashed as soon afterwards he left the Austrian Government under a cloud.

The Bourse plunged, businesses on the nationalised hit-list faced the future stoically. "Our first priority has been to maintain work as normal," said Saint-Gobain-Pontiac-Mousson. Over at Paribas, a similarly threatened private bank, the message was that "we have been working harder than

of the stablest regimes in the industrialised world. But now he, too, goes — though he may still nominally be in office when the interim committee meets in Gabon at the end of next week.

Who will take up the poisoned chalice now? The interim committee is a self-governing body with its own customs — a kind of financial MCC. But long tradition has it that the chairman should be a European Finance Minister. There are not many left. The obvious choices are either Hans Matthaeus from West Germany, though the Schmidt regime is looking none too secure these days, or Sir Geoffrey Howe, who has never shown great enthusiasm for IMF matters. If the invisible hand should fall on Howe the odds on an autumn reshuffle will presumably shorten.

Circuit board

Everything at ICL is very new. No mistaking that, as the three incoming directors led by chairman Christopher Laidlaw delivered themselves up for scrutiny yesterday, "I must preface everything by saying that I'm very new," began Laidlaw. Managing director Robert Wilton confirmed that he was very new, too. "We're very new," said Laidlaw, developing his theme, later adding by way of amplification that "we have a new situation," *videlicet* ICL.

But what of Philip Chappell — the man who, on being asked why he had taken on the chairmanship of the National Ports Council replied: "I imagine I committed some hideous sin in a previous incarnation." His plans? "A damn good holiday." Severance pay? "Don't talk about that." Oh yes, and he is preparing a lecture for the British Institute of Management called "Does the City understand industry?" The verdict? "Case not proven either way. But don't spoil it."

After a good deal of deliberation the choice then fell on Monory, Finance Minister in what was considered to be one

Some of the worst wounds...

are the ones that don't show

It used to be called shell-shock. Now we know more. We know that there are limitations to the human mind.

Soldiers, Sailors and Airmen all risk mental breakdown from over-exposure to death and violence whilst in the service of our Country. Service... in keeping the peace no less than in making war. We devote our efforts solely to the welfare of these men and women from all the Services. Men and women who have tried to give more than they could.

Some are only 19, a few are nearly 90 years of age. We help them at home and in hospital. We run our own Convalescent Home and, for those who are homeless and cannot permanent accommodation. For others, a Veterans Home where they can cut out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please help to repay this vast debt. It is owed by all of us.

They're given more than they could — please give as much as you can —

</div

BRITAIN'S COMPUTER INDUSTRY

ICL steps back from the precipice

ICL has been grabbed back from the precipice. After six months of rapidly accelerating deterioration, Britain's biggest computer company has been reviewed by the Government's appointment of a new management team pledged to reorganise its operations and to restore it to profitability in two years.

Mr. Robert Wilmot, the new managing director, one of three new appointments profiled (right), insisted yesterday that it was not too late to save the company. But this is probably the last chance to arrest a slide into bankruptcy which would confront the Government with a bleak choice between consenting to a distress sale to a foreign bidder or accepting ICL as a permanent charge of the state.

The risk clearly remains, of course, that ICL will need further Government support beyond the £200m loan guarantee already provided. There is no certainty that it will be able to repay all the loans covered by the guarantee before it expires in early 1983. The new management also hinted yesterday that it would be pressing the Government to step up research and development aid and purchases of ICL equipment.

First task

The management's first task, over the next two or three months, will be to carry out a fundamental review of the company's product strategy, its marketing plans and its manufacturing facilities.

Mr. Wilmot, who will be in charge of the study, sounded yesterday as though he had already conducted a preliminary analysis and had a fair idea of what his conclusions would be. ICL's central problem, he said, was that it was simply not generating enough revenue to support its costs.

He insisted that the way to solve this dilemma was not to cut back on its product range, but rather to expand it by taking the company into new and growing markets in which it has not been a significant presence before.

Three areas which he singled out were distributed data processing, the technique for linking several computers in a network so that they can exchange information; communications; and the office. All three have already been identified by other major computer companies as growth areas of the future.

Mr. Wilmot indicated that ICL should retain its line of bigger computers, into which much of its research and development resources have been poured in the past. Though the market for big computers is growing mature, there was still an important role for them in applications like distributed data processing.

However, he made clear that ICL could not depend on its own resources to diversify. It must seek to expand its product line by selling or making under licence compatible and complementary equipment made by other manufacturers and by entering joint ventures with suitable partners.

That is a view shared by Mr. Kenneth Baker, Minister for Information Technology at the Industry Department, who has said that ICL has little chance of surviving on its own. He would like the company to buttress itself through strategic alliances with partners, preferably in the UK and Western Europe.

The hope is that by moving to put its own affairs in order, ICL will be able to negotiate such alliances from a less weak position than in recent months and that new partners could help to alleviate ICL's cash

shortage.

Guy de Jonquieres

Letters to the Editor

The City code

From Mr. R. Instone.

Sir.—Now that the dust is settling on the St. Piran affair, may I offer some general comments with an eye to the future rather than the past, after mentioning in case it should be thought material that from time to time I was instructed in a professional capacity on behalf of some of the individuals and companies involved in that episode?

The City code originated as a means of self-discipline for merchant banks concerned in take-overs, who were seen to be furthering the interests of their corporate finance clients by the questionable use of discretionary powers on behalf of investment clients. For that limited purpose, and so long as the code only affected people with a common professional interest in the conduct of take-overs, the informality and imprecision of the code may well have been an advantage.

This advantage disappeared as soon as the code was invoked against the boards of companies involved in bids, and the Stock Exchange indicated support for rulings of the panel on take-overs with the threat, or sanction, of suspending a company's listing. This is so for two reasons. Directors, unlike merchant banks, have fiduciary obligations to their companies and, in take-over situations, to their shareholders, which unlike the code are enforceable in legal proceedings. Directors and their advisers must be able to ascertain their obligations under the code, as under any other such document, from a proper consideration of its terms.

In this situation it is unacceptable that there should be no appeal from a decision of the panel on the interpretation of the code. Early in 1980 I was disturbed by the inadequacies of its drafting, and a manifestly erroneous ruling in paragraph 1(a) of practice note no. 8 appended to the code, that I published an article in a legal journal drawing attention to a few of its defects. Some of them have been corrected in the revised version dated February 1981, but by no means all; and my list was far from exhaustive.

Even if the code and practice notes were wholly freed from errors and ambiguities, there would remain the possibility of conflict between directors' legal obligations and the provisions of the code, as for instance in requiring a general offer at a price which can no longer be justified from the point of view of some change of circumstance. (This became actual only long ago as 1974, when St. Martin's Property Corporation was obliged to make a general offer for the shares of Hay's Wharf, and to recommend its shareholders to create the necessary shares against their own interests, at an excessive price just after the collapse of the property market.) It is wholly unrealistic for the panel or the Stock Exchange to treat the provisions of the code as overriding the legal constraints within which directors have to operate.

The lesson is clear. Either the code, or relevant parts of it, must be properly re drafted and given legal effect by statutory instrument analogous to the Licensed Dealers (Conduct of Business) Rules, 1980, or, if the code is to remain non-statutory, the panel and the Stock Exchange must accept that the price to be paid for "self-regulation" is a more modest role for the code than that which they assert at present.

Profligate use of paper

From Miss K. Schofield.

Sir.—In recent weeks your column has been airing views on local government rates and service cuts, the pros and cons of which I do not wish to discuss here. The point I do wish to make is that surely cuts in services or increases in rate demands could be alleviated by the elimination of administrative inefficiency. I believe that my recent experience will illustrate this quite well.

As a mature student at Warwick University, I am entitled to a rate rebate. Last September I received my rates demand for the half-year but it did not include the rebate I was due. Consequently, I contacted the Coventry city council rates department and was told that the rebates had not been calculated when the full rate demands were ready to be sent out and I would receive an amended bill in due course. This information led me to believe that I was not an isolated case. The cost of this inefficiency must have been quite substantial considering that two lots of postage had to be paid as well as paying employees to write out by hand my amended bill. This was all six months ago and could have been put down to some hiccup in the system, but things have not improved.

Recently I received a final notice for the payment of my rates for the coming half-year. I had not previously received an original.

Being slightly alarmed, I again contacted the rates department. I received an apology for the oversight of not noting that the original demand was sent out late, but I would be receiving that in a few days. When I inquired about my rebate, which was obviously not included on the final notice, I was told that, after checking, this was in the pipeline and I would receive an amended bill in due course.

The result of all this is that I will have received a total of five rate demands in six months where two would have sufficed. If this trend continues I have to think how many will be flowing through my letter box by 1985. If this sort of inefficiency is standard throughout the council's departments, the cost to the ratepayer must be phenomenal, and surely cannot be tolerated.

Coal-fired boilers

From Mr. M. Robson.

Sir.—Mr. Dafter's article of April 28 on the future prospects for coal rightly points out the need to increase sales to industry, particularly by replacing oil-fired boilers by coal plant. Our work on the UK boiler stock, based on a survey

of 30,000 units (a 30 per cent sample) has led us to the same conclusion.

Some of our findings, however, differ from those reported in the article, and suggest some additional arguments.

It is true that the amount of coal plant on order has increased considerably in the past year, but almost all of it has been medium-sized units (i.e. less than 3,500 lb/hr) and not in large boilers of up to 200,000 lb/hr as reported. The use of oil has declined, but coal consumption has also fallen, by an expected 1.5m tonnes by the end of this year, including the irreversible closure of several large sites with a total demand of 1m tons p.a. The extra demand coming from the replacement of medium-sized oil-fired boilers by coal plant is insignificant in comparison. Also, the amount of gas-fired boilers on order has fallen sharply in response to the difficulties in obtaining new supplies.

Coal will have difficulty in breaking into the larger users market in the short term because of the high investment required, and the best immediate prospects are for units of around 20,000 lb/hr, especially for process steam applications such as textiles, and food and drink, where higher load factors bring quicker paybacks. The reported developments in the distribution of coal are an important element in the infrastructure of coal use, but the main problem in persuading users to convert is their lack of experience and confidence in investing in coal. Some kind of

The civil service pay debate

From the Secretary-General, Council of Civil Service Unions.

Sir.—My letter of April 30 has been followed by others calling for or rejecting various statistical evidence on which to base a view about civil service pay. The letters give my broad answer by demonstrating my need for independent fact finding.

It is sensible, however, to answer as briefly as I can the points of detail which have been raised.

In my response to Mr. Pogmore's letter of April 28, I quoted civil service salary and not earnings figures for the simple reason that earnings figures in the non-industrial civil service are not separately available in the new earnings survey or through the civil service department. Conversely, the new earnings survey gives medians only on the basis of earnings, not salary scales. So all that is done is to take the medians as they stand. Mr. Couldry (May 2) accused me of using flimsy evidence in my response to Mr. Pogmore. I do not accept this accusation, but I can assure Mr. Couldry that our pay claim was not based on this evidence and I would not want to challenge his further assertion that the only valid comparison is between similar jobs. Such comparison was done by the pay research unit under the agreement which the Government has arbitrarily abandoned.

I am afraid that the age-related earnings figures requested by Mr. Mapley (May 5) are not available, at least in me. As to the detailed figures taken by Mr. Goode (May 7) from figures produced by the Council of Civil Service Unions, 19 Rochester Row, SW1.



Christopher Laidlaw

CHRISTOPHER LAIDLAW, the new executive chairman of ICL, may be a stranger to the computer industry, but he is unlikely to get lost.

As the senior deputy chairman of the British Petroleum Group and chairman of the all-important BP Oil International subsidiary, Mr. Laidlaw is familiar with Whitehall corridors—particularly those in the Treasury and Departments of

Trade and Industry—which are trodden by senior ICL directors.

BP is not only a major user of computers. It can claim to be part of the business for its subsidiary BP Ventures is the sole parent of Scicon, a major UK-based computer services and consultancy company. Scicon recently won a contract for a library indexing system for the House of Commons.

While not directly responsible for BP's considerable computer operations—that is the lot of another director—Mr. Laidlaw has not been isolated

from the impact of computer technology. He was for a time director responsible for operations in BP Trading—an activity which is heavily computerised (although not with ICL technology).

Mr. Laidlaw, aged 58, joined BP in 1948. Sir David Steel, the group's chairman, yesterday paid tribute to his 33 years of "distinguished" service.

A formidable, hard-nosed negotiator, Mr. Laidlaw is not known to suffer fools gladly. (Those who can match the speed of his wit recount stories of hilarious repartees.) Neither

can he be regarded as a connoisseur—indeed, this may have contributed to his failure to become chairman of BP.

Mr. Laidlaw, who will loosen his ties with BP over the next couple of months, is none the less following an honourable tradition. Sir Alastair Down, a deputy chairman alongside Sir David, left BP to become head of the troubled Burmah Oil Company.

Sir Alastair has steered Burmah to profitability. Ray Dafter



Robert Wilmot

FOR THE second time in less than 10 years, ICL has turned for leadership in a moment of crisis to a fast-rising young British executive who has won his management spurs working for a large American electronics company.

ICL's new managing director, Mr. Robert Wilmot, has been lured away from Texas Instruments, the world's biggest independent manufacturer of

microelectronic components, whose UK subsidiary he has been running for the past three years.

The Government clearly hopes that he will be able to repeat the successful recovery in the company's fortunes engineered in the mid-1970s by Mr. Geoffrey Cross. Mr. Cross was drafted in from Sperry Univac of the U.S. to become ICL's managing director during its last hour of financial trouble in 1972.

Mr. Cross is remembered for installing effective management controls and completing the

development of ICL's 2900 series of bigger computers. One of the major challenges facing Mr. Wilmot will be to chart a new product strategy, enabling ICL to diversify "faster" away from its heavy dependence on large, general-purpose machines.

Mr. Wilmot, 36, has had experience in competing at the smaller end of the electronics market.

An electronics engineer by training, Mr. Wilmot has spent his entire career to date with Texas Instruments since leaving Nottingham University in 1968.

One of his main achievements was to bring more closely together the UK subsidiary's different divisions, which had previously reported separately to group headquarters in Dallas.

A formidably hard worker usually in his Bedford office at 7.30 am and rarely leaving before 9 pm, Mr. Wilmot apparently thought nothing of putting in a full day's work after returning to Britain on an overnight flight from group headquarters in Dallas.

Guy de Jonquieres



John Gardiner

"JOHN GARDINER is one of the most fearless guys I've ever come across for saying what he thinks," one of his colleagues said yesterday. "He can see the wood from the trees, and he doesn't flounce about. His is the very antithesis of the Civil Service approach."

These sound ideal qualities for a non-executive director in a company with problems, a role for which he is in much demand.

Calling for Gardiner seems to be a knee-jerk reaction at the Department of Industry when a state-influenced industry hits trouble. Still only 44, he is on the board of British Shipbuilders, and has also been a non-executive director of British Airways, BL and the National Enterprise Board.

Mr. Gardiner's reputation has been built at the Laird Group, a medium-sized engineering company which was in dire straits when he became chief executive in 1970. Laird was in all the wrong things, such as shiprepairs, aviation, steel and

motor components. After 11 years of sometimes painful surgery—including the closure of a modern steel plate complex with the loss of 1,500 jobs last year—Laird has a strong balance sheet and a respectable return on capital.

Although Gardiner has from time to time been approached for some of the big full-time jobs in nationalised industry, he has shown no sign of shifting from his present slot at Laird. That appointment originally came via the Industrial Reorganisation Corporation, the Government body which played

an active, and not always successful, part in reshaping industry in the late 1960s and early 1970s. Before that, Gardiner spent five years at the Financial Times, writing the Lex column. To some extent, his qualities are still those of a good financial journalist. As another colleague said yesterday: "He has great ability to ask good tough questions. He never takes anything at face value, and is quite prepared to make himself unpopular in the boardroom to get the answers he wants."

Richard Lambert

Today's Events

Union of Construction, Allied Trades and Technicians regional secretaries meet on pay.

Sir Geoffrey Howe, Chancellor of the Exchequer, lectures on "The Fight Against Inflation," City University, London, 5.30 pm.

Meeting of BL unions.

Sir David Niglson, European MP for Central London, speaks on "Policy for Industry," 120, Heath Road, Hampstead, London.

Historic Buildings Council Select Committee, Procedure (Supply). Mr. Frank Tym, Leader of the House, 4.15 pm.

Official launch of Police Foundation, Mansion House, City of London.

Overseas: North Atlantic Treaty Organisation, Defence Ministers begin two-day meeting, Brussels.

Second and final day of EEC Building Societies' figures.

(April). Wholesale price index (April provisional). Central Government transactions (including borrowing requirement) (April). Hire purchase and other instalment credit business (March). Retail sales (March final).

COMPANY MEETINGS

Dewhurst Dent, Heaton Park Road, Higher Blackley, Manchester, 12. James Dickin (Drop Forgings), Victoria, Stamping Works, Somerset Road, Ayr, 12. Ronal, Churchill Hotel, Farnham Square, W.1, 12. Heyworth Ceramic, Charing Cross Hotel, W.C. 12. Kleinwort Benson Lonsdale, 20, Fenchurch Street, E.C. 3.11.45.

Peterborough Aragon Court

Prestige Offices Overlooking Cathedral Precinct

remaining 30,000 sq ft (can be divided)

1000 sq ft available

BHS £2m down despite second-half recovery

SECOND-HALF profits of British Home Stores edged ahead from £22.62m to £22.80m in 1980-81 after a 2.5% decline to £20.65m at mid year. But this still left the taxable surplus for the 53 weeks to April 1 at £20.65m compared with £21.85m for the preceding 52 weeks.

Group trading profits excluding VAT, showed a rise of some 12 per cent from £566.55m to £610.1m, but profit margins were reduced from 11.4 to 9.7 per cent.

A final of 2.75p effectively raises the total net dividend from 4.375p to 4.5p after adjustment for last year's one-for-one scrip issue.

Earnings per 25p share are shown to have fallen from 15p to 13.5p.

The pre-tax surplus includes leasing company profits of £162,000 (£97,000) and the associates' share of £229,000 (£15,000). It is also struck after charging depreciation of £5.37m (£6.99m), net interest charges of £1.2m (£286,000 receivable), pension fund contribution of £3.41m (£3.02m) and employees' share scheme of £760,000 (£800,000).

Of total sales, including VAT, of £452.23m (£401.26m), merchandise contributed £250.65m (£314.93m), food £74.95m (£65.66m) and restaurants £36.64m (£22.86m).

A revaluation of the group's properties as at March 31, 1981 has thrown up a surplus of £49.32m.

• comment

BHS profits are down for the first time in 20 years, despite an extra week's trading and £1m of interest saving from last year's rights issue, but the market was happy enough to push the shares up 5p to 13.5p. Second half profits are roughly unchanged, and sales volume for the year (except in food, where there was a good advance) is roughly static. BHS has slimmed its workforce but costs are still rising quite rapidly, and unless volume picks

Bowthorpe sees less halftime

FIRST-HALF 1981 profits of Bowthorpe Holdings, the electronic component maker, are expected to be lower than in 1980. Mr. R. A. Parsons, executive chairman, says in his annual review.

For the whole of 1980, pre-tax profits increased from £7.92m to £9.05m, of which £4.97m (£3.64m) accrued in the first half.

Mr. Parsons says the group's current problem areas are the UK and Western Germany and indications are not encouraging. However, he is optimistic that business in other countries in which Bowthorpe operates will maintain progress.

At the year end, shareholders' funds were ahead from £23.45m to £25.96m and net current assets from £13.64m to £16.05m. Net liquid funds increased in the year by £2.35m (£0.71m).

On a CCA basis, pre-tax profits improved from 5.59p to 5.66p.

The notes on the accounts reveal that the fees and emoluments of the highest paid director jumped from £32,543 to £53,000.

Meeting at the company's registered office, Crawley, May 23, at noon.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre-	Total	Total
	at	spending	for	last	year
Akroyd & Smithers int.	3.5	July 2	3.5*	—	15.4*
James Beattie	4.5	—	4.5	4.5	5.41†
Bishopgate Trust	6.5	July 2	5.7	10	9.9
British Home Stores	2.75	July 6	2.63*	4.5	4.36*
European Ferries	3.45	July 1	3	5.18	4.5
N. Midland Const. Int.	0.65	—	0.65	—	2.15
Wm. Pickles	Nil	—	Nil	0.2	0.2
St. George's Laundry	2.15	—	0.64	3	1.4
Sears Bldgs.	1.6	—	1.2	2.3	2
Southend Stadium	0.43	—	0.43	0.43	0.43
Tysons (Contractors)	2.12	—	2.12	2.12	2.12
Young Cos. Inv. Trust	3.8	July 4	3.8	6	5.8

Dividends shown per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. † Including 0.81p in connection with close status. ‡ Including special 5p payment.

Sears improves 7.5% to near £100m mark

IN THE second six months to January 31, 1981, pre-tax profits of Sears Holdings made up the ground lost at midway to finish the year 7.5 per cent higher at £29.71m, against £22.78m, on turnover up 10 per cent to £1.38m. First-half profits had fallen from £37.58m to £34.84m.

Increased trading profits in footwear, departmental stores and licensed betting offices contributed to the year's improved results and offset the poor performance of the engineering division and a downturn in property and motor vehicle sales.

Group trading profits for the year were little changed at £85.93m, against £86.01m, struck before interest charges of £5.88m and a sharp increase from £2.60m to £3.4m in non-trading profits, arising mainly on

the disposal of low-yielding investment properties.

The directors indicate that trading profits have been little changed over the opening quarter of the current year.

The substantial stock relief enjoyed by the company in previous years does not apply this time and consequently with tax up £17m to £44.96m net profits for the year were over £10m lower at £34.74m. After charging extraordinary debits of £2.88m (£0.57m) due mainly to the closure of Pickering Blackburn, profits attributable to ordinary holders amounted down from £22.52m to £20.79m.

Stated earnings per 25p share were 5.7p (7p) including extraordinary items and 6p (7p) excluding the same. A final dividend of 1.6p raises the total

payment by 15 per cent from 2p to 2.3p net, costing £20.63m (£17.94m).

Current cost earnings per share were 0.4p including extraordinary items or 0.3p excluding.

On the same basis, pre-tax profits were 5.5m.

A divisional breakdown of turnover and historic cost trading profits shows (£ in £000's): foot-ware retailing and manufacturing £22.775 (£30.510); and £50.791 (£55.221); departmental stores, other retailing and retailing £23.281 (£23.894) and £19.274 (£17.332); engineering £38.574 (£33.363) and £3.691 loss (£5.011 loss); motor vehicle sales, service and delivery £12.307 (£14.876) and £5.407 (£7.611); licensed betting offices £57.458 (£53.168) and £3.340 (£3.720); property development and investment

£27.955 (£34.273) and £4.569 (£8.117); linen hire, industrial laundries and knitwear distribution (U.S.) £32.357 (£31.233) and £1.138 (£3.019).

The directors point out that the £2m improvement in departmental stores' profits does not reflect the true increase in profitability.

The Wallis Fashion Group, acquired in February 1980, made an expected loss of £2.2m in the first half but only a small loss of 50.2m in the second period and it is now trading profitably.

Against this there was a £1.6m rate rebate resulting from over payments in previous years. The directors say that eliminating these items, trading profits in this division rose by £3m.

Engineering again disappointed but steps which have been taken

have eliminated one area of loss and there are signs of improvements in other areas. The directors are much more hopeful of improved results next time.

A fall-off in housing starts, coupled with a re-shaping of the building contracting division, resulted in a considerable reduction in trading profits, although conditions now prevailing are expected to bring about an improvement in the current year.

Overseas, fluctuations in exchange rates continued to distort figures.

With direct exports of £54m and sales by overseas subsidiaries amounting to £114m, total overseas business was £168m, some 12 per cent of turnover. This excludes Butler Shoe Corporation, acquired on March 1, 1981. See Lex, Back Page



Mr. Leonard Sainsbury, chairman of Sears Holdings.

Euroferries rights: profit to fall

European Ferries anticipates its profits will decline this year and the company is making a one-for-one rights issue at 30p a share to raise £38.4m. The issue is not being underwritten. The group intends to pay dividends this year on the enlarged capital of 3.1p a share compared with 5.175p.

Euroferries also reported the forecast slight improvement in profits last year despite a sharp fall in the contribution from shipping. Group profit before tax was £30.35m compared with 27.2m.

Mr. Parsons said the group's current problem areas are the UK and Western Germany and indications are not encouraging. However, he is optimistic that business in other countries in which Bowthorpe operates will maintain progress.

At the year end, shareholders' funds were ahead from £23.45m to £25.96m and net current assets from £13.64m to £16.05m. Net liquid funds increased in the year by £2.35m (£0.71m).

On a CCA basis, pre-tax profits improved from 5.59p to 5.66p.

The notes on the accounts reveal that the fees and emoluments of the highest paid director jumped from £32,543 to £53,000.

Meeting at the company's registered office, Crawley, May 23, at noon.

Channel and said that if anything, the war is intensifying. Asked if the shipping side would stay in profit this year, he said, "I hope so."

Meanwhile, profits from the banking and property division were unlikely to benefit from the sale of a single development comparable in size with the Holborn property sold in the second half of 1980 for a £15m profit.

In view of this outlook, Mr. Wickenden said the Board had three options to cover its financing needs. Either it could have decided that its forecasts for the next 18 months were too gloomy and so done nothing, or it could have sold off its Denver venture with the loss of large amounts of future profit or it could make a rights issue.

The directors state that they

believe that any setback in profits and cash flow will be only temporary and they do not intend these to restrict the continuing development of all the group's activities.

They point to the acquisition of Singer and Friedlander, participation in the IBA franchise for the southern region and its stake in a seventh round oil licence in the North Sea as providing grounds for encouragement further into the future.

The group is also active in oil and gas exploration in North America and acquired a golf and leisure complex in Spain in February.

Commenting on 1980 results, they say the decline in shipping profit was due to a reduction in freight volume and tighter margins, the French fishermen's blockade and the tourist traffic price war led by Sealink.

See Lex, Back Page

Cosalt expects to show some improvement

Although there are no real signs of a full recovery to earlier levels of demand and profitability, results of Cosalt in 1981 should be rather better than last year's. Mr. John Ross, chairman, says in the annual report. This is despite the fact that following the decision to change the accounting date to August, they will cover a period of only eight months.

As reported on April 18, pre-tax profits of the group, whose activities include ships' chandlery, caravan manufacture, refrigeration and air-conditioning, finance and aviation, fell from £1.71m to £229.00 last year, with a loss in the second half of £242,000.

The group's year-end balance sheet shows shareholders' funds of £8.18m (£7.86m) and fixed assets of £6.45m (£6.88m). Bank overdrafts amounted to £2m (£3.65m).

St. George's dividend well ahead of forecast

St. George's Laundry (Worcs) is holding its dividend total for the year to February 28, 1981 by 11.4 per cent. This is well above the 50 per cent increase forecast by the directors in January.

At half-year, when pre-tax profits were ahead from 20.512 to 23.267, the directors said they expected to end the year with a 1.25p net. In the event the final is 2.15, lifting the total for the year from 14p to 3p.

Taxable profits for the 12 months improved by 66 per cent to £251.016, after making a provision for compensation which the board is recommending be paid to retired or retiring directors.

The directors describe the year as one of substantial progress in terms of both profits and corporate development. The acquisition in December of the laundry operations of Provincial represented an exceptional opportunity for the company to expand its interests in the linen and garment rental market, they explain.

Rationalisation of the company's shop and laundrette interests continued during the year with the closure of a number of unprofitable retail outlets. Surplus properties arising from these and previous closures are being sold and the proceeds applied in the reduction of bank borrowings and investment in new machinery and equipment.

During 1981 major effort will be directed towards the rationalisation and integration of the new plants acquired from Provincial. Already considerable progress has been made. It is now expected that the new plants will make a small contribution to group profits in the current year. This is somewhat earlier than envisaged.

In the first three months a number of substantial contracts were obtained and sales were ahead of budget.

For the year under review, turnover rose from £1.9m to £2.65m. There was a tax credit of £85,608 (£2,171), leaving the

L.I.G. in 1980

A year of achievement despite difficulties

RESULTS IN BRIEF

	1980 £m	1979 £m
Sales	402	390
Profit before interest payable	23	29
Profit before tax	10	20
Profit after tax and minorities	8	12
Dividends	4	4

* Continuing sound financial position, with strong cash flow and net borrowing contained at 1979 level.

* Dividend maintained.

* Over £15m of capital expenditure on increased capacity and improvements to working environments.

* Many of the Group's companies had a successful year despite the difficult economic conditions which affected industrial customers, particularly in the U.K. and U.S.A.

* Continued rationalisation should benefit the Group as British and American economies improve.

Lead Industries Group

METALS AND CHEMICALS

Major U.K. subsidiaries:
Associated Lead Manufacturers
Anzona (Antimony Division)
Fry's Metals, Fry's Diecastings

UK COMPANY NEWS

NEWS ANALYSIS—HEPWORTH ACQUISITION OF KENDALL SHOPS

Putting the zip back into a womenswear chain

BY RYHS DAVID

A YEAR after its last swoop into the High Street to pick up the W. E. Turner shoe chain, Hemporwth, the menswear group, has made its second big acquisition.

Its target, as has seemed likely for some time, is a menswear chain, the 80 shops trading under the Kendall name which Combined English Stores is selling for £2.75m.

Hemporwth's choice of Kendall, which has incurred cumulative losses of £1.8m in the last six years, has been dictated to a large extent by availability, with many of the other big chains such as Dorothy Perkins, Van Allen and Wallis having already changed hands in the past two years.

Indeed, CES admitted last night that Kendall was a rather poor competitor in this league with rather small shops in too many out-of-town locations.

Added to this, menswear has been a particularly difficult retail sector for several years as a result of uncertain fashions, unseasonal weather, and the general economic recession.

CES, which also embraces Saffiusha handbags, Collingwood, the jewellers, Harry Fenton, menswear, and a 50-

CES sells loss-maker for £1.75m

J. Hemporwth and Sons, the Leeds-based group with interests in menswear, shoe retailing, property and finance, has purchased Kendall and Sons, the menswear clothing chain of Combined English Stores.

Hemporwth is paying £1.75m for the group's 80 menswear shops in the UK, the Channel Islands and the Isle of Man. In addition to the cash payment CES has received an £800,000 dividend from Kendall.

Mr. Jeffery Rowley, Hemporwth's managing director, said that Kendall's which employs just over 450 people,

will continue to be run from Leicester and the group "will be seeking every opportunity to develop and expand the chain."

Kendall showed a trading loss of £270,000 (£534,000) for the 53 weeks ended January 31, 1981. Taking in a credit on the disposal of retail shop properties of £1.04m (£340,000), there was a pre-tax profit of £618,000 (£221,000 loss).

The book value of Kendall's net assets at January 31, 1981 amounted to £1.91m after the dividend to CES. Subsequent to that date other subsidiaries of CES pur-

chased from Kendall five retail shops for a cash consideration equivalent to their estimated market value of £918,000. The book value of the properties was £362,000.

Profits of Hemporwth, in which British Land has a 5 per cent shareholding, fell by 20.88m to £5.7m in the year ended August 31, 1980, on a turnover of £61.9m against £51.3m. In the first half of the current year profits fell from £3.5m to £2.72m in

cluding a contribution from W. E. Turner for the first time.

Profits of CES fell from £4m to £3.2m in 1980-81.

and physically more viable.

"Womenswear has attracted us as being synergistic to menswear and footwear. We will get certain economies of scale and will be able to introduce into Kendall some of the well-tried merchandising practices of our other businesses."

Through the details have yet to be worked out, Hemporwth is also planning to try and evolve a more distinct High Street role for Kendall.

"It is too much like the shop next door at present."

Hemporwth has made no secret over the past year that it believes its management—largely freed from the difficulties of running the UK clothing business following last year's rationalisation of these activities—could respond to bigger challenges and could

use the systems that have made it one of the most successful menswear groups in other retailing sectors.

One of these is its Club 24 monthly repayment card, which is already used by Kendalls and 14 other chains on an agency basis.

Perhaps just as important, the acquisition will bring Hemporwth's total of shops up to 600, further strengthening its bargaining position with the big property groups now controlling many city centre precincts.

Significantly, too, Hemporwth has indicated that it intends to concentrate its menswear retailing in much bigger superstores, pulling out of smaller sites. Some of these could be used for the planned expansion of Kendalls.

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

High Low	Company	Last	Gross Yield	Fully
70	Airtronic	70	6.5	11.4
52	Amilgard and Rhodes	51	2.7	21.0
199	Bardon Hill	199	9.7	7.5
101	Deborah Services	101	5.5	5.0
126	Frank Horsell	103	6.4	6.2
110	Frederick Parker	58	1.1	2.0
110	George Black	54	3.1	8.9
110	George Black Group	103	6.9	8.7
124	James Surrough	122	2.2	7.9
334	Robert Jenkins	318	31.3	5.8
55	Scrutons "A"	55	5.5	4.0
224	Torday	204	15.1	7.4
23	Unicor	63	15.0	22.1
30	Unicor 15% U.S.	63	3.0	6.8
56	Unicor Holdings	44	1.1	10.7
103	Walter Alexander	100	5.7	5.5
181	W. S. Yeates	255	13.1	6.1

P/E

Last Price Change Div (p) Actual taxed

High Low Company Last price Change Div (p) Actual taxed

70 52 Airtronic 70 6.5 11.4 15.8

52 31 Amilgard and Rhodes 51 2.7 21.0 45.8

199 92 Bardon Hill 199 9.7 7.5 12.9

101 88 Deborah Services 101 5.5 5.0 5.5

126 88 Frank Horsell 103 6.4 6.2 3.8

110 39 Frederick Parker 58 1.1 2.0

110 88 George Black 54 3.1

110 88 George Black Group 103 6.9

124 103 James Surrough 122 2.2

334 52 Robert Jenkins 318 31.3

55 52 Scrutons "A" 55 5.5

224 204 Torday 204 15.1

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30 68 Unicor 15% U.S. 63 3.0

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5

CONTRACTS AND TENDERS

International bidding: Two sugar plants (Chile).

Industria Azucarera Nacional S.A. IANSA (National Sugar Industry) announces to investors that has put up for international bidding two sugar beet plants located in the southern part of the country.

The first one is in Curico - 200 kilometers south of Santiago, i.e., 7th region. The second one is in Nuble, 8th region, 400 kilometers south of Santiago.

Natural or legal persons either Chilean or foreign may participate according to the specifications.

BIDDING CONDITIONS AND COMPLETE INFORMATION

Bidding conditions and the annexed inventories with the description of the assets to be sold, technical records and a complete feasibility study of Curico and Nuble plants recently prepared by an expert advisory bureau, are at the disposal of interested parties.

Bidding conditions cost US\$ 250 - in national currency - for each plant, and may be withdrawn beginning at the following addresses:

United States: Corfo, One World Trade Center, Suite 5151, New York.

Germany: 2,000 Hamburg 1, Chile Haus B, IV Etage Fischerwiete 1.

England: Chancery D'Affaires, 12 Devonshire Street, London W1 2-DS.

Italy: Via Nazionale 54-2p, Rome.

Deadline offer presenting: June 12th, 1981.

Date for bidding adjudging: June 24th, 1981.

Date for plants delivery: During September 1981.

ASSETS TO BE SOLD

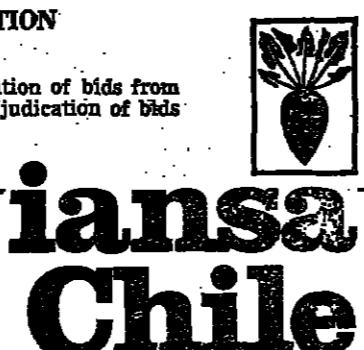
- Lands and factory facilities, warehouses and offices including the whole Curico and Nuble plants. The Curico Plant has the necessary equipment for refining raw sugar.
- All the machinery, tools, inputs etc. existing in Curico Nuble plants according to the inventories annexed to the bidding conditions.
- Bidding also includes the transfer of the dwelling houses placed at the Nuble plant lands.

REMARKS

Any remarks interested parties may pose or for further information please contact the above mentioned offices, or at IANSA offices, 26 Bustamante Avenue, Santiago-Chile.

POSTPONEMENT AND PRESENTATION AND ADJUDICATION OF BIDS

IANSA has decided to postpone the presentation of bids from May 12th, 1981 to June 12th, 1981 and the adjudication of bids from May 22nd, 1981 to June 24th, 1981.



COMPANY NOTICES

ENSO-GUTZEIT OSAKEYHTIO

US\$20,000,000 9½% 1975/82

Guaranteed Bonds

Notice is hereby given to Bondholders that Bonds for the principal amount of US\$1,000,000 have been purchased in satisfaction of the Purchase Fund during the twelve-month period from May 5, 1980 to May 4, 1981.

Amount outstanding: US\$17,500,000

May 12, 1981

ENSO GUTZEIT OSAKEYHTIO

INTERCOM SOCIETE INTERCOMMUNALE BELGE DE GAZ ET DE ELECTRICITE

Société anonyme
place du Trône 1, Bruxelles, Belgique

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the annual general meeting of the bondholders will be held on Friday, 15th May 1981 at 11 a.m. at the Registered office of INTERCOM, place du Trône 1, Brussels, Belgique.

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NOTICE IS HEREBY GIVEN that the annual general meeting of the bondholders will be held on Friday, 15th May 1981 at 11 a.m. at the Registered office of INTERCOM, place du Trône 1, Brussels, Belgique.

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RTMZ sees no increase in metal prices this year

BY GEORGE MILLING-STANLEY

THESE IS a growing feeling among the chairmen of mining companies that the long-awaited upturn in economic activity, and thus metal prices, will come too late to help this year's results.

Mr Bill Rickards, chairman of Rio Tinto Zinc (Zimbabwe) (RTMZ), added his voice to the group which believes that no significant increase in metal prices can be expected until early 1982 at its company's annual meeting on Friday.

If that turns out to be the case, the profits of all RTMZ's operations will be lower than forecast in the recent annual report, he said, adding as an example the fact that a fall of US\$100 an ounce in the average price of gold would cut group profits by about \$200,000 (263,000).

On the basis of present information, Mr Rickards said, 1981's profits will not be more than half of the \$248.8m recorded in 1980. If there is no improvement,

dividends will have to be reduced accordingly.

In his statement with the annual report, Mr Rickards said he could not forecast a dividend of more than 12 cents a share for this year, compared with 16 cents in 1980.

The group's first-quarter results bear out these gloomy predictions. Rising operating costs and the lower bullion price combined to reduce net profits by 74 per cent to \$261.8m, with the Empress nickel mine and the chrome division both running into loss.

RTMZ said it plans to reverse the loss at Empress by increasing production in the second half of the year, and overall for 1981 the operation should show a profit, reports Tony Hawkins.

Output from the emerald mine remained satisfactory, but profits

Rights issue results

Acceptances have been received in respect of 98.3 per cent of the 34.4m shares offered in a rights issue by Sterling Credit.

Around 71.2 per cent of W.E. Morris' rights issue of convertible preference shares has been taken up. These shares not accepted have been sold in the market at a premium.

The 262.250 rights issue by East Anglian Securities in 8 per cent convertible unsecured loan stock has been taken up to 95.3 per cent.

The issue was not underwritten and as a result of partial renunciations by the principal shareholders a number of new institutional shareholders have come into the company.

Some \$114,500 of stock has been acquired by institutional clients of Gresham Grant and 272,000 by private clients of Stewart Financial Managers.

Scottish Energy Investments has taken \$150,000 of the stock. The basis of allotment for Energy Resources and Services Inc. has been announced.

Allotment in full will be made in connection with applications for 3.75m shares in accordance with the prospectus. A further 775 applications were received for 1,269,900 shares and these will be met in full subject to a maximum allotment to any applicant of 325,100 shares.

Tricentrol in NZ oil search

A CONSORTIUM of natural resource companies, with the UK-registered Tricentrol as operator, has been granted a petroleum prospecting licence covering an area of 2,400 square km in the Taranaki Basin of the coast of New Zealand's North Island. Tricentrol will have a 21 per cent interest in the consortium.

The licence area, granted by the New Zealand Government, is located approximately 50 km south-west of North Island and is adjacent to and south of the Maui gas-condensate field. The licence, which will run for five years, comes into effect on May 15.

Only two previous wells have been drilled on the licence area, one of which, the Maui 4, drilled in 1970, reached a depth of 3,500 metres and produced a flow rate of 575 barrels of oil a day. Maui 4 was subsequently abandoned as non-commercial, reflecting oil price ruling at that time.

Other members of the consortium are Petrocorp, the New Zealand State oil company, with 40 per cent, BRG Resources 9 per cent, Caltex Pacific, 7.5 per cent, York Resources, 7.5 per cent, Marlin Oil, 7.5 per cent and Archean Oil, 7.5 per cent.

The New Zealand Government has also awarded a petroleum exploration licence to Australia's Broken Hill Proprietary and New Zealand's Fletcher Chal-

lenger. The licence area, Block 115, is located immediately east of the Maui field.

BHP's subsidiary Hematite Petroleum (NZ) is the operator of the exploration programme and has a 25 per cent interest in the venture, while Fletcher Challenge holds 24 per cent. Petrocorp retains the remaining 51 per cent.

Downturn at Benguet

Sharp declines in gold and copper prices cut first-quarter net profits of Benguet Corporation, one of the biggest mining companies in the Philippines, by 22 per cent to US\$3.02m (53.7m).

Benguet is the largest gold producer in the country, and recently diversified into copper, becoming the third largest producer.

The results compared with the buoyant first quarter of 1980 when metal prices were exceptionally high.

The company was also held back by increased costs, losses on foreign exchange and a strike which interrupted gold production for 12 days.

MMC group production

TIN CONCENTRATE output by the companies in the Malaysia Mining Corporation group fell last month to 1,133 tonnes, compared with 1,202 tonnes in March.

Only one company, Berjuntai, managed to increase its production, to 285 tonnes from 233 tonnes. Berjuntai, the second largest producer, brought the new No. 5 dredge into production on April 1.

The latest output figures are compared in the following table.

April March Feb.

tonnes tonnes tonnes

Aokan 98 100 107

Ayer Itam 86 107 93

Berjuntai 285 233 285

Malayan 635 662 550

Sungei Besi 73 56 106

Tongkoh Herb. 21 52 54

Trough Mines 48 53 46

ROUND-UP

Recent drilling at the Dreadnought prospect in the Cool-

UNITED STATES PROPERTY TRUST

A new property unit trust for tax-exempt UK pension funds was officially launched yesterday. United States Property Trust has already completed its first purchase of a US\$1.7m office industrial investment in Colorado Springs.

The new funds already backed by five UK pension funds, including the Royal & Associate Newsaper, Brooke Bond Liebig and Allied Breweries, is seeking to raise £10m over the next 12 months through the sale of 250,000 units.

The trust said that it will be looking primarily for investments in the major urban centres of the American west and south-west in the \$500,000 to \$1m range, and yielding more than 8 per cent.

BRUNSWICK OIL

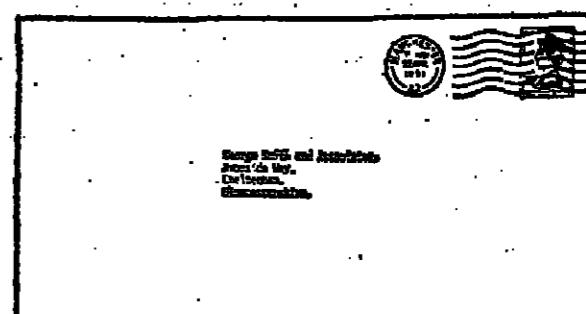
Australian energy company Brunswick Oil NL is raising A\$1.3m by two placings in London through stockbrokers T.C. Coombs Borrelli.

The issue will be subject to shareholder approval.

Proceeds of the placings will be used to supplement Brunswick's working capital.

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Tokyo Pacific Holdings (Seaboard) N.V.

The Quarterly Report as of 31st March 1981 has been published and may be obtained from:

Pierson, Heldring & Pierson N.V.

Herengracht 214, 1016 BS Amsterdam

National Westminster Bank Limited

Stock Office Services,

5th Floor Docksides Gardens

12 Throgmorton Avenue,

London EC2P 2ES

M. M. Rothschild & Sons Limited

New Court, St. Swithin's Lane,

London EC4

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21 Rue Laffitte, Paris 9

Merrill Lynch International & Co.

all European Offices

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Unter Sachsenhausenstr. 4, 5 Köln

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Brussels

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UNITED MIZRAHI INTERNATIONAL INVESTMENTS NV

Guaranteed Floating Rate Notes 1986

For the six months

12/6/81 to 12/11/81

The Notes will carry an

Interest rate of 19 1/2% per annum

Coupon Value U.S.\$933.47

Listed on the Stock Exchange, London

Agent Bank—National Westminster Bank Limited, London

J. Hewitt & Son (Fenton) Limited

Manufacturers of domestic and industrial refractories, kiln furniture and electrical porcelain.

Pre-tax profit up 58%; Dividend up 20%

	1980	1979	1978	1977
£'000s	£'000s	£'000s	£'000s	£'000s
Sales	4,976	3,908	2,787	2,288
Profit before tax	612	386	311	214
Profit retained	454	285	179	118
Earnings per share	19.2p	14.2p	9.2p	6.3p
Dividend per share	1.8p	1.5p	1.28p	1.03p

Extracts from the Statement by the Chairman, Mr. D. K. Hewitt:

Sales increased over 1979 by 27% and profit before tax was 58% higher, largely due to an increase in volume resulting from the capital expenditure of the last few years. Both sides of our major activities contributed to the increase. Dividend of 1.8p is covered approximately 11 times and future dividends will be paid half yearly.

Sales in the last quarter of 1980 were affected by the economic recession and sales this year are below the level of the corresponding period of 1980. While every effort is being made to rectify this situation the present indications are that the results for 1981 may not be as good as those for 1980.



UNION DE BANQUES ARABES ET FRANCAISES

البنك المغاربي العربي والفرنسي

ASSETS	31/12/79	31/12/80	LIABILITIES	31/12/79	31/12/80
Cash, issuing houses, treasury, post office giro	513,436,844	587,173,083	Issuing houses, treasury, post office giro	2,168,540,058	3,298,774,757
Banks and finance institutions and corporations	11,055,795,987	15,171,598,497	Banks and finance institutions and corporations	11,455,527,463	14,571,182,515
Treasury notes, securities received as collateral or bought from	857,172,811	125,720,800	Securities given as collateral or sold firm	—	203,399,634
Credit to customers	3,074,451,016	5,003,284,277	Customers' creditor accounts	1,457,770,705	1,571,531,588
Customers' current accounts, overdrafts	55,208,000	61,552,599	Special savings accounts	6,705,903	17,661,128
Cheques and bills for collection	40,566,005	59,333,531	Accounts payable after collection	40,566,005	59,333,531
Suspense accounts and suspense	526,240,056	757,241,076	Suspense accounts, provisions and surpluses	488,236,699	846,830,719
Securities transactions	157,713,483	11,071,082	Debentures	502,000,000	829,559,809
Securities portfolio	70,540,015	288,332,483	Subordinated loan	50,000,000	150,000,000
Shareholdings and interests in subsidiaries	43,250,446	46,908,810	Reserves	63,523,523	79,421,263
Fixed assets	16,897,519	19,492,232	Capital	250,000,000	250,000,000
TOTAL ASSETS	16,222,871,256	22,617,707,376	TOTAL LIABILITIES	16,222,871,256	22,617,707,376

LE FRANCE, 4 RUE ANCELLE 92521 NEUILLY CEDEX

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Companies and Markets

Associated Leisure sells Dreamland Park

Associated Leisure has entered into an agreement for the sale of the freehold property and business known as Dreamland Park Margate, with completion in November, 1981, for £1.6m cash. Book value of the assets being disposed of is around £1.55m.

The purchaser is a British company, a wholly-owned subsidiary of the Dutch Benbom family group of companies. The group owns and operates a number of similar parks in Europe and intends to continue to operate an expanded amusement park at Dreamland.

Associated Leisure will continue to operate under lease, the bingo, snooker, artificial ice skating and various other facilities at Dreamland.

The profits of the businesses being disposed of are not material in relation to the profits of Associated Leisure as a whole. Cash released by the sale will be used for further investment in its main stream businesses.

CROSBY WOODFIELD DISPOSALS

Crosby Woodfield has disposed of its interests in the merchanting of engineers supplies. The companies concerned are:

Stanley Jeavons Tool Company; Stanley Jeavons Tools (Bristol); Stanley Jeavons Tools (Bristol); Stanley Jeavons Tools (Manchester); Ross and Alexander (Chester); Ross and Alexander (Liverpool); and Ross and Alexander (IOM).

Yesterday the company announced that by late 1982 it intends to seek a quotation on the Indonesian Stock Exchange and with this in mind it will merge its three Indonesian subsidiaries. A fifth of the merged company will be offered to local investors.

Warren has also acquired, subject only to confirmation by the Australian Foreign Investment Review Board, a 17,000-acre property growing wheat and cotton, in neighbouring Ifley Cotton, which is 51 per cent owned by Warren.

DAVID & CHARLES/HERITAGE FINE ARTS

David and Charles (Holdings), Newton Abbot, based owner of the Readers Union Book Club, has purchased Heritage Fine Arts, with the help of £125,000 of funds supplied by Industrial and Commercial Finance Corporation (ICFC), part of the Finance for Industry Group.

Last year, ICFC supplied £90,000 to enable the company to start three new book clubs in Readers Union.

Heritage supplies, through its Bristol mail order business, high quality craft goods such as commemorative silver carriage clocks.

U.S. BED FOR ANGLO METROPOLITAN

First Pennsylvania Mortgage Trust, a U.S. real estate investment trust, is making a bid for Anglo Metropolitan Holdings, the British-based property company, by way of an exchange of shares.

First Pennsylvania, which is quoted on the New York Stock Exchange, is offering 123 of its shares for every 100 Anglo shares, a rate which values Anglo shares at 102% each. First Pennsylvania intends to seek a London listing for its shares in due course.

The possibility of a First Pennsylvania offer was raised last month as a "tidying up operation." Both companies are approximately half-owned by the same British institutions and individuals.

BIDS AND DEALS

Downing board rebuffs Hanson offer

supports the board's rejection of the offer.

Hanson has undertaken to make its offer before May 31 and has already held a meeting with the chairman of Downing, Mr. Douglas Hartley.

Sir James Hanson, chairman of the board, has written to the chairman of Downing, Dr. Rupert, to advise him of the value of Downing. The acquisition would take Hanson into the new areas of refractories, tiles, quarrying and electrical wholesaling.

Hanson is already involved in the production of bricks and lightweight aggregates through its subsidiary Butterly and Company, which owns 44 per cent of Butterly and Company and 56 per cent of Rembrandt.

It added that both Rembrandt and Butterly and Company would be making a further announcement on the sale. The U.S. company, which includes the Rembrandt cigarette brand, Seven Up soft drinks and Miller's brewery, is paying \$350m for half of Rembrandt's Rothmans stake and certain American trademarks.

Rothmans board meets with Rembrandt boss

True to the secretive style of Dr. Anton Rupert, Rothmans International gave nothing away yesterday about its talks with the South African businessman who is selling a large slice of its shares to Philip Morris of the U.S.

Rothmans, the UK-based tobacco group with brewing interests in Canada, said that its board met with Dr. Rupert, the head of the Rembrandt industrial group, who has flown in to London especially to meet directly with Dr. Rupert who has given further information about the deal.

It added that both Rembrandt and Butterly and Company would be making a further announcement on the sale. The U.S. company, which includes the Rembrandt cigarette brand, Seven Up soft drinks and Miller's brewery, is paying \$350m for half of Rembrandt's Rothmans stake and certain American trademarks.

SECURICOR BUYING RCA SUBSIDIARY

Security Services, a subsidiary of Securicor Group, is to acquire

RCA Security Systems (formerly Granley Security Systems) the U.K.-based alarms and electronics subsidiary of RCA Corporation of the U.S.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official dividends and other dividends, including other dividends are interim or final and the sub-dividends shown below are based mainly on last year's timetable.

Interim—TODAY

Barlow, Bass, Blaum Brothers, Canadian Pacific, Warner Bros., Final-Care, Wallace Arnold, Butterfield, Butterfield Industries, Costain, Eversley, Hong Kong (Selangor) Rubber, King and Shaxson, London Pavilion, Mose O'Farrell, NSB News.

Final—Bartons Pet. Syndicate, East Midland Allied Press, Garner Bros., Hinton (Aeros), Newman Industries, Norvic Securities, Pilkington Brothers.

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Apple to make secondary offering

By Paul Betts in New York

A PPLE COMPUTER, the Californian manufacturer of small, personal computers, is to make a secondary offering of 2.35m shares held by about 100 existing shareholders.

The move had been expected for some time. Indeed, Apple indicated its intention to go ahead with such an offering at the time of its first public issue of 4.6m shares last December. It made its official filings for the secondary issue with the Securities and Exchange Commission yesterday.

The initial offering was one of the hottest new issues on Wall Street. The shares were sold at \$22 and subsequently shot up to \$36. They have recently been trading at around \$26.

Apple said yesterday that all of the shares in the secondary offering would be sold for the accounts of shareholders who bought them either under the company's employee stock plans or in private placements. Apple currently has 55.2m shares outstanding.

The computer maker said the secondary offering was expected to be made late this month with Morgan Stanley and Hambrecht and Quist managing the underwriting group. Both the New York and San Francisco investment houses handled the highly successful initial Apple offering last year.

Apple, which is currently expanding rapidly in Europe, recently reported earnings for the three months ended March 27 of \$3.2m, more than three times the \$2.3m it earned in the same period of 1980. Although it said it had suffered from production delays on its new Apple 3 computer, it has since said that it has resolved the production problems on this new line.

WestLB may pass dividend after poor profits performance

By STEWART FLEMING in FRANKFURT

WESTDEUTSCHE LANDES-BANK, the third largest banking organisation in West Germany with assets of more than DM 100bn (\$84.4bn), is facing the prospect of not paying a dividend because of its poor profits performance last year.

In the wake of reports about the bank's profitability and internal debate about dividend policy, WestLB said yesterday that no decision had been taken on the bank's dividend for 1980.

In December, when speculation about its profitability was already rife, WestLB officially denied that its earnings had fallen "catastrophically" and predicted that it expected to hold its dividend at last year's 6 per cent. It said then that the operating results of the parent bank had fallen by 20 per cent.

After a brief recovery in the general level of profitability in the banking industry in the new year, conditions have again deteriorated, partly as a result of the sharp jump in interest rates engineered by the Bundesbank on February 19. In view of that change some banks are known to have decided to take a much more conservative view of the 1980 figures.

WestLB's dividend decision is particularly sensitive at the moment because it has proposed a DM 200m increase in its capital. This follows capital increases of DM 100m in both 1979 and 1980. The bank's shareholders, and guarantors, each with a one third shareholding, are the state of North Rhine-Westphalia, the regional local authorities of the Rhine-land and of Westphalia-Lippe, and the savings bank associations in these two areas.

The prospect of putting further capital into the bank, perhaps without receiving a dividend and at a time when there is heavy pressure on local authorities to curb their spending, is scarcely something the local authorities or the savings banks associations, will welcome.

Earlier this year Commerzbank, a publicly quoted commercial bank with assets of DM 100bn, became the first leading German bank since the Second World War not to pay a dividend. The German parent bank was unable to declare a profit for 1980. Ironically, in the wake of the resignation on the grounds of ill health of Herr Robert Dohm, its chief executive, Commerzbank turned to WestLB for a successor. Herr Walter Seipp, WestLB's vice chairman took over as Commerzbank's chief executive last week.

A fall in revenues from cinemas has checked earnings at MCA, the leisure and entertainment group whose profits derive chiefly from its position as the largest producer of television material in the U.S.

The first quarter shows net earnings of \$34.2m, or \$1.01 a share, against \$25.8m, or \$1.09 a year ago. Revenues

moved up from \$322.8m to \$339.9m.

For the whole of 1980, California-based MCA, which is a major figure in the film production industry through Universal Studios, and makes \$5.31 a share, a fall of 9.8 per cent on the year, as a result of lower profits from its film, retail and mail order businesses.

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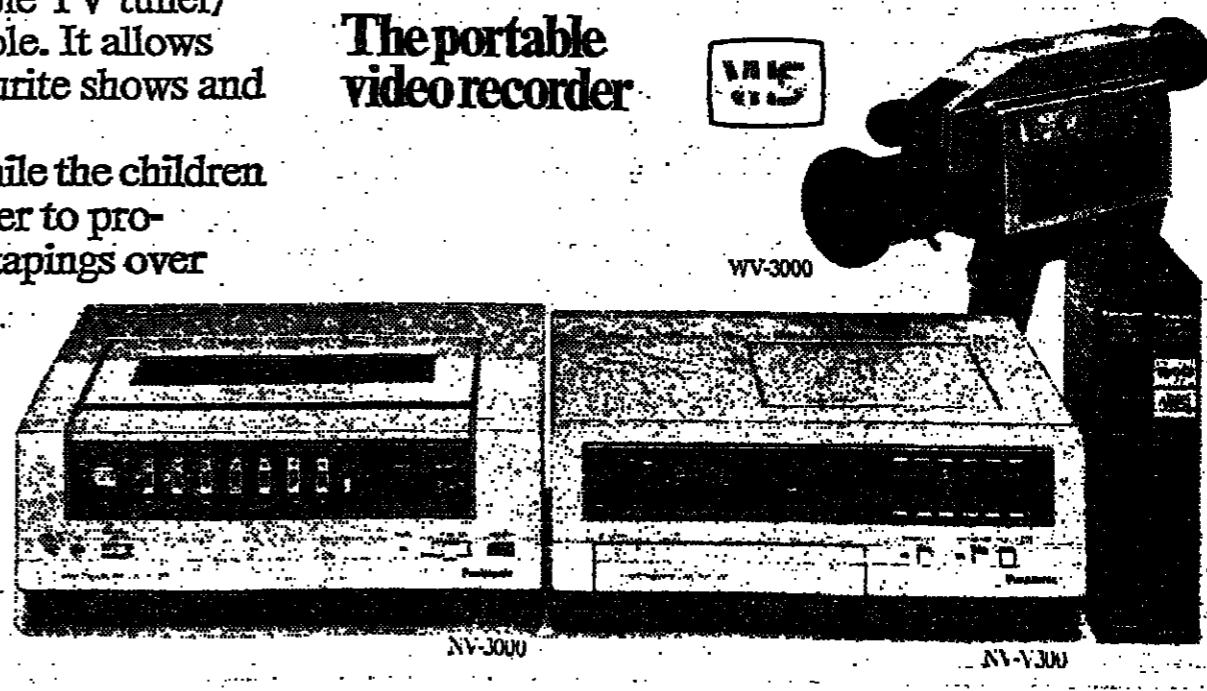
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Pressure on finances may force more Ogem sales

By CHARLES BACHELOR IN AMSTERDAM

OGEM, the Dutch trading, industrial and construction group, may be forced to carry out a more drastic reorganisation of its activities than originally planned because of pressure on its finances.

The company's liable assets are probably insufficient to maintain in the existing extent and spread of its activities, the directors warn in the annual report. Apart from the selling of non-strategic interests worth about F140m (\$160m) already announced, other parts of the concern may have to be disposed of.

Ogem sold off assets worth F1.133m in 1980, slightly less than its target of F1.150m, and hopes to dispose of a further F1.150m this year. Higher interest rates are acting as a deterrent to buyers, however.

Ogem's operating result is expected to improve this year

though the company will still make a loss at the net level. It made an operating profit of F1.43m in 1980, though restructuring costs and losses on a number of property developments led to a net loss of F1.119m.

The recovery of profitability will depend to a large extent on the speed at which inessential assets are sold off, Ogem said.

The company was able to make only a modest start in 1980 to its programme of selling off its property interests. It sold only F1.5m worth of projects while the remainder have been reduced to liquidation value on the books. A further decline of the property market or a forced sale could mean extra provisions would have to be made.

Shareholders' equity fell to F1.182m from F1.251m last year, though the granting of a F1.50m subordinated loan (with an

Record year for Casio Computer

By Yoko Shibusawa in Tokyo

RECORD EARNINGS and sales are reported by Casio Computer, Japan's largest maker of electronic calculators and a pioneer in digital watches, for the fiscal year ended March 20, 1981.

Operating profits surged to Y16.61bn (\$42.3m), up 23.7 per cent over the previous year. Net profits gained by 20.9 per cent to reach Y1.43bn on sales of Y16.83bn, up 51.8 per cent over the previous year. Per share profits were Y47.06, against Y30.06 a year earlier.

Casio's strong turnover was mostly attributed to vigorous exports. Despite the year's appreciation, exports gained 7.4 per cent to account for 67 per cent of total turnover. The company enjoyed full effects of the tie-up with K-mart of the U.S. in mass marketing high-priced watches. Volume sales of digital watches, including domestic sales and exports, doubled to 15m sets.

Digital watch sales in value went up by 111 per cent to account for 37.4 per cent of the total turnover. Following the rapid expansion of export, exchange losses caused by the year's appreciation and overseas sales costs increased considerably. This resulted in the failure to achieve the original aggressive target of operating profits for several years.

Schering's plan to continue expansion on the American market has been underscored by the appointment to the executive board of Dr. Klaus Pohle, who previously managed BASF subsidiaries in the U.S. and Brazil.

Herr Pohle is to succeed Herr Karl Otto Mittelstenscheid,

TANKER VALUES FALL SHARPLY

Reksten seeks deal with creditors

By FAY GJESTER IN OSLO

NORWAY'S troubled Reksten tanker group, which incurred a loss of about Nkr 297m (\$53m) last year, is seeking to renegotiate with its creditors and the State-backed Norwegian Guarantee Institute a loan agreement struck in 1978.

Reksten's major creditors include Hambros Bank of the UK and the Norwegian shipping concern, Aker.

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Following the rapid expansion of export, exchange losses caused by the year's appreciation and overseas sales costs increased considerably. This resulted in the failure to achieve the original aggressive target of operating profits for several years.

The company has completed its capital investment programme for expanding capacity. As a result, capital investment for the current year is envisaged at Y4.5bn. This will be financed by its internal reserves.

Full year operating profits are projected at Y1.1bn, up 3.6 per cent, and net profits at Y500m up 8 per cent.

Steel production costs would rise by Y4,000 per tonne in the

first half of the business year to September and the margin of increase would be Y6,000 in the second half, because of rising prices of coal and iron ore and increased labour costs, he said.

The increasing costs meant that the company's performance would be worse in the current first-half than in the previous half year period.

Other steelmakers would also make little profit on domestic sales for the same reasons, but Japanese steelmakers' business would be helped by export sales, Mr. Kumagai said.

Japanese steelmakers were investing in the expansion of seamless pipe production facilities and Japan's total output capacity of the pipe would rise by 30 per cent, from the present 4m tonnes a year, between 1983 and 1985.

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The 12 ageing super tankers in the Reksten fleet lost almost half their market value during 1980, falling to a total of about Nkr 660m at end-December. The Institute guarantees on Reksten loans were granted on the assumption that the ship owner had no foreign assets.

A Ministry of Shipping annual report to the Storting (Parliament) on the Institute's activities, tabled at the weekend, says that a forthcoming report by Reksten's executives is expected to provide "significant information" that could affect any future decision on loan guarantees.

A recent report by the Institute to the Ministry estimated that if creditors insisted

on immediate settlement of Reksten debts, the Institute would lose about Nkr 660m on loan guarantees of Nkr 870m.

The whole affair is a serious embarrassment both to the Government which originally approved the creation of the Institute, and to large segments of the shipping and banking world which applauded the move and claimed it would "save" valuable tanker tonnage that would otherwise have to be sold abroad at cut-rate prices.

Many tankers thus "saved" for Norway are now virtually unusable, except for scrap. It seems likely that the Institute will have to make good with taxpayers' money a number of the 25 tanker loans it has guaranteed.

Upgraded profit forecast from Sumitomo Metal

Century Spinning plans to diversify into shipping

By R. C. MURTHY IN BOMBAY

CENTURY SPINNING and Manufacturing, a Birla company, is to make investments of Rs 1.2bn (\$150m) over the next five years. Century proposes to diversify into shipping, says Mr. S. K. Birla, the director who presided over Century's annual meeting.

The 84-year-old Century, which is regarded in the stock market as a blue chip, and as the market leader, proposes to acquire initially two ships of 25,000 dwt, each costing Rs 220m. Eventually, investment in shipping is to rise to Rs 800m.

Century will also invest Rs 450m in a paper and pulp project to be set up in the northern state of Uttar Pradesh. It is setting up a Rs 600m cement plant in the Western state of Maharashtra. All the funds for expansion and

diversification will be met from internal resources.

The expansion plans of Century were affected in recent years by a hostile government attitude to big business houses, defined in terms of investment of Rs 200m. The policy has now been changed, allowing these houses to diversify into industries considered essential to the nation, such as cement, and shipping.

The outlook for 1981, says Mr. Birla, is mixed for the company. The off-take in the tyre cord division is better in the first three months of 1981. In the rayon division, costs have risen, but sales are better than last year.

The pre-tax profit of Century for 1980 (the calendar year) rose 3 per cent to Rs 276.35m from Rs 268.27m in 1979. Sales turnover was up 15 per cent to Rs 1.53bn from Rs 1.33bn.

Foreign trade in Japanese Stocks at peak

Schering pays more on higher sales and earnings

By LESLIE COLLYT IN BERLIN

TOKYO Foreign sales and purchases of Japanese stocks in April rose to record levels, against a background of gains by the Japanese stock market and the continued inflow of oil dollars, Tokyo Stock Exchange figures show.

Foreign purchases in April rose 5.7 per cent to a record Y55.8bn (\$2.6bn) from the previous high of Y35.7bn in March, while foreign sales rose 5.5 per cent to a record Y25.5bn, from the March figure of Y26.1bn.

The stock exchange attributes the foreign business to an increased inflow of dollars associated with oil production, and to Western pension funds being attracted by Japan's economic outlook.

The Tokyo stock market average has risen to record levels since the beginning of this year, reaching a high of 7,674.19 on April 30, though it stood at 7,551.19 yesterday, a gain of 3.58, against the background of profit-taking and the rise in U.S. interest rates.

Net foreign purchases of Japanese stocks in April totalled Y140.8bn, which is the third biggest amount on record, bringing net purchases in the first four months of this year to Y412.4bn.

Reuter

OEU to buy 15% stake in Boustead

By George Lee in Singapore

OVERSEAS UNION Enterprise (OUE), owner of the select Mandarin Hotel in Singapore, is to acquire a 15 per cent stake in Boustead Limited of the UK. OUE said that it had entered into an agreement with a private company in Hong Kong-Handon, Green-te, to acquire 5.02m shares in Boustead in exchange for 3.35m new shares of S\$1 par value each in OUE.

OUE disclosed that the consideration was based on the last-transacted price of the shares on May 7. On that date, OUE was last traded at S\$11.70 a share, while Boustead was traded at around 177p.

Boustead holds a 57 per cent interest in Boustead Company Singapore and is involved in the import and export of consumer and industrial products, engineering, shipping and commodity broking in the UK, Singapore, Australia and New Zealand.

OUE said that the acquisition was intended to be a long term investment.

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As of April 30, 1981, the uncompensated net asset value was U.S.\$140,811,892.00, i.e. U.S.\$201.16 per share of U.S.\$30 par value.

The consolidated net asset value per share amounted, as of April 30, 1981, to U.S.\$204.33, or

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OBS COLUMN

Personality—the mind can only boggle

Y MICHAEL DIXON

YOU wanted comprehensive accurate assessments of job-candidates' personalities. Which of the following could you trust to supply the desired result?

1—Your own hunches.

2—Orthodox personality tests approved and administered by the psychology profession.

3—The unorthodox methods of astrology, palmistry or aphorism.

The scientific answer, since what was wanted was comprehensive accuracy, is none of them. Or so I gathered from a seminar at the British Psychological Society's conference which the Jobs Column omitted a month ago to attend during its Easter break and port to you.

The entirely negative answer may irritate many readers, especially those who trust their own hunches in the belief that they know enough about personality to do so. They are likely to conclude that since professional psychologists are trained great public expense to know all more, they should be able to give the public a definite response to such a simple question.

But that would be a false inclusion. For the result of a professionals' training is either to teach them that much what we lay people think we know about such topics (another intelligence) is down-right mistaken.

The truth is that there are no grounds for certainty that the tribute commonly termed personality exists in any comprehensive sense. Even if it does, psychological theories are inadequate to explain what it is. So psychologists' tests are incapable of assessing it adequately either.

Aspects

Certainly the profession is confident that it can identify and st various particular aspects something that might be called personality. For example, most of the society's members would probably claim that the orthodox tests would spot with efficiency a job-candidate able to go inconveniently mad.

Although that might make the orthodox tests the least reliable of the three methods have cited, it still leaves them from being a comprehensive means of assessing people such as job-candidates in a positive way. Indeed, a professionally respectable approach fall so short of adequacy as to make any ensuing line of advance with serious investigation which brings us back to the seminar at the British Psychological Society's conference.

For the society's members to lead the seminar set out to show that one of the much-mentioned lines of advance might through astrology, palmistry or graphology. And they did by presenting such scientifically valid evidence as exists that stars under which people born, the characteristics of their hands and the traits of handwriting are linked to their personal make-up and entitities.

It was argued at the seminar that, while relatively slender, these findings were worth further investigation because nobody, no matter how devout, could fake the evidence that might lie in his or her hands.

Scientists

By contrast, the usual personality type among scientists is the introvert. The studies of this profession showed that it was successful introverts who had been born in disproportionate numbers just after the rise or the zenith of a planet, and the extroverts whose births were associated with the intermediate positions. But in this case the planet was not Jupiter; it was Saturn.

Mars was found to be linked in the same complex ways to the births of the athletes, and with a similar degree of statistical significance—about 5 per cent more than chance, would predict. But when Michel Gauguin checked on the minors of the athletes who had become Olympic champions, the share of this most successful part of the sample who had been born when Mars was in the key positions was 35 per cent—twice as much as would have been expected.

Even so, it would be wrong to think that unborn children's prospects of success could be increased by contriving their birth to coincide with a favourable position of the appropriate planet.

Gauguin also checked on that possibility. He found that the pattern did not apply to the people in the samples whose birth had been induced rather than left to nature.

Results of research into palmistry, on the other hand, are less impressive. But it has evidently been found that good engineers tend markedly to have wide palms, long fingers and square nails, and that people with big hands are generally best at delicate manual tasks (which seems to deny the traditional belief that women are better than men at intricate assembly work, for instance). Another study has shown a significant link between particular dispositions of the fate and life lines on palms, and the experience of an unusually restricted childhood.

It was argued at the seminar that, while relatively slender, these findings were worth further investigation because nobody, no matter how devout, could fake the evidence that might lie in his or her hands.

Expurgate

The same apparently cannot be said of handwriting. Graphology has been found fairly successful at spotting broad differences of personality, such as between male and female, and extroverts' and introverts' writing. Different graphologists tend to show a fair measure of agreement in their separately made assessments of the same script. But there is also evidence that once people know what their writing is supposed to signify, they can alter it to give a falsely favourable impression just as they can expurgate their normal behaviour for an interview.

That, then, is the nub of the findings presented at the seminar. My conclusion, for what it may be worth, is that the evidence does justify further scientific study of astrology, palmistry and graphology, but that neither these nor the orthodox tests can as yet sensibly be trusted by recruiters seeking accurate, full assessments of candidates' personalities.

The best that employers and other lay people can do, to my mind, is back their own hunches while recognising that they are likely to be wrong as right. And in that case, unless they have a very powerful hunch that they have encountered an egregious misfit, they should give the candidate the benefit of the doubt and make their choice on some other criterion.

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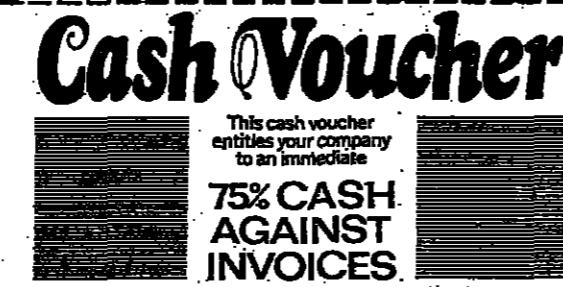
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withdrawing. Quotations soon afterwards began to ease, and high-coupon issues, initially higher, often closed 1/2 down on balance. Selected low-coupon stocks held firm, Treasury 3 per cent 1985 ending 1/2 up at 74. Longer-dated stocks gradually surrendered rises of 1/2 and in the after-hours' business were back at Friday's closing levels. The further increases in U.S. Prime Rates were expected and had no effect on the market.

Republie of Finland 14 per cent 1986 made a quiet debut in 230-paid form and closed at 29, a discount of 1/2 on the issue price.

Interest in Traded Options was at a low ebb, only 996 lots being done compared with Friday's 1,283. RTZ's positions were again fairly active with 178 contracts recorded.

CBA up again

Australian issues continued to attract considerable interest in the banking sector. Up 85 last week, Commercial Bank of Australia jumped 40 more to 325p, after 345p, following publication of the bid terms from Australia and New Zealand Bank, 13 down at 245p. Commercial Bank of Sydney, 330p, lost 30 of last Friday's rise of 120p which followed details of the surprise bid from National Bank of Australasia, 10 off at 183p. The result of the French Presidential election prompted weakness in Compagnie Bancaire, 274, and Credit France, 214, which fell 21 points and a point respectively. Elsewhere, Ottoman lost 4 points to 249. Home Banks trended firm in quiet trading.

Awaiting first-quarter statements, Commercial Union and Royal eased 2 to 164p and 365p respectively. Breamore Beard closed a penny better at 229 on the return to profitability in the first-half of the year.

The building sector featured G. Bowring which jumped 37 to 195p on the agreed 200p.

NEW HIGHS AND LOWS FOR 1981

The following shares quoted in the Share Information Service yesterday attained new Highs and Lows for 1981.

NEW HIGHS (96)

BRITISH FUNDS (11)
AMERICANS (1)
CATERPILLAR (1)
RANKS (2)
BEERS (1)
BIRMINGHAM (1)
DRAPERY & STORES (10)
ENGINEERING (1)
FOODS (2)
INDUSTRIALS (16)
LEISURE (1)
MOTOR VEHICLES (1)
NEWSPAPERS (1)
PRESSES (4)
SHOES (3)
SOUTHERN TRADING (1)
TEXTILES (5)
TRUSTS (1)
URIS (1)
MINES (6)

NEW LOWS (15)

FOREIGN CONDS (1)

Japan 4pc. B. BANKS (2)

Credit France C. Bancaire

May & Maxwell

St-Gobain ELECTRICALS (1)
Newman INDUSTRIALS (1)
HTV Non-Vid. LEISURE (1)
Sna Visco TRUSTS (1)
Sna Finance OIL & GAS (2)
Cie. Fr. Petroleum & Gasoline
Moore Oil MINING (1)
North West Mining Sabina

RISES AND FALLS
YESTERDAY

Rises Falls Same
British Funds 62 13 32
Corp. Dom. & Fins. 15 3 28
Financial & Prop. 282 122 384
Oils 31 25 29
Plastics 79 3 25
Mines 20 67
Others 63 34 77
Totals 642 351 1,533

FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS
& SUB-SECTIONS

Figures in parentheses show number of stocks per section

Mon., May 11, 1981

Fri., May 8 Thurs., May 7 Wed., May 6 Tues., May 5 Year ago (approx.)

Index No. Day's Change % Est. Earnings Yield % Gross Yield % Ext. P/E Ratio (Net) Index No. Index No. Index No. Index No.

1 CAPITAL GOODS (214)	349.61	-	10.96	4.53	11.28	349.55	346.18	351.46	354.56	235.82
2 Building Materials (25)	316.94	-0.1	14.12	5.60	8.50	317.26	317.66	327.58	329.97	231.51
3 Contracting, Construction (28)	583.25	-0.2	15.70	4.69	5.98	584.61	583.79	590.60	593.45	348.45
4 Electricals (28)	1056.32	-0.2	22.52	15.05	1605.97	1041.99	1051.60	1063.84	620.55	
5 Engineering Contractors (11)	500.99	+1.4	12.62	5.28	9.71	494.95	499.54	502.95	507.50	271.75
6 Mechanical Engineering (70)	102.20	+0.2	12.93	5.59	7.90	218.95	216.59	219.77	221.67	158.02
7 Metals and Metal Forming (13)	172.21	+0.2	9.01	6.98	14.51	175.10	172.32	174.12	176.56	122.19
8 Motor Vehicles (22)	102.00	-0.2	7.74	6.74	10.92	102.00	101.32	101.95	102.00	102.00
9 Other Industrial Materials (18)	370.50	-0.2	17.79	5.56	12.05	371.14	364.37	372.05	372.00	245.48
10 Other Industrial Materials (18)	266.50	-0.2	17.79	5.56	12.05	267.77	265.99	267.79	268.77	205.00
11 CONSUMER GROUP (155)	221.50	+0.2	15.03	5.94	7.89	207.67	204.62	209.13	212.29	170.00
12 DRAPERY & STORES (10)	306.53	+0.2	15.03	5.94	7.89	207.67	204.62	209.13	212.29	170.00
13 Food Manufacturing (21)	259.32	+0.5	14.74	6.09	8.18	257.79	255.62	258.92	261.50	191.63
14 Foot Retailing (14)	535.09	-0.3	9.29	3.28	12.71	536.26	548.54	546.62	549.04	394.04
15 Health and Household Products (7)	303.20	+0.3	8.91	4.73	13.35	302.32	301.19	305.12	305.65	185.64
16 Leisure (22)	431.15	-0.1	11.76	5.22	10.11	431.45	430.56	437.92	440.80	292.52
17 Newspapers, Publishing (12)	526.15	+0.1	15.99	5.36	8.20	526.51	517.70	518.73	516.50	414.34
18 Packaging and Paper (14)	151.77	-0.2	17.59	7.61	6.57	151.94	151.52	152.31	152.92	129.12
19 Stores (44)	290.92	+2.2	10.05	4.35	12.02	294.05	283.71	287.40	291.70	213.17
20 Textiles (22)	165.37	-0.5	12.19	7.60	11.25	165.14	166.14	167.54	170.54	122.53
21 Tobacco (5)	264.05	+1.1	19.95	9.40	5.64	261.22	256.58	255.37	254.97	202.50
22 Other Consumer (16)	305.92	-0.3	12.20	5.29	10.44	304.99	305.60	308.02	309.57	200.00
23 OTHER GROUPS (79)	239.70	-0.1	12.92	6.29	9.51	239.05	242.01	243.75	242.71	202.71
24 Chemicals (15)	302.22	-0.2	14.12	6.20	11.94	302.82	303.31	307.74	305.65	202.71
25 Office Equipment (6)	102.20	-0.2	14.12	6.20	11.94	102.20	102.20	102.59	102.59	102.59
26 Shipping and Transport (13)	599.53	-0.6	14.07	5.33	7.64	602.25	602.39	607.45	607.45	407.00
27 Miscellaneous (45)	303.66	+0.5	14.22	5.46	8.43	301.89	300.16	305.32	304.40	204.00
28 INDUSTRIAL GROUP (485)	302.99	+0.4	12.09	5.28	10.14	302.95	308.25	308.25	308.84	200.84
29 Oils (12)	285.50	-0.5	21.59	6.82	5.13	303.55	310.25	309.44	310.25	204.96
30 OTHER TRADES (128)	349.25	+0.2	13.82	5.82	5.82	349.25	357.95	349.40	348.45	248.25
31 FINANCIAL GROUP (128)	256.05	+0.2	13.82	5.82	5.82	255.57	255.57	255.57	255.57	202.50
32 Banks (10)	205.10	+0.5	35.99	3.24	2.75	205.10	225.45	221.27	221.27	102.25
33 Households (10)	205.65	-0.2	15.70	6.28	5.28	205.75	205.75	205.75	205.75	102.11
34 Hire Purchase (4)	263.25	+0.1	8.55	4.71	4.71	263.00	265.94	265.94	265.94	162.00
35 Insurance (110)	253.36	-0.2	15.70	5.51	5.51	253.42	253.22	253.65	253.65	161.09
36 Insurance Brokers (8)	377.77	-0.4	11.61	6.09	11.85	380.28	381.70	381.70	380.93	139.06
37 Merchant Banks (13)	157.80	-0.4	5.07	3.07	158.42	158.62	159.52	160.11	105.78	
38 Property (48)	500.49	+0.6	3.10	2.59	44.43	47.26	49.07	49.74	30.94	398.47
39 Miscellaneous (10)	170.19	-0.4	18.57	6.08	6.53	170.05	170.56	171.72	172.33	102.33
40 Investment Trusts (109)	301.95	+0.4	5.02	3.02	305.25	310.07	311.98	312.10	216.10	291.70
41 Mining Finance (3)	258.79	-0.1	15.25	5.18	8.84	261.46	253.94	253.65	161.34	102.34
42 Overseas Traders (20)	474.47	+0.2	11.33	6.14	10.90	473.02	476.38	477.47	478.54	102.34
43 ALL-SHARE INDEX (750)	325.33	+0.1	5.51	3.51	328.85	321.90	325.62	326.58	229.17	291.70
44 FIXED INTEREST										
PRICE INDICES	Mon., May 11	Day's change %	Fri., May 8	1st adj. to date	ad. adj. 19					

LOANS
1961
High **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Public Board and Ind.
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
BANKS AND HIRE PURCHASE
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
CHEMICALS, PLASTICS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
ELECTRICALS—Continued
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
ENGINEERING
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
MACHINE TOOLS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
HOTELS AND CATERERS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
INDUSTRIALS (Misc.)
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
INTERNATIONAL BANK
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
CORPORATION LOANS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
CANADIANS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
BUILDING INDUSTRY, TIMBER AND ROADS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
BEERS, WINES AND SPIRITS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
DRAPERY AND STORES
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
ELECTRICALS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
FOOD, GROCERIES, ETC.
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
COMMONWEALTH AND AFRICAN LOANS
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
SALES (excluding inter-company)
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Trading profit
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Interest payable less receivable
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Profit before taxation
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Taxation
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Group net profit
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Exclude: Minority int.
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Pre-constitu
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Attributable to
1961 **High** **Low** **Stock** **Price** **Yield** **Int.** **Yield**
Ordinary dividends

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U.S. may phase out profits tax on oil

BY RAY DAFFER, ENERGY EDITOR

THE REAGAN Administration is proposing to phase out the \$20bn-a-year windfall profits tax on oil companies in an attempt to encourage further U.S. oil exploration and production.

Mr. James Edwards, the U.S. Energy Secretary, said a start could be made in the next year or two by scrapping the tax on the third category of oil—crudes which are the most expensive to produce.

"The Administration would want to do away with the windfall tax. I would like to see all of it removed ultimately," Mr. Edwards said.

Since his appointment, Mr. Edwards has come under considerable oil industry pressure for relief from the tax. It was introduced by the Carter Ad-

ministration in March last year.

The extent and timing of tax cuts would depend on improvements in the economy and the Administration's success in cutting public spending, he said.

U.S. oil industry drilling activity was at a record level, but there was still scope for boosting exploration and production and reducing the need for imports.

In the present fiscal year, the tax, levied on revenue rather than profits, is expected to raise between \$15bn and \$16bn.

Mr. William Tavoulareas, president of Mobil Corporation, said last week that crude oil prices had risen because of the U.S. decision to speed up de-controls. This had resulted in an additional \$3.5bn

in Federal revenue from the tax in the present fiscal year. "The windfall profits tax is actually proving to be a windfall for the Government in Washington," he said.

During the coming fiscal year, beginning in October, the tax is expected to raise between \$21bn and \$22bn. Of this total, an estimated \$1.3bn is likely to be raised from the production of 1.1m-1.2m barrels a day of expensive, "tier three" oil.

This category of oil includes newly-discovered crude, production achieved through the application of enhanced recovery operations, and heavy crudes of 16 degrees API or less.

Tier three oil is already charged at the lowest tax rate

—30 per cent. Tier two oil—produced from low-yield wells and Naval Petroleum Reserve territories—attracts a 60 per cent tax rate. The predominant tier one category of crude discovered before 1979—so-called "old oil"—is charged at a 70 per cent rate.

Scraping the windfall profits tax could be given higher priority by the Administration than an acceleration of gas price de-controls. Mr. Edwards said President Reagan was in favour of moving cautiously towards de-regulation by 1985 but much would depend on the findings of a commissioned study which was due to be presented on June 1.

The issue was not as clear-cut

as oil price de-controls. It could be argued that an increase in gas prices would raise the demand for oil products, he said. This might add pressure to the oil import market. Furthermore, the U.S. now had access to plentiful supplies of natural gas.

A delay in the de-control of gas prices would disappoint European chemical and synthetic fibre manufacturers who claim that their U.S. competitors are being favoured by relatively cheap feedstock. This was pointed out last week by Mr. Cecil Parkinson, Britain's Trade Minister, during talks in Washington with the Reagan Administration and congressional leaders.

The French equity market has a reputation of being hard to deal in on bad days, and yesterday, in the wake of M. Mitterrand's presidential victory, it was all but impossible. Only a handful of shares saw enough buying for a price to be established, the state institutions which had been supporting the market withdrew, and there was no official guidance on the position of shares in companies marked down for possible nationalisation. Some private sector investors were reported to be buying foreign equities in anticipation of exchange controls.

The franc ran swiftly down to its EMS floor of FF 2,408 to the D-Mark, at which level it was held by heavy intervention. The EMS is under considerable strain, since the Bank of France was forced to sell very large amounts of marks, inevitably depressing the mark against the dollar, which is hardly a popular move in Frankfurt. The EMS floor price makes it impossible for the French authorities to carry out their traditional tactic of allowing the currency to become heavily oversold and then buying it hard; instead they are obliged to bail out their speculators at a known price.

The explanation is that the group wants to extend its push into property and finance, but is highly uncertain about the likely cash flow from shipping during the next couple of years. Group profits for 1980 are up from £27m to £50.4m pre-tax, but only thanks to a £15m surplus on a property sale in Scotland.

London shipping profits have fallen

from £16.1m to £9.8m, and a further sharp setback is in view this year. The group says that if anything, the price war on the English Channel is getting

rounder, and it has had to cut its rates about 15 per cent below the figure it was aiming for in January.

The group has held some property profits over into 1981, but overall profits still seem likely to be down this year and although the dividend is forecast to rise by a fifth the short term outlook for the shares is not exciting.

ICL

The appointment of new management at ICL means that the Government is committed to support an attempt to put the company back on its own two feet. Shareholders will need to be extremely patient. While the board will be working hard to bring down costs, it seems equally keen to expand the product range. So it looks as if the £200m borrowing facility guaranteed by the Government until March 1983 will be heavily called upon. The outcome at that date may be a company with debt of perhaps £250m against shareholders' funds of £100m or so.

The Government must be hoping that a point will come at which the prospects will appear

exciting enough to attract a new equity. At least the institutional shareholders involved in the shake-up seem to have accepted that this strategy offers a better hope of producing a return on their investment than selling the customer-base to a U.S. competitor. The shares gained 1p yesterday to 45p, where the market capitalisation is £80m.

Sears

The arid rating of Sears' stock in recent months has taken the price to nearly double the 1980 low of 35p, and the higher profits and dividend announced yesterday at 45p to 65p, where the yield is below 5 per cent. The full year outturn for pre-tax profits is 7.5 per cent higher at £99.7m, but this is flattered by a higher level of property disposals, a £1.6m rate rebate for Selfridges and an extra week of trading. At the trading level, in fact, the underlying improvement in the second half compared with a year earlier is less than 1 per cent.

The second half has seen a strong pick up in demand for shoes and a recovery in trading in department stores. But while the Christmas and New Year period was buoyant, demand is now apparently slackening off again. Moreover, the new system of stock control has been particularly unkind to Sears.

The rating of the shares may stick if the company continues running down its low return non-shoe interests in favour of successful expansion abroad in the business it is good at—footwear. But at some stage of the cycle investors may want to see more action taken at the businesses with poor returns—engineering, motor distributing and department stores.

Tube Investments

The perils of an undiscriminating stock market are underlined by the gyrations of the Tube Investments share price, up as high as 240p in April but down another 10p to 196p yesterday after the chairman's gloomy statement at the annual meeting. The first quarter loss of £10m is rather worse than generally expected, and the degree of upturn in the business is only marginal so far. Analysts are still hoping that the full year, but the group's performance is a reminder that there is not going to be any easy or quick recovery for companies locked into traditional sectors of the UK economy.

The appointment of new management at ICL means that the Government is committed to support an attempt to put the company back on its own two feet. Shareholders will need to be extremely patient. While the board will be working hard to bring down costs, it seems equally keen to expand the product range. So it looks as if the £200m borrowing facility guaranteed by the Government until March 1983 will be heavily called upon. The outcome at that date may be a company with debt of perhaps £250m against shareholders' funds of £100m or so.

The Government must be hoping that a point will come at

which the prospects will appear

Cut in lead content of petrol ordered to reduce pollution

BY SUE CAMERON

THE LEGAL limit for the amount of lead in petrol is to be cut by two-thirds as part of a series of measures to tighten restrictions on lead pollution.

The new lower limits for lead in petrol are to be brought into force by the end of 1985 and the price of a gallon of four-star is expected to rise by between 4p and 5p as a result. The total cost of the review is expected to be some £200m a year.

Of this about £120m will be the bill for extra crude oil needed in refining to compensate for the reduction in lead additives. The rest will be the cost to the oil industry of investment in new plant.

The new permitted level will be 0.15 grammes per litre compared with the present 0.4 grammes per litre.

The Government said yesterday that lead emissions from car exhausts would be cut by over 80 per cent. The oil industry believes that with the use of extra crude oil it will be able to maintain current octane levels in its petrol. Lead is added to petrol as an anti-knock agent to boost octane ratings.

The decision to take tougher action to control lead pollution follows growing anxiety about the effects of lead on health, particularly that of young children.

Mr. Tom King, Minister of State at the Department of the Environment, told the Commons yesterday of a series of measures being planned to control lead pollution. These include:

• Discussions with the paint industry about the feasibility of further reducing the lead content in paint—although most modern, domestic paints are already almost lead-free.

• Water authorities are being asked to warn people of the dangers of lead-polluted water resulting from lead-lined tanks and lead piping. Replacement of lead pipes is to become eligible for home improvement grants.

Action is also to be taken in Scotland where the problem is said to be particularly severe in some areas.

• The official Food Additives and Contaminants Committee is to study the use of lead solder in food cans as part of a general study of metals in tinned foods.

• A major study on the dangers of lead—with special reference to the effects of lead on young children—is to be commissioned from the Medical Research Council.

• A campaign is to be launched to keep the public better informed about the dangers of lead pollution and where these lie.

Despite the wide-ranging measures being planned, the Government was criticised yesterday for failing to introduce totally lead-free petrol.

The Government says, however, that a decision to ban all lead from petrol would cost some £350m a year and would not have cut lead emissions as quickly as its present proposal.

It said most of today's cars would be unable to run on lead-free petrol and pointed out that in the U.S.—which adopted lead-free petrol in 1974—over 90 per cent of the petrol now on sale still contains lead.

Award-winning company hit, Page 6; Parliament, Page 10

Thatcher 'relieved' at Giscard departure'

BY RICHARD EVANS AND DAVID TONGE

THE EFFECT of M. Mitterrand's election as French President on the politics of Western Europe dominated the first day of talks between Mrs. Thatcher and Chancellor Schmidt of West Germany at Chequers yesterday.

The indications were that the French Minister, although apprehensive at the unsettling influence of a socialist president in France was relieved at the departure of President Giscard d'Estaing.

Senior British ministers were convinced that if re-elected President Giscard would have been more intransigent than in the past towards Britain within the European Community.

According to British sources, Chancellor Schmidt was also alarmed at the prospect of running battle between the UK and France within the Community and had already started to bind the two countries closer together following the row over fish at the Maastricht summit.

With the departure of President Giscard there is every prospect that Anglo-German cooperation can develop at the Chequers meeting as both the UK and West German Governments have a number of common goals.

What seems certain is that the change of leadership in France will delay the prospect of agreement on long term proposals for re-structuring the European Community budget and re-forming the Common Agricultural Policy.

The Chequers talks, which started yesterday and will end this morning, launched a review of the outcome of the French elections and then concentrated on three main areas. As well as internal EEC developments these were East-West relations, including Poland and Afghanistan, and other international issues especially the Middle East.

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prime rates to 20 per cent may not be far off unless there is a sharp reversal in the market, which is considered to be unlikely.

The move to 19 per cent was led by Chase Manhattan, the New York bank which has been at the forefront of prime rate changes this year. It was quickly followed by Morgan Guaranty. Manufacturers Hanover, Bankers Trust, Citicorp and banks outside New York.

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